



Hamilton

**APPROVED**

# **2021** APPROVED OPERATING AND CAPITAL BUDGETS

# CONTENT

1

## **2021 APPROVED BUDGET SUMMARY**

### APPENDICES

#### **2021 CONSOLIDATED CITY BUDGET**

- 1 Consolidated Budget: Gross Expenditures
- 2 Tax and Rate: Cost Category Summary

#### **2021 TAX SUPPORTED OPERATING BUDGET**

- 3 Net Tax Operating: Summary
- 4 Tax Operating: Gross and Net Expenditures
- 5 Tax Operating: Complement Summary

#### **2021 RATE SUPPORTED OPERATING BUDGET**

- 6 Rate Operating: Summary
- 7 Rate Operating: Complement Summary

#### **2021 CAPITAL BUDGETS**

- 8 Tax Capital Budget & Financing Plan: Summary
- 9 Rate Capital Budget Project List & Funding
  - A. Water System Management
  - B. Wastewater System Management
  - C. Storm System Management

3

5

8

14

19

25

28

31

45

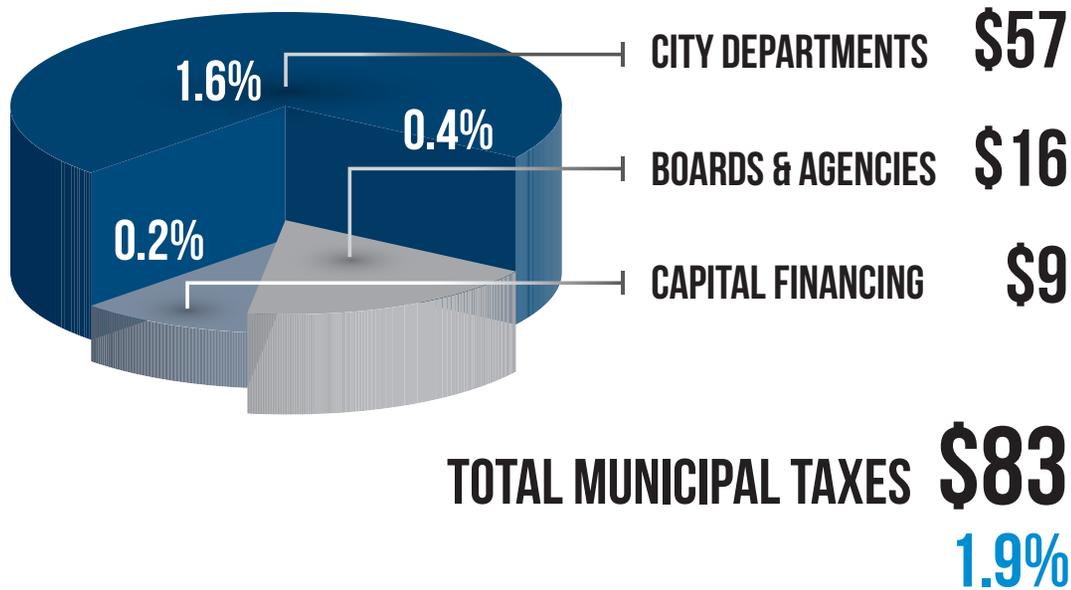
# 2021 APPROVED BUDGET SUMMARY

The City of Hamilton's Net Tax Supported Operating Budget of \$954.4 M requires a 1.9% total property tax increase, which translates to \$83 for the average residential property assessed at \$381,000.

The 2021 Tax Supported Operating Budget for City Departments is increasing by \$21.3 M or 3.8%. This contributes to the average residential tax increase by 1.6% or \$57. This amount forms part of the 1.9% total municipal property tax increase.

A net benefit of (1.4%) from assessment growth, tax policies and the education impact reduce the initial levy increase from 3.3% to the average total residential tax impact of 1.9%.

## 2021 TOTAL PRELIMINARY TAX IMPACT FOR THE AVERAGE RESIDENTIAL PROPERTY TAX BILL



The 2021 operating budget supports the priorities identified by Council for their current term of office. Council's priorities include Climate Change, Multi-Modal Transportation, Homelessness and Affordable Housing, Equity, Diversity and Inclusion, Integrated Growth and Development, Trust and Confidence in City Government, Fiscal Health and Financial Management, and supporting a Healthy and Respectful Workplace. This year's Tax Supported Operating Budget include significant investments in Transit, contributions to capital projects as well as continued COVID-19 response and vaccination efforts. The Tax Supported Operating Budget also includes other key priorities that support the City's Strategic Plan and contribute to the City's vision to be the best place to raise a child and age successfully.

- Anomalies due to rounding
- Assumes (1.4%) benefit for growth, tax policies and the education impact
- Average residential assessment: \$381,000

# 2021 CONSOLIDATED CITY BUDGET

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**2021  
Approved  
Consolidated  
City Budget:  
Gross Expenditures**

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**CITY OF HAMILTON**  
**2021 APPROVED CONSOLIDATED CITY BUDGET**  
**GROSS EXPENDITURES**  
*(\$ Million's)*

	Rate	Tax	Total
<b>Operating</b>	283.9	1,653.9	1,937.8
<b>Capital</b>	299.9	486.8	786.7
	583.8	2,140.6	2,724.4

\* Anomolies in amounts due to rounding.

**2021  
Approved Tax  
and Rate  
Operating Budgets:  
Cost Category  
Summary**

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**CITY OF HAMILTON  
2021 APPROVED  
TAX AND RATE OPERATING BUDGETS COST CATEGORY**

<b>Tax and Rate</b>					
	2020 Restated Budget	2020 Year-End Actual	2021 Approved Budget	2021 Approved vs. 2020 Restated	
				\$	%
<i>EMPLOYEE RELATED COSTS</i>	840,675,630	813,654,775	873,083,230	32,407,600	3.9%
<i>MATERIAL AND SUPPLY</i>	70,539,240	69,625,670	73,432,650	2,893,410	4.1%
<i>VEHICLE EXPENSES</i>	40,329,720	36,768,640	40,019,960	(309,760)	(0.8)%
<i>BUILDING AND GROUND</i>	57,645,470	53,951,830	59,533,870	1,888,400	3.3%
<i>CONSULTING</i>	2,343,880	2,153,940	1,986,370	(357,510)	(15.3)%
<i>CONTRACTUAL</i>	142,201,290	131,831,050	146,177,330	3,976,040	2.8%
<i>AGENCIES and SUPPORT PAYMENTS</i>	299,762,120	281,124,660	311,581,570	11,819,450	3.9%
<i>RESERVES / RECOVERIES</i>	61,843,470	154,439,110	82,203,370	20,359,900	32.9%
<i>COST ALLOCATIONS</i>	467,230	259,970	881,330	414,100	88.6%
<i>FINANCIAL</i>	43,954,020	251,499,230	48,408,040	4,454,020	10.1%
<i>CAPITAL FINANCING</i>	289,951,320	271,759,850	300,449,190	10,497,870	3.6%
<i>CAPITAL EXPENDITURES</i>	5,000	1,373,760	9,730	4,730	0.0%
<b>TOTAL EXPENDITURES</b>	<b>1,849,718,390</b>	<b>2,068,442,485</b>	<b>1,937,766,640</b>	<b>88,048,250</b>	<b>4.8%</b>
<i>FEES AND GENERAL</i>	(217,053,180)	(175,740,280)	(203,294,780)	13,758,400	(6.3)%
<i>TAX AND RATES</i>	(260,349,540)	(471,087,050)	(273,614,280)	(13,264,740)	5.1%
<i>GRANTS AND SUBSIDIES</i>	(377,919,560)	(412,298,540)	(378,360,210)	(440,650)	0.1%
<i>RESERVES</i>	(31,968,420)	(49,327,030)	(84,765,230)	(52,796,810)	165.2%
<i>RECOVERIES FROM CAPITAL</i>	(38,271,140)	(36,049,400)	(43,313,250)	(5,042,110)	13.2%
<b>TOTAL REVENUES</b>	<b>(925,561,840)</b>	<b>(1,144,502,300)</b>	<b>(983,347,750)</b>	<b>(57,785,910)</b>	<b>6.2%</b>
<b>NET LEVY</b>	<b>924,156,550</b>	<b>923,940,185</b>	<b>954,418,890</b>	<b>30,262,340</b>	<b>3.3%</b>

\* Anomalies in amounts due to rounding.

# 2021 TAX SUPPORTED OPERATING BUDGET

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**2021  
Approved Net Tax  
Operating Budget:  
Summary**

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**CITY OF HAMILTON  
2021 APPROVED  
NET TAX OPERATING BUDGET**

	2020		2021 Approved Budget	2021 Approved vs. 2020 Restated	
	Restated Budget	Year-End Actual		\$	%
	<b>PLANNING &amp; ECONOMIC DEVELOPMENT</b>				
General Manager	1,012,850	852,300	1,054,730	41,880	4.1%
Transportation, Planning and Parking	1,769,380	1,575,500	1,976,890	207,510	11.7%
Building	1,545,790	1,056,480	1,112,070	(433,720)	(28.1)%
Economic Development	5,391,620	5,293,180	5,580,850	189,230	3.5%
Growth Management	346,130	234,980	485,790	139,660	40.3%
Licensing & By-Law Services	6,756,610	6,077,980	6,801,360	44,750	0.7%
Planning	3,735,710	3,190,640	3,856,260	120,550	3.2%
Tourism & Culture	9,254,450	7,655,040	9,489,530	235,080	2.5%
<b>TOTAL PLANNING &amp; ECONOMIC DEVELOPMENT</b>	<b>29,812,540</b>	<b>25,936,100</b>	<b>30,357,480</b>	<b>544,940</b>	<b>1.8%</b>
<b>HEALTHY AND SAFE COMMUNITIES</b>					
HSC Administration	2,953,420	2,928,040	2,988,320	34,900	1.2%
Children's Services and Neighbourhood Dev.	11,030,270	7,625,520	11,264,900	234,630	2.1%
Ontario Works	12,031,310	10,282,730	12,309,720	278,410	2.3%
Housing Services	44,284,200	42,804,350	46,717,100	2,432,900	5.5%
Long Term Care	10,975,260	10,710,110	11,524,860	549,600	5.0%
Recreation	33,944,020	29,582,470	35,319,640	1,375,620	4.1%
Hamilton Fire Department	93,417,020	91,861,940	93,288,450	(128,570)	(0.1)%
Hamilton Paramedic Service	25,677,670	25,703,210	28,102,490	2,424,820	9.4%
Public Health Services	13,349,490	10,766,260	13,507,720	158,230	1.2%
<b>TOTAL HEALTHY AND SAFE COMMUNITIES</b>	<b>247,662,660</b>	<b>232,264,630</b>	<b>255,023,200</b>	<b>7,360,540</b>	<b>3.0%</b>

\* Anomalies in amounts due to rounding.

**CITY OF HAMILTON  
2021 APPROVED  
NET TAX OPERATING BUDGET**

	2020		2021 Approved Budget	2021 Approved vs. 2020 Restated	
	Restated Budget	Year-End Actual		\$	%
	<b>PUBLIC WORKS</b>				
PW-General Administration	709,400	703,380	784,870	75,470	10.6%
Energy Fleet and Facilities	12,778,750	9,592,810	13,357,430	578,680	4.5%
Engineering Services	66,430	(614,910)	0	(66,430)	(100.0)%
Environmental Services	82,876,690	77,828,610	88,340,650	5,463,960	6.6%
Transit	78,066,940	72,851,830	80,834,700	2,767,760	3.5%
Transportation Operations & Maintenance	82,214,060	74,831,460	83,485,680	1,271,620	1.5%
<b>TOTAL PUBLIC WORKS</b>	<b>256,712,270</b>	<b>235,193,180</b>	<b>266,803,330</b>	<b>10,091,060</b>	<b>3.9%</b>
<b>LEGISLATIVE</b>					
Legislative General	(367,950)	(325,050)	(386,180)	(18,230)	(5.0)%
Mayors Office	1,166,500	1,034,060	1,189,450	22,950	2.0%
Volunteer Committee	124,650	77,620	124,540	(110)	(0.1)%
Ward Budgets	4,186,410	3,826,230	4,236,600	50,190	1.2%
<b>TOTAL LEGISLATIVE</b>	<b>5,109,610</b>	<b>4,612,860</b>	<b>5,164,410</b>	<b>54,800</b>	<b>1.1%</b>
<b>CITY MANAGER</b>					
Office of the City Auditor	1,142,440	960,360	1,175,130	32,690	2.9%
CMO - Admin	184,993	342,260	207,570	22,580	12.2%
Communications and Strategic Initiatives	2,360,106	2,193,906	2,421,370	61,260	2.6%
Digital and Innovation Office	107,587	320,708	201,620	94,030	87.4%
Government & Community Relations	838,104	809,778	848,310	10,210	1.2%
Human Resources	7,744,560	6,785,893	8,162,920	418,360	5.4%
<b>TOTAL CITY MANAGER</b>	<b>12,377,790</b>	<b>11,412,905</b>	<b>13,016,920</b>	<b>639,130</b>	<b>5.2%</b>

\* Anomalies in amounts due to rounding.

**CITY OF HAMILTON  
2021 APPROVED  
NET TAX OPERATING BUDGET**

	2020		2021 Approved Budget	2021 Approved vs. 2020 Restated	
	Restated Budget	Year-End Actual		\$	%
	<b>CORPORATE SERVICES</b>				
Corporate Services - Administration	5,541,080	5,384,130	5,822,050	280,970	5.1%
City Clerk's Office	2,737,880	2,777,850	2,971,910	234,030	8.5%
Customer Service	4,152,040	3,110,360	4,083,010	(69,030)	(1.7)%
Financial Planning, Admin & Policy	3,412,920	3,397,960	3,577,700	164,780	4.8%
Financial Services	325,040	270,680	327,720	2,680	0.8%
Information Technology	4,935,140	4,661,380	5,215,960	280,820	5.7%
Legal Services	13,709,510	12,947,860	15,211,770	1,502,260	11.0%
<b>TOTAL CORPORATE SERVICES</b>	<b>34,813,610</b>	<b>32,550,220</b>	<b>37,210,120</b>	<b>2,396,510</b>	<b>6.9%</b>
<b>CORPORATE FINANCIALS - EXPENDITURES</b>					
Corporate Pensions, Benefits & Contingency	16,059,460	64,988,790	15,653,960	(405,500)	(2.5)%
Corporate Initiatives	3,019,660	3,690,290	3,797,210	777,550	25.7%
<b>TOTAL CORPORATE FINANCIALS</b>	<b>19,079,120</b>	<b>68,679,080</b>	<b>19,451,170</b>	<b>372,050</b>	<b>2.0%</b>
<b>HAMILTON ENTERTAINMENT FACILITIES</b>					
Operating	4,096,190	4,999,510	4,037,180	(59,010)	(1.4)%
<b>TOTAL HAMILTON ENTERTAINMENT FACILITIES</b>	<b>4,096,190</b>	<b>4,999,510</b>	<b>4,037,180</b>	<b>(59,010)</b>	<b>(1.4)%</b>
<b>TOTAL CITY EXPENDITURES</b>	<b>609,663,790</b>	<b>615,648,485</b>	<b>631,063,810</b>	<b>21,400,020</b>	<b>3.5%</b>

\* Anomalies in amounts due to rounding.

**CITY OF HAMILTON  
2021 APPROVED  
NET TAX OPERATING BUDGET**

	2020		2021 Approved Budget	2021 Approved vs. 2020 Restated	
	Restated Budget	Year-End Actual		\$	%
	<b>CAPITAL FINANCING</b>				
Debt-Planning & Economic Development	194,070	26,500	1,563,290	1,369,220	705.5%
Debt-Healthy and Safe Communities	2,339,720	1,972,760	3,546,160	1,206,440	51.6%
Debt-Public Works	38,695,920	31,413,820	31,043,560	(7,652,360)	(19.8)%
Debt-Corporate Financials	81,912,660	84,211,550	89,959,980	8,047,320	9.8%
Infrastructure Renewal Levy	13,428,870	13,428,870	13,428,870	0	0.0%
<b>TOTAL CAPITAL FINANCING</b>	<b>136,571,240</b>	<b>131,053,500</b>	<b>139,541,860</b>	<b>2,970,620</b>	<b>2.2%</b>
<b>BOARDS &amp; AGENCIES</b>					
<b>Police Services</b>					
Operating	170,815,160	170,815,160	175,352,230	4,537,070	2.7%
Capital Financing	662,380	662,380	1,234,790	572,410	86.4%
<b>Total Police Services</b>	<b>171,477,540</b>	<b>171,477,540</b>	<b>176,587,020</b>	<b>5,109,480</b>	<b>3.0%</b>
<b>Other Boards &amp; Agencies</b>					
Library	31,571,050	31,577,600	32,030,050	459,000	1.5%
Conservation Authorities	8,196,010	8,196,010	8,459,770	263,760	3.2%
MPAC	6,842,810	6,845,330	6,979,670	136,860	2.0%
Hamilton Beach Rescue Unit	134,340	133,340	131,570	(2,770)	(2.1)%
Royal Botanical Gardens	634,720	634,720	647,410	12,690	2.0%
Farmers' Market	112,800	77,770	115,060	2,260	2.0%
<b>Total Other Boards &amp; Agencies</b>	<b>47,491,730</b>	<b>47,464,770</b>	<b>48,363,530</b>	<b>871,800</b>	<b>1.8%</b>
<b>Capital Financing - Other Boards &amp; Agencies</b>	<b>191,240</b>	<b>191,240</b>	<b>166,280</b>	<b>(24,960)</b>	<b>(13.1)%</b>
<b>City Enrichment Fund</b>	<b>6,088,340</b>	<b>6,088,340</b>	<b>6,088,340</b>	<b>0</b>	<b>0.0%</b>
<b>TOTAL BOARDS &amp; AGENCIES</b>	<b>225,248,850</b>	<b>225,221,890</b>	<b>231,205,170</b>	<b>5,956,320</b>	<b>2.6%</b>
<b>TOTAL EXPENDITURES</b>	<b>971,483,880</b>	<b>971,923,875</b>	<b>1,001,810,840</b>	<b>30,326,960</b>	<b>3.1%</b>

\* Anomalies in amounts due to rounding.

**CITY OF HAMILTON  
2021 APPROVED  
NET TAX OPERATING BUDGET**

	2020		2021 Approved Budget	2021 Approved vs. 2020 Restated	
	Restated Budget	Year-End Actual		\$	%
	<b>NON PROGRAM REVENUES</b>				
Payment In Lieu	(16,026,300)	(17,321,280)	(16,399,700)	(373,400)	(2.3)%
Penalties and Interest	(11,000,000)	(11,318,490)	(11,000,000)	0	0.0%
Right of Way	(3,228,000)	(3,226,630)	(3,227,000)	1,000	0.0%
Senior Tax Credit	567,000	536,420	537,000	(30,000)	(5.3)%
Supplementary Taxes	(9,925,000)	(13,037,210)	(9,925,000)	0	0.0%
Tax Remissions and Write Offs	9,600,000	10,655,260	9,570,000	(30,000)	(0.3)%
Hydro Dividend and Other Interest	(5,300,000)	(5,300,000)	(5,281,480)	18,520	0.3%
Investment Income	(4,100,000)	(4,100,000)	(4,100,000)	0	0.0%
Slot Revenues	(5,200,000)	(5,200,000)	(5,200,000)	0	0.0%
Provincial Funding	(292,000)	0	0	292,000	100.0%
POA Revenues	(2,421,030)	328,240	(2,365,770)	55,260	2.3%
<b>TOTAL NON PROGRAM REVENUES</b>	<b>(47,325,330)</b>	<b>(47,983,690)</b>	<b>(47,391,950)</b>	<b>(66,620)</b>	<b>(0.1)%</b>
<b>TOTAL LEVY REQUIREMENT</b>	<b>924,158,550</b>	<b>923,940,185</b>	<b>954,418,890</b>	<b>30,260,340</b>	<b>3.3%</b>
<b>AVERAGE RESIDENTIAL MUNICIPAL TAX IMPACT (including growth)</b>					<b>1.9%</b>

\* Anomalies in amounts due to rounding.

**2021  
Approved Tax  
Operating Budget:  
Gross and Net  
Expenditures  
Summary**

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# CITY OF HAMILTON 2021 APPROVED GROSS AND NET OPERATING BUDGET

	Gross Expenditures			Gross Revenues			Net Operating Budget					
	2021 Restated Budget	2021 Approved Budget	% Change	2020 Restated Budget	2021 Approved Budget	% Change	2020 Restated Budget	2021 Approved Budget	2021 Approved vs. 2020 Restated			
									\$	%		
<b>PLANNING &amp; ECONOMIC DEVELOPMENT</b>												
General Manager	1,012,850	1,041,250	2.8%	0	13,480	100.0%	1,012,850	1,054,730	41,880	4.1%		
Transportation, Planning and Parking	16,712,290	16,915,240	1.2%	(14,942,910)	(14,938,350)	0.0%	1,769,380	1,976,890	207,510	11.7%		
Building	15,710,430	16,176,530	3.0%	(14,164,640)	(15,064,460)	(6.4)%	1,545,790	1,112,070	(433,720)	(28.1)%		
Economic Development	7,597,150	9,283,740	22.2%	(2,205,530)	(3,702,890)	(67.9)%	5,391,620	5,580,850	189,230	3.5%		
Growth Management	6,873,750	7,026,980	2.2%	(6,527,620)	(6,541,190)	(0.2)%	346,130	485,790	139,660	40.3%		
Licensing & By-Law Services	12,890,830	13,177,220	2.2%	(6,134,220)	(6,375,860)	(3.9)%	6,756,610	6,801,360	44,750	0.7%		
Planning	8,983,790	9,075,030	1.0%	(5,248,080)	(5,218,770)	0.6%	3,735,710	3,856,260	120,550	3.2%		
Tourism & Culture	10,652,460	11,130,310	4.5%	(1,398,010)	(1,640,780)	(17.4)%	9,254,450	9,489,530	235,080	2.5%		
<b>TOTAL PLANNING &amp; ECONOMIC DEVELOPMENT</b>	<b>89,630,290</b>	<b>83,826,300</b>	<b>(6.5)%</b>	<b>(59,817,750)</b>	<b>(53,468,820)</b>	<b>10.6%</b>	<b>29,812,540</b>	<b>30,357,480</b>	<b>544,940</b>	<b>1.8%</b>		
<b>HEALTHY AND SAFE COMMUNITIES</b>												
HSC Administration	3,296,920	3,462,130	5.0%	(343,500)	(473,810)	(37.9)%	2,953,420	2,988,320	34,900	1.2%		
Children's Services and Neighbourhood Dev.	93,652,890	94,008,960	0.4%	(82,622,620)	(82,744,060)	(0.1)%	11,030,270	11,264,900	234,630	2.1%		
Ontario Works	142,497,500	145,365,260	2.0%	(130,466,190)	(133,055,540)	(2.0)%	12,031,310	12,309,720	278,410	2.3%		
Housing Services	90,234,820	97,908,370	8.5%	(45,950,620)	(51,191,270)	(11.4)%	44,284,200	46,717,100	2,432,900	5.5%		
Long Term Care	43,707,710	44,818,490	2.5%	(32,732,450)	(33,293,630)	(1.7)%	10,975,260	11,524,860	549,600	5.0%		
Recreation	53,486,610	54,777,680	2.4%	(19,542,590)	(19,458,040)	0.4%	33,944,020	35,319,640	1,375,620	4.1%		
Hamilton Fire Department	93,967,040	95,338,160	1.5%	(550,020)	(2,049,710)	(272.7)%	93,417,020	93,288,450	(128,570)	(0.1)%		
Hamilton Paramedic Service	53,770,060	61,497,880	14.4%	(28,092,390)	(33,395,390)	(18.9)%	25,677,670	28,102,490	2,424,820	9.4%		
Public Health Services	53,980,330	68,827,210	27.5%	(40,630,840)	(55,319,490)	(36.2)%	13,349,490	13,507,720	158,230	1.2%		
<b>TOTAL HEALTHY AND SAFE COMMUNITIES</b>	<b>628,593,880</b>	<b>666,004,140</b>	<b>6.0%</b>	<b>(380,931,220)</b>	<b>(410,980,940)</b>	<b>(7.9)%</b>	<b>247,662,660</b>	<b>255,023,200</b>	<b>7,360,540</b>	<b>3.0%</b>		
<b>PUBLIC WORKS</b>												
Energy Fleet and Facilities	22,422,450	23,815,850	6.2%	(9,643,700)	(10,458,420)	(8.4)%	12,778,750	13,357,430	578,680	4.5%		
Engineering Services	20,639,010	21,151,100	2.5%	(20,572,580)	(21,151,100)	(2.8)%	66,430	0	(66,430)	(100.0)%		
Environmental Services	103,851,660	109,301,530	5.2%	(20,974,970)	(20,960,880)	0.1%	82,876,690	88,340,650	5,463,960	6.6%		
Transit	139,100,810	141,598,570	1.8%	(61,033,870)	(60,763,870)	0.4%	78,066,940	80,834,700	2,767,760	3.5%		
Transportation Operations & Maintenance	93,367,260	94,495,930	1.2%	(11,153,200)	(11,010,250)	1.3%	82,214,060	83,485,680	1,271,620	1.5%		
PW-General Administration	709,400	784,870	10.6%	0	0	0.0%	709,400	784,870	75,470	10.6%		
<b>TOTAL PUBLIC WORKS</b>	<b>380,090,590</b>	<b>391,147,850</b>	<b>2.9%</b>	<b>(123,378,320)</b>	<b>(124,344,520)</b>	<b>(0.8)%</b>	<b>256,712,270</b>	<b>266,803,330</b>	<b>10,091,060</b>	<b>3.9%</b>		

\* Anomalies in amounts due to rounding.

# CITY OF HAMILTON 2021 APPROVED GROSS AND NET OPERATING BUDGET

	Gross Expenditures			Gross Revenues			Net Operating Budget			
	2021 Restated Budget	2021 Approved Budget	% Change	2020 Restated Budget	2021 Approved Budget	% Change	2020 Restated Budget	2021 Approved Budget	2021 Approved vs. 2020 Restated	
									\$	%
<b>LEGISLATIVE</b>										
Legislative General	(367,950)	(386,180)	(5.0)%	0	0	0.0%	(367,950)	(386,180)	(18,230)	(5.0)%
Mayors Office	1,166,500	1,189,450	2.0%	0	0	0.0%	1,166,500	1,189,450	22,950	2.0%
Volunteer Committee	149,650	128,540	(14.1)%	(25,000)	(4,000)	84.0%	124,650	124,540	(110)	(0.1)%
Ward Budgets	4,186,410	4,236,600	1.2%	0	0	0.0%	4,186,410	4,236,600	50,190	1.2%
<b>TOTAL LEGISLATIVE</b>	<b>5,134,610</b>	<b>5,168,410</b>	<b>0.7%</b>	<b>(25,000)</b>	<b>(4,000)</b>	<b>84.0%</b>	<b>5,109,610</b>	<b>5,164,410</b>	<b>54,800</b>	<b>1.1%</b>
<b>CITY MANAGER</b>										
Office of the City Auditor	1,172,440	1,205,130	2.8%	(30,000)	(30,000)	0.0%	1,142,440	1,175,130	32,690	2.9%
CMO - Admin	214,993	237,570	10.5%	(30,000)	(30,000)	0.0%	184,993	207,570	22,580	12.2%
Communications and Strategic Initiatives	2,390,104	2,451,370	2.6%	(30,000)	(30,000)	0.0%	2,360,104	2,421,370	61,270	2.6%
Digital and Innovation Office	832,267	850,110	2.1%	(724,680)	(648,490)	10.5%	107,587	201,620	94,030	87.4%
Government & Community Relations	838,106	848,310	1.2%	0	0	0.0%	838,106	848,310	10,200	1.2%
Human Resources	9,830,340	10,196,630	3.7%	(2,085,780)	(2,033,710)	2.5%	7,744,560	8,162,920	418,360	5.4%
<b>TOTAL CITY MANAGER</b>	<b>15,278,250</b>	<b>15,789,120</b>	<b>3.3%</b>	<b>(2,900,460)</b>	<b>(2,772,200)</b>	<b>4.4%</b>	<b>12,377,790</b>	<b>13,016,920</b>	<b>639,130</b>	<b>5.2%</b>
<b>CORPORATE SERVICES</b>										
Corporate Services - Administration	12,059,410	12,393,230	2.8%	(6,518,330)	(6,571,180)	(0.8)%	5,541,080	5,822,050	280,970	5.1%
City Clerk's Office	3,374,420	3,557,510	5.4%	(636,540)	(585,600)	8.0%	2,737,880	2,971,910	234,030	8.5%
Customer Service	7,083,800	7,298,820	3.0%	(2,931,760)	(3,215,810)	(9.7)%	4,152,040	4,083,010	(69,030)	(1.7)%
Financial Planning, Admin & Policy	4,401,560	4,620,480	5.0%	(988,640)	(1,042,780)	(5.5)%	3,412,920	3,577,700	164,780	4.8%
Financial Services	325,040	327,720	0.8%	0	0	0.0%	325,040	327,720	2,680	0.8%
Information Technology	7,342,900	7,547,110	2.8%	(2,407,760)	(2,331,150)	3.2%	4,935,140	5,215,960	280,820	5.7%
Legal Services	18,282,760	15,980,480	(12.6)%	(4,573,250)	(768,710)	83.2%	13,709,510	15,211,770	1,502,260	11.0%
<b>TOTAL CORPORATE SERVICES</b>	<b>52,869,890</b>	<b>51,725,350</b>	<b>(2.2)%</b>	<b>(18,056,280)</b>	<b>(14,515,230)</b>	<b>19.6%</b>	<b>34,813,610</b>	<b>37,210,120</b>	<b>2,396,510</b>	<b>6.9%</b>
<b>CORPORATE FINANCIALS - EXPENDITURES</b>										
Corporate Pensions, Benefits & Contingency	12,911,160	15,653,960	21.2%	3,148,300	0	(100.0)%	16,059,460	15,653,960	(405,500)	(2.5)%
Corporate Initiatives	4,433,550	3,998,810	(9.8)%	(1,413,890)	(201,600)	85.7%	3,019,660	3,797,210	777,550	25.7%
<b>TOTAL CORPORATE FINANCIALS</b>	<b>17,344,710</b>	<b>19,652,770</b>	<b>13.3%</b>	<b>1,734,410</b>	<b>(201,600)</b>	<b>(111.6)%</b>	<b>19,079,120</b>	<b>19,451,170</b>	<b>372,050</b>	<b>2.0%</b>
<b>HAMILTON ENTERTAINMENT FACILITIES</b>										
Operating	4,461,960	4,402,950	(1.3)%	(365,770)	(365,770)	0.0%	4,096,190	4,037,180	(59,010)	(1.4)%
<b>TOTAL HAMILTON ENTERTAINMENT FACILITIES</b>	<b>4,461,960</b>	<b>4,402,950</b>	<b>(1.3)%</b>	<b>(365,770)</b>	<b>(365,770)</b>	<b>0.0%</b>	<b>4,096,190</b>	<b>4,037,180</b>	<b>(59,010)</b>	<b>(1.4)%</b>

\* Anomalies in amounts due to rounding.

# CITY OF HAMILTON 2021 APPROVED GROSS AND NET OPERATING BUDGET

	Gross Expenditures			Gross Revenues			Net Operating Budget				
	2021	2021	%	2020	2021	%	2020	2021	2021 Approved vs.		
	Restated Budget	Approved Budget	Change	Restated Budget	Approved Budget	Change	Restated Budget	Approved Budget	2020 Restated		
									\$	%	
<b>CAPITAL FINANCING</b>											
Debt-Planning & Economic Development	255,250	1,624,470	536.4%	(61,180)	(61,180)	0.0%	194,070	1,563,290	1,369,220	705.5%	
Debt-Healthy & Safe Communities	5,675,260	5,712,040	0.6%	(3,335,540)	(2,165,880)	35.1%	2,339,720	3,546,160	1,206,440	51.6%	
Debt-Public Works	45,397,280	38,876,010	(14.4)%	(6,701,360)	(7,832,450)	(16.9)%	38,695,920	31,043,560	(7,652,360)	(19.8)%	
Debt-Corporate Financials	81,912,660	89,959,980	9.8%	0	0	0.0%	81,912,660	89,959,980	8,047,320	9.8%	
Debt-Infrastructure Renewal Levy	13,428,870	13,428,870	0.0%	0	0	0.0%	13,428,870	13,428,870	0	0.0%	
<b>TOTAL CAPITAL FINANCING</b>	<b>146,669,320</b>	<b>149,601,370</b>	<b>2.0%</b>	<b>(10,098,080)</b>	<b>(10,059,510)</b>	<b>0.4%</b>	<b>136,571,240</b>	<b>139,541,860</b>	<b>2,970,620</b>	<b>2.2%</b>	
<b>BOARDS &amp; AGENCIES</b>											
<b>Police Services</b>											
Operating	183,604,780	187,503,130	2.1%	(12,789,620)	(12,150,900)	5.0%	170,815,160	175,352,230	4,537,070	2.7%	
Capital Financing	783,530	1,534,790	95.9%	(121,150)	(300,000)	(147.6)%	662,380	1,234,790	572,410	86.4%	
<b>Total Police Services</b>	<b>184,388,310</b>	<b>189,037,920</b>	<b>2.5%</b>	<b>(12,910,770)</b>	<b>(12,450,900)</b>	<b>3.6%</b>	<b>171,477,540</b>	<b>176,587,020</b>	<b>5,109,480</b>	<b>3.0%</b>	
<b>Other Boards &amp; Agencies</b>											
Library	33,345,440	33,678,740	1.0%	(1,774,390)	(1,648,690)	7.1%	31,571,050	32,030,050	459,000	1.5%	
Conservation Authorities	8,196,010	8,459,770	3.2%	0	0	0.0%	8,196,010	8,459,770	263,760	3.2%	
MPAC	6,842,810	6,979,670	2.0%	0	0	0.0%	6,842,810	6,979,670	136,860	2.0%	
Hamilton Beach Rescue Unit	134,340	131,570	(2.1)%	0	0	0.0%	134,340	131,570	(2,770)	(2.1)%	
Royal Botanical Gardens	634,720	647,410	2.0%	0	0	0.0%	634,720	647,410	12,690	2.0%	
Farmers' Market	805,460	811,160	0.7%	(692,660)	(696,100)	(0.5)%	112,800	115,060	2,260	2.0%	
<b>Total Other Boards &amp; Agencies</b>	<b>49,958,780</b>	<b>50,708,320</b>	<b>1.5%</b>	<b>(2,467,050)</b>	<b>(2,344,790)</b>	<b>5.0%</b>	<b>47,491,730</b>	<b>48,363,530</b>	<b>871,800</b>	<b>1.8%</b>	
<b>Capital Financing - Other Boards &amp; Agencies</b>	<b>472,730</b>	<b>447,770</b>	<b>(5.3)%</b>	<b>(281,490)</b>	<b>(281,490)</b>	<b>0.0%</b>	<b>191,240</b>	<b>166,280</b>	<b>(24,960)</b>	<b>(13.1)%</b>	
<b>City Enrichment Fund</b>	<b>6,088,340</b>	<b>6,088,340</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>	<b>6,088,340</b>	<b>6,088,340</b>	<b>0</b>	<b>0.0%</b>	
<b>TOTAL BOARDS &amp; AGENCIES</b>	<b>240,908,160</b>	<b>246,282,350</b>	<b>2.2%</b>	<b>(15,659,310)</b>	<b>(15,077,180)</b>	<b>3.7%</b>	<b>225,248,850</b>	<b>231,205,170</b>	<b>5,956,320</b>	<b>2.6%</b>	

\* Anomalies in amounts due to rounding.

## CITY OF HAMILTON 2021 APPROVED GROSS AND NET OPERATING BUDGET

	Gross Expenditures			Gross Revenues			Net Operating Budget			
	2021 Restated Budget	2021 Approved Budget	%	2020 Restated Budget	2021 Approved Budget	%	2020 Restated Budget	2021 Approved Budget	2021 Approved vs. 2020 Restated	
									\$	%
<b>NON PROGRAM REVENUES</b>										
Payment In Lieu	500,000	500,000	0.0%	(16,526,300)	(16,899,700)	(2.3)%	(16,026,300)	(16,399,700)	(373,400)	(2.3)%
Penalties and Interest	0	0	0.0%	(11,000,000)	(11,000,000)	0.0%	(11,000,000)	(11,000,000)	0	0.0%
Right of Way	0	0	0.0%	(3,228,000)	(3,227,000)	0.0%	(3,228,000)	(3,227,000)	1,000	0.0%
Senior Tax Credit	665,000	635,000	(4.5)%	(98,000)	(98,000)	0.0%	567,000	537,000	(30,000)	(5.3)%
Supplementary Taxes	100,000	100,000	0.0%	(10,025,000)	(10,025,000)	0.0%	(9,925,000)	(9,925,000)	0	0.0%
Tax Remissions and Write Offs	9,600,000	9,570,000	(0.3)%	0	0	0.0%	9,600,000	9,570,000	(30,000)	(0.3)%
Hydro Dividend and Other Interest	9,559,000	9,562,120	0.0%	(14,859,000)	(14,843,600)	0.1%	(5,300,000)	(5,281,480)	18,520	0.3%
Investment Income	0	0	0.0%	(4,100,000)	(4,100,000)	0.0%	(4,100,000)	(4,100,000)	0	0.0%
Slot Revenues	0	0	0.0%	(5,200,000)	(5,200,000)	0.0%	(5,200,000)	(5,200,000)	0	0.0%
Provincial Funding	0	0	0.0%	(292,000)	0	100.0%	(292,000)	0	292,000	100.0%
POA Revenues	0	0	0.0%	(2,421,030)	(2,365,770)	2.3%	(2,421,030)	(2,365,770)	55,260	2.3%
<b>TOTAL NON PROGRAM REVENUES</b>	<b>20,424,000</b>	<b>20,367,120</b>	<b>(0.3)%</b>	<b>(67,749,330)</b>	<b>(67,759,070)</b>	<b>(0.0)%</b>	<b>(47,325,330)</b>	<b>(47,391,950)</b>	<b>(66,620)</b>	<b>(0.1)%</b>
<b>TOTAL LEVY REQUIREMENT</b>	<b>1,601,405,660</b>	<b>1,653,967,730</b>	<b>3.3%</b>	<b>(677,247,110)</b>	<b>(699,548,840)</b>	<b>(3.3)%</b>	<b>924,158,550</b>	<b>954,418,890</b>	<b>30,260,340</b>	<b>3.3%</b>
<b>AVERAGE RESIDENTIAL MUNICIPAL TAX IMPACT (including growth)</b>										<b>1.9%</b>

\* Anomalies in amounts due to rounding.

**2021  
Approved Tax  
Operating Budget:  
Complement  
Summary**

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**CITY OF HAMILTON  
2021 APPROVED  
TAX OPERATING BUDGET COMPLEMENT**

	2020 Restated Budget	2021 Council Approved	2021 Approved vs. 2020 Restated	
			FTE	%
<b><u>PLANNING &amp; ECONOMIC DEVELOPMENT</u></b>				
General Manager	7.00	7.00	0.00	0.0%
Transportation, Planning and Parking	139.24	139.24	0.00	0.0%
Building	110.32	110.32	0.00	0.0%
Economic Development	45.99	46.99	1.00	2.2%
Growth Management	56.88	56.88	0.00	0.0%
Licensing & By-Law Services	110.15	110.15	0.00	0.0%
LRT Office	12.25	0.00	(12.25)	(100.0)%
Planning	78.00	78.00	0.00	0.0%
Tourism & Culture	72.79	72.79	0.00	0.0%
<b>Total Planning &amp; Economic Development</b>	<b>632.62</b>	<b>621.37</b>	<b>(11.25)</b>	<b>(1.8)%</b>

\* Anomalies in amounts due to rounding.

**CITY OF HAMILTON  
2021 APPROVED  
TAX OPERATING BUDGET COMPLEMENT**

	2020 Restated Budget	2021 Council Approved	2021 Approved vs. 2020 Restated	
			FTE	%
<b><u>HEALTHY AND SAFE COMMUNITIES</u></b>				
HSC Administration	32.50	32.50	0.00	0.0%
Children's Services and Neighbourhood Development	94.00	94.00	0.00	0.0%
Ontario Works	240.50	210.00	(30.50)	(12.7)%
Housing Services	53.25	54.00	0.75	1.4%
Long Term Care	451.55	451.55	0.00	0.0%
Recreation	449.23	449.23	0.00	0.0%
Hamilton Fire Department	595.30	595.30	0.00	0.0%
Hamilton Paramedic Service	335.36	358.36	23.00	6.9%
Public Health Services	395.23	394.89	(0.34)	(0.1)%
<b>Total Healthy and Safe Communities</b>	<b>2,646.92</b>	<b>2,639.83</b>	<b>(7.09)</b>	<b>(0.3)%</b>

\* Anomalies in amounts due to rounding.

**CITY OF HAMILTON  
2021 APPROVED  
TAX OPERATING BUDGET COMPLEMENT**

	2020 Restated Budget	2021 Council Approved	2021 Approved vs. 2020 Restated	
			FTE	%
<b><u>PUBLIC WORKS</u></b>				
PW - General Administration	7.00	7.30	0.30	4.3%
Energy Fleet and Facilities	179.95	181.95	2.00	1.1%
Engineering Services	131.33	123.33	(8.00)	(6.1)%
Environmental Services	504.21	511.65	7.44	1.5%
Transit	788.41	782.41	(6.00)	(0.8)%
Transportation Operations & Maintenance	403.26	406.71	3.45	0.9%
<b>Total Public Works</b>	<b>2,014.16</b>	<b>2,013.35</b>	<b>(0.81)</b>	<b>(0.0)%</b>
<b><u>LEGISLATIVE</u></b>				
Mayors Office	6.00	6.00	0.00	0.0%
Ward Budgets	16.00	16.00	0.00	0.0%
<b>Total Legislative</b>	<b>22.00</b>	<b>22.00</b>	<b>0.00</b>	<b>0.0%</b>
<b><u>CITY MANAGER</u></b>				
Office of the City Auditor	7.00	7.00	0.00	0.0%
CMO - Admin	2.00	2.00	0.00	0.0%
Communications and Strategic Initiatives	24.00	22.00	(2.00)	(8.3)%
Digital and Innovation Office	5.00	5.00	0.00	0.0%
Government & Community Relations	4.00	4.00	0.00	0.0%
Human Resources	79.00	79.00	0.00	0.0%
<b>Total City Manager</b>	<b>121.00</b>	<b>119.00</b>	<b>(2.00)</b>	<b>(1.7)%</b>

\* Anomalies in amounts due to rounding.

**CITY OF HAMILTON  
2021 APPROVED  
TAX OPERATING BUDGET COMPLEMENT**

	2020 Restated Budget	2021 Council Approved	2021 Approved vs. 2020 Restated	
			FTE	%
<b><u>CORPORATE SERVICES</u></b>				
City Clerk's Office	28.00	29.00	1.00	3.6%
Customer Service, POA and Fin'l Integration	93.47	93.47	0.00	0.0%
Financial Serv, Taxation and Corp Controller	81.08	80.00	(1.08)	(1.3)%
Legal Services and Risk Management	63.00	67.00	4.00	6.3%
Corporate Services - Administration	2.00	2.00	0.00	0.0%
Financial Planning, Admin & Policy	83.00	83.58	0.58	0.7%
Information Technology	110.00	116.00	6.00	5.5%
<b>Total Corporate Services</b>	<b>460.55</b>	<b>471.05</b>	<b>10.50</b>	<b>2.3%</b>
<b>Total Corporate Financials - Expenditures<sup>1</sup></b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.0%</b>

<sup>1</sup> Operating Impacts from Capital

\* Anomalies in amounts due to rounding.

# 2021 RATE SUPPORTED OPERATING BUDGET

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**2021  
Approved Rate  
Operating Budget:  
Summary**

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**CITY OF HAMILTON**  
**2021 HAMILTON WATER OPERATING BUDGET**  
 COMBINED WATER, WASTEWATER AND STORM

	2020	2020	2021	CHANGE		CHANGE	
	RESTATED BUDGET	PROJECTED ACTUAL	APPROVED BUDGET	2020 PROJECTED / 2020 RESTATED BUDGET	ACTUAL	2021 REQUESTED / 2020 RESTATED BUDGET	
	\$	\$	\$	\$	%	\$	%
<b><u>OPERATING EXPENDITURES:</u></b>							
Divisional Administration & Support	2,008,040	2,008,040	2,064,490	-	0.0%	56,450	2.8%
Woodward Upgrades	1,108,390	1,108,390	1,441,380	-	0.0%	332,990	30.0%
Customer Service	314,950	267,125	325,250	47,825	15.2%	10,300	3.3%
Outreach & Education	1,239,577	893,362	1,190,590	346,215	27.9%	(48,987)	(4.0%)
Service Co-ordination	3,576,310	3,150,045	3,718,250	426,266	11.9%	141,940	4.0%
Engineering Systems & Data Collection	1,352,480	1,417,350	1,329,480	(64,870)	(4.8%)	(23,000)	(1.7%)
Compliance & Regulations	976,984	976,985	1,008,204	(1)	(0.0%)	31,220	3.2%
Laboratory Services	3,660,204	3,430,977	3,565,050	229,227	6.3%	(95,154)	(2.6%)
Environmental Monitoring & Enforcement	1,892,256	1,892,255	2,213,910	1	0.0%	321,654	17.0%
Water Distribution & Wastewater Collection	20,187,445	23,556,555	22,972,467	(3,369,110)	(16.7%)	2,785,022	13.8%
Plant Operations	24,862,850	23,328,362	26,688,044	1,534,488	6.2%	1,825,194	7.3%
Plant Maintenance	10,669,800	10,318,970	11,527,685	350,830	3.3%	857,885	8.0%
Capital Delivery	1,595,010	1,595,010	1,938,301	-	0.0%	343,291	21.5%
Sustainable Initiatives	1,431,090	1,431,094	1,083,931	(4)	(0.0%)	(347,159)	(24.3%)
Infrastructure Planning & System Design	1,877,476	1,877,475	2,286,976	1	0.0%	409,500	21.8%
Wastewater Abatement Program	1,150,040	1,150,040	1,192,450	-	0.0%	42,410	3.7%
Alectra Utilities Service Contract	5,600,000	5,600,000	5,712,000	-	0.0%	112,000	2.0%
Corporate & Departmental Support Services	6,977,580	6,977,580	7,018,270	-	0.0%	40,690	0.6%
Utilities Arrears Program	500,080	500,080	500,320	-	0.0%	240	0.0%
Sewer Lateral Management Program	300,000	202,250	300,000	97,751	32.6%	-	-
Hamilton Harbour Remedial Action Plan	382,550	382,550	370,964	-	0.0%	(11,586)	(3.0%)
Protective Plumbing Program (3P)	1,000,000	575,000	752,870	425,000	42.5%	(247,130)	(24.7%)
Financial Charges	86,020	86,020	86,020	-	0.0%	-	0.0%
	92,749,132	92,725,514	99,286,901	23,618	0.0%	6,537,769	7.0%
Capital and Reserve Recoveries	(6,029,550)	(6,029,550)	(8,635,161)	-	0.0%	(2,605,611)	43.2%
<b>Sub-Total</b>	<b>86,719,582</b>	<b>86,695,964</b>	<b>90,651,740</b>	<b>23,618</b>	<b>0.0%</b>	<b>3,932,158</b>	<b>4.5%</b>
<b><u>Capital and Reserve Impacts on Operating</u></b>							
<b><u>Contributions to Capital</u></b>							
Water Quality Initiatives	50,296,000	50,296,000	50,498,000	-	0.0%	202,000	0.4%
Wastewater	52,673,000	52,673,000	57,237,984	-	0.0%	4,564,984	8.7%
Stormwater	15,685,000	15,685,000	17,632,679	-	0.0%	1,947,679	12.4%
<b>Sub-Total Contributions to Capital</b>	<b>118,654,000</b>	<b>118,654,000</b>	<b>125,368,663</b>	<b>-</b>	<b>0.0%</b>	<b>6,714,663</b>	<b>5.7%</b>
<b><u>Contributions for DC Exemptions</u></b>							
Water Quality Initiatives	2,240,000	2,240,000	2,520,000	-	0.0%	280,000	12.5%
Wastewater	4,080,000	4,080,000	4,590,000	-	0.0%	510,000	12.5%
Stormwater	1,680,000	1,680,000	1,890,000	-	0.0%	210,000	12.5%
<b>Sub-Total Contributions for DC Exemptions</b>	<b>8,000,000</b>	<b>8,000,000</b>	<b>9,000,000</b>	<b>-</b>	<b>0.0%</b>	<b>1,000,000</b>	<b>12.5%</b>

\* Anomalies in amounts due to rounding.

**CITY OF HAMILTON**  
**2021 HAMILTON WATER OPERATING BUDGET**  
COMBINED WATER, WASTEWATER AND STORM

	2020	2020	2021	CHANGE		CHANGE	
	RESTATED BUDGET	PROJECTED ACTUAL	APPROVED BUDGET	2020 PROJECTED / 2020 RESTATED BUDGET	ACTUAL	2021 REQUESTED / 2020 RESTATED BUDGET	
	\$	\$	\$	\$	%	\$	%
<b><u>OPERATING EXPENDITURES:</u></b>							
<b><u>Capital Debt Charges</u></b>							
Water Quality Initiatives	8,593,943	8,295,616	9,844,773	298,327	3.5%	1,250,830	14.6%
Wastewater	11,514,374	7,379,737	12,534,242	4,134,637	35.9%	1,019,868	8.9%
Stormwater	3,399,997	2,303,036	2,490,898	1,096,961	32.3%	(909,099)	(26.7%)
DC Debt Charges Recoveries	(3,826,205)	(538,937)	(4,335,428)	(3,287,268)	85.9%	(509,222)	13.3%
<b>Sub-Total Debt Charges</b>	<b>19,682,108</b>	<b>17,439,452</b>	<b>20,534,486</b>	<b>2,242,656</b>	<b>11.4%</b>	<b>852,377</b>	<b>4.3%</b>
<b>Sub-Total Capital Financing</b>	<b>146,336,108</b>	<b>144,093,452</b>	<b>154,903,149</b>	<b>2,242,656</b>	<b>1.5%</b>	<b>8,567,040</b>	<b>5.9%</b>
<b>Reserve Transfers</b>	<b>(43,888)</b>	<b>2,957,724</b>	<b>0</b>	<b>(3,001,612)</b>	<b>6839.2%</b>	<b>43,889</b>	<b>(100.0%)</b>
<b>Sub-Total Capital and Reserve Impacts on Operating</b>	<b>146,292,220</b>	<b>147,051,176</b>	<b>154,903,149</b>	<b>(758,956)</b>	<b>(0.5%)</b>	<b>8,610,929</b>	<b>5.9%</b>
<b>TOTAL EXPENDITURES</b>	<b>233,011,802</b>	<b>233,747,140</b>	<b>245,554,888</b>	<b>(735,338)</b>	<b>(0.3%)</b>	<b>12,543,086</b>	<b>5.4%</b>
<b><u>REVENUES:</u></b>							
<b><u>Rate Revenue</u></b>							
Residential	102,226,242	105,226,242	107,653,756	3,000,000	2.9%	5,427,514	5.3%
Industrial/Commercial/Institutional/Multi-res	112,557,622	109,557,622	118,417,217	(3,000,000)	(2.7%)	5,859,595	5.2%
Haldimand	2,476,310	2,476,310	2,588,952	-	0.0%	112,642	4.5%
Halton	259,590	259,590	269,837	-	0.0%	10,247	3.9%
Raw Water	125,000	125,000	128,750	-	0.0%	3,750	3.0%
Non-Metered	580,000	580,000	880,000	-	0.0%	300,000	51.7%
Private Fire Lines	1,850,000	1,850,000	1,924,000	-	0.0%	74,000	4.0%
Hauler / 3rd Party Sales	1,225,000	1,225,000	1,400,000	-	0.0%	175,000	14.3%
Overstrength Agreements	2,892,902	3,210,510	3,210,510	317,608	11.0%	317,608	11.0%
Sewer Surcharge Agreements	5,806,726	6,224,456	6,224,456	417,730	7.2%	417,730	7.2%
<b>Sub-Total Utility Rates</b>	<b>229,999,392</b>	<b>230,734,730</b>	<b>242,697,478</b>	<b>735,338</b>	<b>0.3%</b>	<b>12,698,086</b>	<b>5.5%</b>
<b><u>Non-Rate Revenue</u></b>							
Local Improvement Recoveries	275,850	275,850	275,850	-	0.0%	-	-
Permits / Leases / Agreements	1,365,050	1,365,050	1,065,050	-	0.0%	(300,000)	(22.%)
Investment Income	450,000	450,000	450,000	-	0.0%	-	-
General Fees and Recoveries	921,510	921,510	1,066,510	-	0.0%	145,000	15.7%
<b>Sub-Total Non-Rate Revenue</b>	<b>3,012,410</b>	<b>3,012,410</b>	<b>2,857,410</b>	<b>-</b>	<b>0.0%</b>	<b>(155,000)</b>	<b>(5.1%)</b>
<b>TOTAL REVENUES</b>	<b>233,011,802</b>	<b>233,747,140</b>	<b>245,554,888</b>	<b>735,338</b>	<b>0.3%</b>	<b>12,543,086</b>	<b>5.4%</b>
<b>NET EXPENDITURES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>	<b>-</b>	<b>0.0%</b>

\* Anomolies in amounts due to rounding.

**2021  
Approved Rate  
Operating Budget:  
Complement  
Summary**

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**CITY OF HAMILTON  
2021 APPROVED BUDGET  
RATE OPERATING BUDGET COMPLEMENT**

	2020 Restated Budget	2021 Approved Budget	2021 Approved vs. 2020 Restated	
			FTE	%
<b><u>RATE SUPPORTED STAFF</u></b>				
Director Hamilton Water	3.00	3.00	0.00	0.0%
WWW Operations Director	2.00	2.00	0.00	0.0%
Woodward Upgrades	11.00	12.00	1.00	9.1%
Inventory & Fleet Management	7.00	7.00	0.00	0.0%
Customer Service & Community Outreach	2.00	2.00	0.00	0.0%
Education & Outreach	5.65	5.65	0.00	0.0%
Service Co-ordination	21.00	22.00	1.00	4.8%
Engineering Systems & Data Collection	9.00	9.00	0.00	0.0%
Compliance & Regulations	8.00	8.00	0.00	0.0%
Laboratory Services	25.00	25.00	0.00	0.0%
Environmental Monitoring & Enforcement	15.00	16.00	1.00	6.7%
Water Distribution (WD) & Wastewtr Collection (WWC)	5.00	5.00	0.00	0.0%
WD & WWC Contracts	26.00	28.00	2.00	7.7%
WD & WWC Construction	20.00	20.00	0.00	0.0%
WD & WWC Maintenance	19.00	23.00	4.00	21.1%
WD & WWC Operations	22.00	22.00	0.00	0.0%
WWW Planning & Capital Director	2.00	2.00	0.00	0.0%
Sustainable Initiatives	7.00	7.00	0.00	0.0%
Plant Operations & Maintenance	6.00	6.00	0.00	0.0%
Plant Maintenance & Technical Services	1.00	1.00	0.00	0.0%
Plant Maintenance	25.00	28.00	3.00	12.0%
Plant SCADA	6.00	6.00	0.00	0.0%
Plant Technical Services	3.00	3.00	0.00	0.0%
Plant Operations	44.00	44.00	0.00	0.0%
Capital Delivery	12.00	13.00	1.00	8.3%
Infrastructure Planning and System Design	19.00	19.00	0.00	0.0%
<b>TOTAL RATE SUPPORTED STAFF</b>	<b>325.65</b>	<b>338.65</b>	<b>13.00</b>	<b>4.0%</b>

\* Anomolies in amounts due to rounding.

# 2021 CAPITAL BUDGETS

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**2021  
Approved Tax  
Capital Budget and  
Financing Plan:  
Summary Report**

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City of Hamilton  
 Tax Capital Budget  
 Approved - 2021 Capital Budget Project List  
 (000's)

City Ward	Project Number	Project Description	Gross Costs	Grants And Subsidies	Other External Revenue	Dev Charges (Inc Debt)	Reserves	WIP Reserves	WIP Other / Other Internal	WIP Debt	Net Cost	Financing Sources			
												From Operating	Debt	Federal Gas Tax	Other: Reserves Future Fund Dividends
<b>Corporate Services</b>															
<b>Customer Service &amp; POA</b>															
City Wide	2052157002	Replacement of Integrated Court Offences Network and Collections Administration Management Software	100	-	-	-	-	-	-	100	-	-	-	-	
<b>Customer Service &amp; POA Total:</b>			<b>100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>Finance</b>															
City Wide	2052180510	DC Exemptions Recovery	8,500	-	-	-	-	-	-	-	8,500	1,600	-	6,900	
City Wide	3382155301	2021 Development Charges' Bylaw Studies	900	-	-	810	-	-	-	-	90	90	-	-	
<b>Finance Total:</b>			<b>9,400</b>	<b>-</b>	<b>-</b>	<b>810</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>8,590</b>	<b>1,690</b>	<b>-</b>	<b>6,900</b>	
<b>Information Technology (IT)</b>															
City Wide	3501757702	Network Infrastructure Sustainability and Continuous Improvement	225	-	-	-	-	-	-	-	225	225	-	-	
City Wide	3502157102	Firewall Purchase	200	-	-	-	-	-	-	-	200	200	-	-	
City Wide	3501957909	IT Strategy - Strategic Theme Integrated & Connected	220	-	-	-	-	-	-	-	220	220	-	-	
City Wide	3502157210	PeopleSoft Finance Tools Upgrade	100	-	-	-	-	-	-	-	100	100	-	-	
City Wide	3502157211	PeopleSoft HRMS Tools Upgrade	183	-	-	-	-	-	-	-	183	183	-	-	
City Wide	3502157101	Next Generation 9-1-1 (nG 9-1-1)	6,000	-	-	-	-	-	-	-	6,000	6,000	-	-	
City Wide	3502157202	IT Asset Management Program	150	-	-	-	-	-	-	-	150	150	-	-	
City Wide	3502157602	IT Security	192	-	-	-	-	-	-	-	192	192	-	-	
City Wide	3502157907	Business Systems and Services Continuity Plan	223	-	-	-	-	-	-	-	223	223	-	-	
City Wide	3502057203	Payment Card Systems Review	95	-	-	-	-	-	-	-	95	95	-	-	
<b>Information Technology (IT) Total:</b>			<b>7,588</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>7,588</b>	<b>7,588</b>	<b>-</b>	<b>-</b>	
<b>Corporate Services Total:</b>			<b>17,088</b>	<b>-</b>	<b>-</b>	<b>810</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>100</b>	<b>16,178</b>	<b>9,278</b>	<b>-</b>	<b>6,900</b>	
<b>Council Initiatives</b>															
<b>Area Rating Special Capital Reinvestment</b>															
14	3302109014	Ward 14 Capital Reinvestment	100	-	-	-	100	-	-	-	-	-	-	-	
1	3302109100	Ward 1 Capital Reinvestment	100	-	-	-	100	-	-	-	-	-	-	-	
2	3302109200	Ward 2 Capital Reinvestment	100	-	-	-	100	-	-	-	-	-	-	-	
3	3302109300	Ward 3 Capital Reinvestment	100	-	-	-	100	-	-	-	-	-	-	-	
4	3302109400	Ward 4 Capital Reinvestment	100	-	-	-	100	-	-	-	-	-	-	-	
5	3302109500	Ward 5 Capital Reinvestment	100	-	-	-	100	-	-	-	-	-	-	-	
6	3302109600	Ward 6 Capital Reinvestment	100	-	-	-	100	-	-	-	-	-	-	-	
7	3302109700	Ward 7 Capital Reinvestment	100	-	-	-	100	-	-	-	-	-	-	-	
8	3302109800	Ward 8 Capital Reinvestment	100	-	-	-	100	-	-	-	-	-	-	-	
<b>Area Rating Special Capital Reinvestment Total:</b>			<b>900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>Council Strategic Projects</b>															
City Wide	2110953900	Randle Reef Rehabilitation Project	500	-	-	-	-	-	-	-	500	500	-	-	
City Wide	2112156401	Parkland Acquisition	1,500	-	-	-	-	-	-	-	1,500	1,500	-	-	
<b>Council Strategic Projects Total:</b>			<b>2,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,000</b>	<b>2,000</b>	<b>-</b>	<b>-</b>	
<b>Council Initiatives Total:</b>			<b>2,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,000</b>	<b>2,000</b>	<b>-</b>	<b>-</b>	
<b>Healthy and Safe Communities</b>															
<b>Hamilton Fire Department</b>															
City Wide	7402151100	Annual Equipment Replacement	1,199	-	-	-	1,199	-	-	-	-	-	-	-	
City Wide	7402151102	SCBA Complete Unit Replacement	5,440	-	-	-	-	-	-	-	5,440	5,440	-	-	

\* Anomalies in amounts due to rounding.

City of Hamilton  
 Tax Capital Budget  
 Approved - 2021 Capital Budget Project List  
 (000's)

City Ward	Project Number	Project Description	Gross Costs	Grants And Subsidies	Other External Revenue	Dev Charges (Inc Debt)	Reserves	WIP Reserves	WIP Other / Other Internal	WIP Debt	Net Cost	Financing Sources				
												From Operating	Debt	Federal Gas Tax	Other: Reserves Future Fund Dividends	
15	7401841801	Waterdown New Station	3,724	-	-	3,724	-	-	-	-	-	-	-	-	-	-
<b>Hamilton Fire Department Total:</b>			<b>10,363</b>	-	-	<b>3,724</b>	<b>1,199</b>	-	-	-	<b>5,440</b>	<b>5,440</b>	-	-	-	-
<b>Hamilton Paramedic Service</b>																
City Wide	7642151101	Annual Equipment Replacement	274	-	-	-	274	-	-	-	-	-	-	-	-	-
City Wide	7642151102	Automated CPR Units	500	-	-	-	-	-	-	-	500	500	-	-	-	-
City Wide	7642151100	Annual Vehicle Replacement	2,113	-	-	-	2,113	-	-	-	-	-	-	-	-	-
<b>Hamilton Paramedic Service Total:</b>			<b>2,887</b>	-	-	-	<b>2,387</b>	-	-	-	<b>500</b>	<b>500</b>	-	-	-	-
<b>Healthy and Safe Communities- Other Divisions</b>																
City Wide	6502141100	Human Services Integration - Continuous Improvement Projects	160	-	-	-	-	-	-	-	160	160	-	-	-	-
<b>Healthy and Safe Communities- Other Divisions Total:</b>			<b>160</b>	-	-	-	-	-	-	-	<b>160</b>	<b>160</b>	-	-	-	-
<b>Housing Services</b>																
City Wide	6731741609	Poverty Reduction Investment (PRI) - Affordable Rental Housing Construction	4,000	-	-	-	-	-	-	-	4,000	-	-	-	-	4,000
City Wide	6731841610	Poverty Reduction Investment (PRI) - Indigenous Poverty Reduction	1,000	-	-	-	-	-	-	-	1,000	-	-	-	-	1,000
City Wide	6731841611	Poverty Reduction Investment (PRI) - Social Housing Repairs & Renovations	2,000	-	-	-	-	-	-	-	2,000	-	-	-	-	2,000
City Wide	6731941110	COCHI - Administration Yr 3	139	139	-	-	-	-	-	-	-	-	-	-	-	-
City Wide	6731941112	COCHI - Rent Supplement Yr 3	1,776	1,776	-	-	-	-	-	-	-	-	-	-	-	-
City Wide	6731941113	COCHI - Transitional Ops Yr 3	870	870	-	-	-	-	-	-	-	-	-	-	-	-
City Wide	6731941120	OPHI - Administration Yr 3	186	186	-	-	-	-	-	-	-	-	-	-	-	-
City Wide	6731941121	OPHI - Rental Housing Yr 3	1,572	1,572	-	-	-	-	-	-	-	-	-	-	-	-
City Wide	6731941122	OPHI - Ontario Renovates Yr 3	1,253	1,253	-	-	-	-	-	-	-	-	-	-	-	-
City Wide	6732041200	National Housing Strategy_CHH	17,000	7,000	-	-	-	-	-	-	10,000	-	10,000	-	-	-
City Wide	6732141302	Social Housing Capital Repairs and Regeneration	500	-	-	-	-	-	-	-	500	500	-	-	-	-
<b>Housing Services Total:</b>			<b>30,296</b>	<b>12,796</b>	-	-	-	-	-	-	<b>17,500</b>	<b>500</b>	<b>10,000</b>	-	-	<b>7,000</b>
<b>Healthy and Safe Communities Total:</b>			<b>43,706</b>	<b>12,796</b>	-	<b>3,724</b>	<b>3,586</b>	-	-	-	<b>23,600</b>	<b>6,600</b>	<b>10,000</b>	-	-	<b>7,000</b>
<b>Outside Boards &amp; Agencies</b>																
<b>CityHousing Hamilton</b>																
City Wide	6182141602	City Housing Contribution	500	-	-	-	-	-	-	-	500	500	-	-	-	-
<b>CityHousing Hamilton Total:</b>			<b>500</b>	-	-	-	-	-	-	-	<b>500</b>	<b>500</b>	-	-	-	-
<b>H.C.A. &amp; Westfield Heritage Village</b>																
City Wide	3802156100	Hamilton Conservation Authority Critical and Safety Projects	1,850	-	-	-	-	-	-	-	1,850	1,850	-	-	-	-
City Wide	3802158902	Westfield Heritage Village - Critical and/or Safety Projects	150	-	-	-	-	-	-	-	150	150	-	-	-	-
<b>H.C.A. &amp; Westfield Heritage Village Total:</b>			<b>2,000</b>	-	-	-	-	-	-	-	<b>2,000</b>	<b>2,000</b>	-	-	-	-
<b>Hamilton Beach Rescue (HBRU)</b>																
City Wide	2862151700	HBRU Renovations & Equipment Purchases	70	-	-	-	70	-	-	-	-	-	-	-	-	-
<b>Hamilton Beach Rescue (HBRU) Total:</b>			<b>70</b>	-	-	-	<b>70</b>	-	-	-	-	-	-	-	-	-
<b>Hamilton Farmer's Market</b>																
City Wide	3542141001	Farmers' Market Security Enhancements and Infrastructure	98	-	-	-	98	-	-	-	-	-	-	-	-	-
<b>Hamilton Farmer's Market Total:</b>			<b>98</b>	-	-	-	<b>98</b>	-	-	-	-	-	-	-	-	-
<b>Hamilton Public Library</b>																
9	7501741601	Valley Park Library Expansion	1,000	-	-	1,000	-	-	-	-	-	-	-	-	-	-
<b>Hamilton Public Library Total:</b>			<b>1,000</b>	-	-	<b>1,000</b>	-	-	-	-	-	-	-	-	-	-
<b>Police Services</b>																

\* Anomalies in amounts due to rounding.

City of Hamilton  
 Tax Capital Budget  
 Approved - 2021 Capital Budget Project List  
 (000's)

City Ward	Project Number	Project Description	Gross Costs	Grants And Subsidies	Other External Revenue	Dev Charges (Inc Debt)	Reserves	WIP Reserves	WIP Other / Other Internal	WIP Debt	Net Cost	Financing Sources			
												From Operating	Debt	Federal Gas Tax	Other: Reserves Future Fund Dividends
2, 5, 7	3761951812	Hamilton Police Stations- Roof Repairs and HVAC	200	-	-	-	-	-	-	-	200	200	-	-	-
City Wide	3762055001	Central Station Feasibility Study/Retro-fit	500	-	-	-	90	-	410	-	-	-	-	-	-
City Wide	3762051007	Police Personal Issued Portable Radio Replacement	840	-	-	-	-	-	-	-	840	840	-	-	-
3, 4, 5, 9, 10	3762141101	Police Air-Cooled Chiller Replacement - East End	500	-	-	-	-	-	-	-	500	500	-	-	-
<b>Police Services Total:</b>			<b>2,040</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>90</b>	<b>-</b>	<b>410</b>	<b>-</b>	<b>1,540</b>	<b>1,540</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Outside Boards &amp; Agencies Total:</b>			<b>5,708</b>	<b>-</b>	<b>-</b>	<b>1,000</b>	<b>258</b>	<b>-</b>	<b>410</b>	<b>-</b>	<b>4,040</b>	<b>4,040</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Planning &amp; Economic Development</b>															
<b>Commercial Districts and Small Business</b>															
City Wide	8201703706	Community Downtowns and BIAs	224	-	-	-	-	-	-	-	224	224	-	-	-
City Wide	3621708002	Brownfield Development	401	-	-	-	-	-	-	-	401	401	-	-	-
City Wide	8201641800	Heritage Property Improvement Grants	135	-	-	-	-	-	-	-	135	135	-	-	-
City Wide	8201703100	Office Tenancy Assistance Program	55	-	-	-	-	-	-	-	55	55	-	-	-
2, 3, 4	8201703700	Barton/Kenilworth Commercial Corridor Building Improvement Grant Prooram	470	-	-	-	-	-	-	-	470	470	-	-	-
2, 3, 4	8201703701	Barton and Kenilworth Rebate of Planning and Building Fees	40	-	-	-	-	-	-	-	40	40	-	-	-
City Wide	8201703703	(BIA) Commercial Property Improvement Grant Program	417	-	-	-	-	-	-	-	417	417	-	-	-
City Wide	8201703704	Commercial Property Improvement Grant Program	468	-	-	-	-	-	-	-	468	468	-	-	-
<b>Commercial Districts and Small Business Total:</b>			<b>2,210</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,210</b>	<b>2,210</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Economic Development</b>															
City Wide	3621708900	Economic Development Initiatives	2,000	-	-	-	-	-	-	-	2,000	2,000	-	-	-
City Wide	3621750301	Employment Land Banking (Interest)	900	-	-	-	900	-	-	-	-	-	-	-	-
<b>Economic Development Total:</b>			<b>2,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,000</b>	<b>2,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Growth Management</b>															
City Wide	4142146100	City Share of Servicing Costs under Subdivision Agreements	3,000	-	-	3,000	-	-	-	-	-	-	-	-	-
<b>Growth Management Total:</b>			<b>3,000</b>	<b>-</b>	<b>-</b>	<b>3,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Parking Services</b>															
City Wide	4902141210	Fence Repairs	100	-	-	-	100	-	-	-	-	-	-	-	-
City Wide	4902141201	Surface Lots and Garage Repairs and Improvements	300	25	-	-	275	-	-	-	-	-	-	-	-
City Wide	4902141203	Surface Lot Lighting Replacement	50	-	-	-	50	-	-	-	-	-	-	-	-
2	4901945900	Waterproof Convention Parking	1,000	670	-	-	330	-	-	-	-	-	-	-	-
City Wide	4901951900	Electric Charging Stations	452	200	-	-	236	-	16	-	-	-	-	-	-
City Wide	4902141202	York Parkade Fire Door and Window Replacement	100	-	-	-	100	-	-	-	-	-	-	-	-
City Wide	4902157201	Parking Meter Mechanism and Housing Replacement	200	-	-	-	200	-	-	-	-	-	-	-	-
City Wide	4902157202	Coin Sorter	25	-	-	-	25	-	-	-	-	-	-	-	-
<b>Parking Services Total:</b>			<b>2,227</b>	<b>895</b>	<b>-</b>	<b>-</b>	<b>1,316</b>	<b>-</b>	<b>16</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Planning Services</b>															
City Wide	8121957900	3D Model Development	130	-	-	-	-	-	-	-	130	130	-	-	-
City Wide	8101655600	Comprehensive Zoning By-Law	925	-	-	416	-	-	-	-	509	509	-	-	-
<b>Planning Services Total:</b>			<b>1,055</b>	<b>-</b>	<b>-</b>	<b>416</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>639</b>	<b>639</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Tourism &amp; Culture</b>															
City Wide	7202058201	Monument Restoration	75	-	-	-	-	-	-	-	75	75	-	-	-
4	7202141105	Steam Museum Shed Restoration	220	-	-	-	-	-	-	-	220	220	-	-	-
12	7202141210	Ancaster Old Town Hall Exterior Restoration	150	-	-	-	-	-	-	-	150	150	-	-	-
1	7202141212	Dundurn Cockpit Restoration	130	-	-	-	-	-	-	-	130	130	-	-	-

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City of Hamilton  
 Tax Capital Budget  
 Approved - 2021 Capital Budget Project List  
 (000's)

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												From Operating	Debt	Federal Gas Tax	Other: Reserves Future Fund Dividends
5	7202141217	Veevers Estate Tenant Improvements	118	-	-	-	-	-	-	-	118	118	-	-	-
City Wide	7202158212	Heritage Site Documentation Study	120	-	-	-	-	-	-	-	120	120	-	-	-
City Wide	7202058202	Collections Management	169	-	-	-	-	-	-	-	169	169	-	-	-
City Wide	7202158210	Built Heritage Inventory	130	-	-	-	-	-	-	-	130	130	-	-	-
5	7102158210	Public Art-Hamilton the Electric City	225	-	25	-	200	-	-	-	-	-	-	-	-
1	7102158211	Public Art Locke Street Marker	100	-	-	-	-	-	100	-	-	-	-	-	-
12	7102158212	Ancaster Memorial Arts Centre Public Art	250	-	-	-	250	-	-	-	-	-	-	-	-
1	7202041200	Dundurn Interior Restoration	100	-	-	-	-	-	-	-	100	100	-	-	-
2	7202141106	Whitehern Interior Conservation	100	-	-	-	-	-	-	-	100	100	-	-	-
1	7202141213	Dundurn HVAC Replacement	190	-	-	-	-	-	-	-	190	190	-	-	-
2	7202141218	Whitehern Exterior Shutter Conservation	105	-	-	-	-	-	-	-	105	105	-	-	-
City Wide	7202158213	Museum Development	95	-	-	-	-	-	-	-	95	95	-	-	-
<b>Tourism &amp; Culture Total:</b>			<b>2,277</b>	<b>-</b>	<b>25</b>	<b>-</b>	<b>450</b>	<b>-</b>	<b>100</b>	<b>-</b>	<b>1,702</b>	<b>1,702</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Planning &amp; Economic Development Total:</b>			<b>13,669</b>	<b>895</b>	<b>25</b>	<b>3,416</b>	<b>2,666</b>	<b>-</b>	<b>116</b>	<b>-</b>	<b>6,551</b>	<b>6,551</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Public Works Tax Funded</b>															
<b>Corporate Facilities</b>															
City Wide	3541849003	Backflow Prevention for Various Facilities	291	-	-	-	-	-	41	-	250	250	-	-	-
10	3542141910	Stoney Creek City Hall -RCMP Lease Capital Replacement	610	-	-	-	610	-	-	-	-	-	-	-	-
	3542050001	EFFM Facility Yard Relocation	4,400	-	-	-	3,443	-	-	-	957	957	-	-	-
City Wide	3542141009	Program - Compliance Remediation	477	-	-	-	-	-	277	-	200	200	-	-	-
City Wide	3542141409	Program - Facilities Code & Legislative Compliance	200	-	-	-	-	-	-	-	200	200	-	-	-
City Wide	3542141412	Program - Roof Management	4,613	-	-	-	-	-	1,900	-	2,713	2,713	-	-	-
City Wide	3542141532	Program - Facility Capital Maintenance	450	-	-	-	-	-	200	-	250	250	-	-	-
City Wide	3542151001	Program - Mechanical Infrastructure Life-cycle Renewal	350	-	-	-	-	-	-	-	350	350	-	-	-
City Wide	3542151900	Program - Generator Compliance Testing and Upgrades	590	-	-	-	-	-	490	-	100	100	-	-	-
City Wide	3542155100	Program - Corporate Facilities Audit	452	-	-	-	-	-	302	-	150	150	-	-	-
City Wide	3542141013	Program - Firestations Facility Upgrade	996	-	-	-	-	-	826	-	170	170	-	-	-
City Wide	3542141010	Program - Facility Upgrades to Hamilton Public Libraries	266	-	-	-	-	-	66	-	200	200	-	-	-
City Wide	3542141101	Facilities Management Infrastructure Renewal	1,500	-	-	-	-	-	-	-	1,500	975	-	-	525
<b>Corporate Facilities Total:</b>			<b>15,195</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,053</b>	<b>-</b>	<b>4,102</b>	<b>-</b>	<b>7,040</b>	<b>6,515</b>	<b>-</b>	<b>-</b>	<b>525</b>
<b>Energy Initiatives</b>															
2, 9	7902149101	Rec Heat Reclaim & Controls Project	125	-	-	-	125	-	-	-	-	-	-	-	-
<b>Energy Initiatives Total:</b>			<b>125</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>125</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Entertainment Facilities</b>															
2	3722141805	Program HCC, FOCH & FOC Lifecycle Renewal	800	-	-	-	-	-	-	-	800	800	-	-	-
City Wide	3722141100	Tim Horton's Field Turf Replacement	1,000	-	-	-	-	-	1,000	-	-	-	-	-	-
<b>Entertainment Facilities Total:</b>			<b>1,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,000</b>	<b>-</b>	<b>800</b>	<b>800</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fleet Services</b>															
1, 2, 5, 6, 11, 12, 15	4942151103	Fuel site Restoration	402	-	-	-	402	-	-	-	-	-	-	-	-
City Wide	4942151004	Street Sweeper Purchase	765	-	-	-	765	-	-	-	-	-	-	-	-
City Wide	4942151100	Fleet Vehicle&Equipment Replace Program	9,465	-	-	-	9,465	-	-	-	-	-	-	-	-
<b>Fleet Services Total:</b>			<b>10,632</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10,632</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Forestry &amp; Horticulture</b>															

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City of Hamilton  
 Tax Capital Budget  
 Approved - 2021 Capital Budget Project List  
 (000's)

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												From Operating	Debt	Federal Gas Tax	Other: Reserves Future Fund Dividends
City Wide	4452149101	Irrigation Upgrades	150	-	-	-	-	-	-	-	150	150	-	-	-
City Wide	4452141101	Tropical Green House Capital Maintenance	70	-	-	-	-	-	-	-	70	70	-	-	-
City Wide	4451153001	Emerald Ash Borer (EAB) Management Plan Council Cost (Option 3)	2,600	-	-	-	-	-	-	-	2,600	2,600	-	-	-
City Wide	4452153101	Tree Inventory	150	-	-	-	-	-	-	-	150	150	-	-	-
City Wide	4452153444	Tree Planting Program	1,345	-	-	-	-	-	150	-	1,195	1,195	-	-	-
<b>Forestry &amp; Horticulture Total:</b>			<b>4,315</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>150</b>	<b>-</b>	<b>4,165</b>	<b>4,165</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Long Term Care Facilities</b>															
City Wide	6302141100	Macassa and Wentworth Lodges Roof	600	-	-	-	100	-	-	-	500	500	-	-	-
City Wide	6302141101	Program - ML & WL Facility Capital Maintenance	200	-	-	-	200	-	-	-	-	-	-	-	-
City Wide	6302141102	Macassa Lodge D-Wing	4,000	-	-	1,764	2,236	-	-	-	-	-	-	-	-
City Wide	6302151100	ML BAS Upgrade	287	-	-	-	287	-	-	-	-	-	-	-	-
City Wide	6302151101	Macassa Lodge Carpet Removal	250	-	-	-	250	-	-	-	-	-	-	-	-
1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, City Wide	6302151102	Program - ML & WL Keyscan and Hardware	30	-	-	-	30	-	-	-	-	-	-	-	-
City Wide	6302151103	Program - ML & WL Equipment Life-cycle Renewal	100	-	-	-	100	-	-	-	-	-	-	-	-
<b>Long Term Care Facilities Total:</b>			<b>5,467</b>	<b>-</b>	<b>-</b>	<b>1,764</b>	<b>3,203</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>500</b>	<b>500</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>O &amp; M - Parks &amp; Cemeteries</b>															
City Wide	4402053001	Cemetery Document Digitization	85	-	-	-	-	-	-	-	85	85	-	-	-
City Wide	4402149007	Cemetery Columbarium	70	-	-	-	70	-	-	-	-	-	-	-	-
City Wide	4402149009	Sport Lighting	40	-	-	-	-	-	-	-	40	40	-	-	-
City Wide	4402149100	Stair Replacement and Repair Program	100	-	-	-	-	-	-	-	100	100	-	-	-
City Wide	4402152600	Playground Lifecycle Replacement Program	350	-	-	-	100	-	-	-	250	250	-	-	-
City Wide	4402156001	Leash Free Dog Park Program	80	-	-	-	80	-	-	-	-	-	-	-	-
City Wide	4402145800	Urban Park Parking Lot Paving Program	48	-	-	-	-	-	-	-	48	48	-	-	-
City Wide	4402151001	Equipment Upgrades	25	-	-	-	-	-	-	-	25	25	-	-	-
City Wide	4402151601	Equipment Acquisition (DC) Program	247	-	-	222	-	-	-	-	25	25	-	-	-
City Wide	4402151700	Small Equipment Replacement (Reserve) Program	75	-	-	-	75	-	-	-	-	-	-	-	-
5	4402151903	Confederation Beach Park - Capital Maintenance Program	150	-	-	-	150	-	-	-	-	-	-	-	-
City Wide	4402149101	Park Pathway Resurfacing Program	215	-	-	-	-	-	-	-	215	215	-	-	-
City Wide	4402152100	CSA Safety Material Replacement Program	150	-	-	-	-	-	-	-	150	150	-	-	-
City Wide	4402111601	Cemetery Roads Rehabilitation Program	80	-	-	-	-	-	-	-	80	80	-	-	-
City Wide	4402149003	Backflow Prevention for Various Parks Facilities	540	-	-	-	-	-	-	-	540	540	-	-	-
City Wide	4402154699	Tennis and Multi -use Court Rehabilitation Program	120	-	-	-	-	-	-	-	120	120	-	-	-
<b>O &amp; M - Parks &amp; Cemeteries Total:</b>			<b>2,375</b>	<b>-</b>	<b>-</b>	<b>222</b>	<b>475</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,678</b>	<b>1,678</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Open Space Development</b>															
14	4241809801	William Connell Park	500	-	-	-	500	-	-	-	-	-	-	-	-
6, 9	4401056060	Open Space Replacement Strategy-East Mtn Trail Loop	372	-	-	17	-	-	-	-	355	355	-	-	-
5	4401356801	Confederation Park Redevelopment	6,560	-	-	5,313	-	-	-	-	1,247	1,247	-	-	-
4	4401956904	Andrew Warburton Memorial Park	1,400	-	-	-	1,200	-	-	-	200	200	-	-	-
15	4401956906	Gatesbury Park	575	-	-	-	80	-	-	-	495	-	-	495	-
8	4402056008	Southam Park Master Plan	60	-	-	-	-	-	-	-	60	60	-	-	-
2	4402056918	Beasley Park Rehabilitation Phase 2 - Kelly Street Pedestrianization	210	-	-	-	-	-	-	-	210	-	-	210	-

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 Tax Capital Budget  
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 (000's)

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												From Operating	Debt	Federal Gas Tax	Other: Reserves Future Fund Dividends
City Wide	4402155600	Parks Testing and Reporting	80	-	-	-	-	-	33	-	47	47	-	-	-
8	4402156002	Ryckman's Park Pathway	102	-	-	-	102	-	-	-	-	-	-	-	-
11	4402156111	Lancaster Heights - Developer Build	675	-	-	499	-	-	121	-	55	55	-	-	-
1	4402156117	Victoria Park Spray Pad Replacement	175	-	-	-	175	-	-	-	-	-	-	-	-
4	4402156119	R.T. Steele Park	500	-	-	-	500	-	-	-	-	-	-	-	-
10	4402156120	Cherry Beach Park	200	-	-	-	200	-	-	-	-	-	-	-	-
12	4402156121	Tiffany Hills Park Pathway Connection to School	50	-	-	45	-	-	-	-	5	5	-	-	-
City Wide	4402156123	Citywide Park Master Plan	400	-	-	270	-	-	-	-	130	130	-	-	-
6, 7	4402156124	Mountain Drive Park Redevelopment	100	-	-	-	100	-	-	-	-	-	-	-	-
8	4402156125	William Connell Park - Entrance Improvement	75	-	-	-	-	-	-	-	75	75	-	-	-
3	4401256520	Gage Park Redevelopment	155	-	-	-	-	-	-	-	155	-	-	155	-
City Wide	4401858800	Skatepark Facility - Recreation study implementation	240	-	-	216	-	-	-	-	24	24	-	-	-
7	4401956929	HRTMP Initiative 7-1 - Limeridge Mall Hydro Corridor Trail	712	-	-	606	-	-	-	-	106	106	-	-	-
City Wide	4402156006	Rail Trail Improvements	298	-	-	-	-	-	-	-	298	298	-	-	-
City Wide	4402156104	Recreational Trails Master Plan study update	300	-	-	203	-	-	-	-	97	97	-	-	-
4	4402156122	HRTMP Initiatives #4-4 and 5-6 - Hydro Corridor: Barton Street to Greenhill Avenue	209	-	-	178	-	-	-	-	31	31	-	-	-
<b>Open Space Development Total:</b>			<b>13,948</b>	<b>-</b>	<b>-</b>	<b>7,347</b>	<b>2,857</b>	<b>-</b>	<b>154</b>	<b>-</b>	<b>3,590</b>	<b>2,730</b>	<b>-</b>	<b>860</b>	<b>-</b>
<b>Recreation Facilities</b>															
City Wide	7102154536	Program - Arena Retrofits	377	-	-	-	-	-	277	-	100	100	-	-	-
5	7102054002	Confederation Park Sports Park Buildings	556	-	-	500	-	-	-	-	56	56	-	-	-
9	7101754706	Valley Park Community Centre Fit-up	444	-	-	360	-	-	-	-	84	84	-	-	-
City Wide	7102151001	Program - Mechanical Infrastructure Life-cycle renewal	275	-	-	-	-	-	-	-	275	-	-	275	-
City Wide	7102154702	Program - Facility Capital Maintenance	391	-	-	-	-	-	116	-	275	275	-	-	-
City Wide	7102155101	Program - Recreation Facilities Audit	112	-	-	-	-	-	39	-	73	73	-	-	-
City Wide	7102154105	Program - Park & Fieldhouse Retrofits	464	-	-	-	-	-	344	-	120	120	-	-	-
City Wide	7102145215	Program - Parking Lot Management	100	-	-	-	-	-	-	-	100	100	-	-	-
City Wide	7102154508	Public Use Feasibility Needs & Study	295	-	-	265	-	-	-	-	30	30	-	-	-
4	7101558501	Parkdale Outdoor Pool Redevelopment & Expansion	222	-	-	24	-	-	-	-	198	198	-	-	-
5	7101754805	Sir Wilfrid Laurier Gymnasium Addition.	6,775	-	-	6,775	-	-	-	-	-	-	-	-	-
City Wide	7102141706	Program - Recreation Centre Retrofits	300	-	-	-	-	-	200	-	100	-	-	100	-
City Wide	7102154216	Program - Roof Management	4,904	-	-	-	-	-	1,735	-	3,169	1,788	-	1,381	-
City Wide	7102154703	Program - Senior Centre Retrofits	95	-	-	-	-	-	95	-	-	-	-	-	-
<b>Recreation Facilities Total:</b>			<b>15,311</b>	<b>-</b>	<b>-</b>	<b>7,924</b>	<b>-</b>	<b>-</b>	<b>2,806</b>	<b>-</b>	<b>4,580</b>	<b>2,824</b>	<b>-</b>	<b>1,756</b>	<b>-</b>
<b>Roads</b>															
<u>Asset Preservation</u>															
2	4031919119	Sheaffe / Park / Mulberry (Central Neighbourhood (North))	700	-	-	-	-	-	200	-	500	117	-	383	-
<u>Asset Preservation Total:</u>			<u>700</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>200</u>	<u>-</u>	<u>500</u>	<u>117</u>	<u>-</u>	<u>383</u>	<u>-</u>
<u>Bridges &amp; Structures</u>															
13	4031618090	Bridge 090 - McMurray St, 100m s/o of Hatt St	400	-	-	-	-	-	-	-	400	-	-	400	-
9	4031818366	Bridge 366 - Mud St W, 320m e/o Paramount Dr	600	-	-	-	-	-	-	-	600	-	-	600	-
5	4031818407	Bridge 407 - Queenston Rd, 320m e/o Lake Ave	300	-	-	-	-	-	-	-	300	-	-	300	-
11	4031818437	Bridge 437 - Miles Rd, 610m s/o Dickenson Rd E	720	-	-	-	-	-	-	-	720	-	-	720	-

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City of Hamilton  
 Tax Capital Budget  
 Approved - 2021 Capital Budget Project List  
 (000's)

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												From Operating	Debt	Federal Gas Tax	Other: Reserves Future Fund Dividends	
12	4032018019	Bridge 019 - Norman Rd, 555m e/o Sager Rd	150	-	-	-	-	-	-	-	150	-	-	150	-	
13	4032018248	Bridge 248 - King St W, 145m w/o Bond to Woodleys Lane	3,500	-	-	-	-	-	-	-	3,500	-	-	3,500	-	
12	4032018372	Bridge 372 - Wilson St E, 1700m e/o Rousseaux St (south side original culvert)	150	-	-	-	-	-	-	-	150	-	-	150	-	
11	4032018414	Bridge 414 - Miles Road, 130m s/o Dickenson Rd E	470	-	-	-	-	-	-	-	470	-	-	470	-	
2, 8	4032117144	Claremont Access - Steel Facing Walls 1 & 2 Removal	150	-	-	-	-	-	-	-	150	150	-	-	-	
City Wide	4032118216	Bridge and Culvert Maintenance - T.O.M.	150	-	-	-	-	-	-	-	150	150	-	-	-	
City Wide	4032118217	Bridge and Culvert Major Maintenance - Engineering Services	2,800	-	-	-	-	-	-	-	2,800	2,800	-	-	-	
13	4032118279	Bridge 279 - Safari, 50m east of Cooper	150	-	-	-	-	-	-	-	150	-	-	150	-	
1	4032118282	Bridge 282 - Longwood over Hwy 403	1,500	-	-	-	-	-	-	-	1,500	-	-	1,500	-	
3	4032118329	Bridge 329 - Burlington St E over Wilcox St	150	-	-	-	-	-	-	-	150	150	-	-	-	
City Wide	4032155145	Escarpment Erosion Study	350	-	-	-	-	-	-	-	350	-	-	350	-	
City Wide	4042110004	Escarpment Slope & Appurtenance Stabilization Program	1,300	-	-	-	-	-	-	-	1,300	-	-	1,300	-	
City Wide	4042110417	Retaining Wall Rehabilitation Program	1,454	-	-	-	-	-	-	-	1,454	-	-	1,454	-	
<u>Bridges &amp; Structures Total:</u>			<u>14,294</u>	-	-	-	-	-	-	-	<u>14,294</u>	<u>3,250</u>	-	<u>11,044</u>	-	
<u>Computer Technology</u>																
City Wide	4031957944	PW Asset Management (PW-AM) System Implementation - CASH FLOW	1,310	-	-	-	-	-	-	-	1,310	1,310	-	-	-	
<u>Computer Technology Total:</u>			<u>1,310</u>	-	-	-	-	-	-	-	<u>1,310</u>	<u>1,310</u>	-	-	-	
<u>Council Priority</u>																
1	4031911601	Council Priority - Ward 1 Minor Rehabilitation	417	-	-	-	-	-	-	-	417	217	-	200	-	
2	4031911602	Council Priority - Ward 2 Minor Rehabilitation	417	-	-	-	-	-	-	-	417	217	-	200	-	
3	4031911603	Council Priority - Ward 3 Minor Rehabilitation	417	-	-	-	-	-	-	-	417	217	-	200	-	
4	4031911604	Council Priority - Ward 4 Minor Rehabilitation	417	-	-	-	-	-	-	-	417	217	-	200	-	
5	4031911605	Council Priority - Ward 5 Minor Rehabilitation	417	-	-	-	-	-	-	-	417	217	-	200	-	
6	4031911606	Council Priority - Ward 6 Minor Rehabilitation	417	-	-	-	-	-	-	-	417	217	-	200	-	
7	4031911607	Council Priority - Ward 7 Minor Rehabilitation	417	-	-	-	-	-	-	-	417	217	-	200	-	
8	4031911608	Council Priority - Ward 8 Minor Rehabilitation	417	-	-	-	-	-	-	-	417	217	-	200	-	
9	4031911609	Council Priority - Ward 9 Minor Rehabilitation	417	-	-	-	-	-	-	-	417	217	-	200	-	
10	4031911610	Council Priority - Ward 10 Minor Rehabilitation	417	-	-	-	-	-	-	-	417	217	-	200	-	
11	4031911611	Council Priority - Ward 11 Minor Rehabilitation	417	-	-	-	-	-	-	-	417	217	-	200	-	
12	4031911612	Council Priority - Ward 12 Minor Rehabilitation	417	-	-	-	-	-	-	-	417	217	-	200	-	
13	4031911613	Council Priority - Ward 13 Minor Rehabilitation	417	-	-	-	-	-	-	-	417	217	-	200	-	
14	4031911614	Council Priority - Ward 14 Minor Rehabilitation	417	-	-	-	-	-	-	-	417	217	-	200	-	
15	4031911615	Council Priority - Ward 15 Minor Rehabilitation	417	-	-	-	-	-	-	-	417	217	-	200	-	
4	4031919115	Delena / Beland / Dunsmure	2,350	-	-	-	1,000	-	930	-	420	-	-	420	-	
5	4032119106	Kelvin - Old Orchard to south end	150	-	-	-	-	-	-	-	150	-	-	150	-	
14	4242109141	W14 Complete St Enhancement	300	-	-	-	300	-	-	-	-	-	-	-	-	
5	4242109501	A/R - Albright - Quigley to 190nm w/o Nicklaus	300	-	-	-	300	-	-	-	-	-	-	-	-	
5	4242109502	A/R - Greenford - Queenston to south end	300	-	-	-	300	-	-	-	-	-	-	-	-	
6	4242109601	A/R - East 43rd - Fennell to Queensdale	600	-	-	-	600	-	-	-	-	-	-	-	-	
6	4242109602	A/R - Carson / Landron	1,020	-	-	-	1,020	-	-	-	-	-	-	-	-	
8	4242109801	A/R - Inverness & Arcade (within Southam Neighbourhood)	500	-	-	-	500	-	-	-	-	-	-	-	-	
8	4242109802	A/R - Monarch & West 2nd (within Bonnington Neighbourhood)	750	-	-	-	750	-	-	-	-	-	-	-	-	
<u>Council Priority Total:</u>			<u>12,525</u>	-	-	-	<u>4,770</u>	-	<u>930</u>	-	<u>6,825</u>	<u>3,255</u>	-	<u>3,570</u>	-	

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 Tax Capital Budget  
 Approved - 2021 Capital Budget Project List  
 (000's)

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												From Operating	Debt	Federal Gas Tax	Other: Reserves Future Fund Dividends
<i>Development Engineering</i>															
	15	4031380390	16,830	-	-	15,990	-	-	-	-	840	840	-	-	
	6, 11	4031580584	4,650	-	-	3,952	-	-	-	-	698	698	-	-	
	9	4031580589	500	-	-	426	-	-	-	-	74	74	-	-	
	7, 8	4032080288	150	-	-	90	-	-	-	-	60	60	-	-	
	11	4032155180	690	-	-	420	-	-	-	-	270	270	-	-	
	11	4032180184	6,000	-	-	5,100	-	-	-	-	900	900	-	-	
	12	4032180185	690	-	-	587	-	-	-	-	103	103	-	-	
	12	4032180188	250	-	-	-	-	-	-	-	250	-	-	250	
	City Wide	4032180582	500	-	-	476	-	-	-	-	24	24	-	-	
<i>Development Engineering Total:</i>			30,260	-	-	27,041	-	-	-	-	3,219	2,969	-	250	
<i>Distribution (Water)</i>															
	City Wide	4032162073	110	-	-	-	-	-	-	-	110	110	-	-	
<i>Distribution (Water) Total:</i>			110	-	-	-	-	-	-	-	110	110	-	-	
<i>Other</i>															
	City Wide	4032101099	5,570	-	-	-	-	-	-	-	5,570	5,570	-	-	
	City Wide	4032158001	30	-	-	-	-	-	-	-	30	30	-	-	
<i>Other Total:</i>			5,600	-	-	-	-	-	-	-	5,600	5,600	-	-	
<i>Parking Lot</i>															
	6	4662141105	100	-	-	-	-	-	-	-	100	100	-	-	
<i>Parking Lot Total:</i>			100	-	-	-	-	-	-	-	100	100	-	-	
<i>Replacement Program</i>															
	2	4031911028	1,030	-	-	-	-	-	430	-	600	-	-	600	
	4	4031919110	3,780	-	-	-	-	-	1,700	-	2,080	-	-	2,080	
	1	4032019103	150	-	-	-	-	-	-	-	150	-	-	150	
	13	4032019105	150	-	-	-	-	-	-	-	150	-	-	150	
	City Wide	4032110006	270	-	-	-	-	-	-	-	270	270	-	-	
	City Wide	4032111225	720	-	-	-	-	-	-	-	720	720	-	-	
	City Wide	4032114405	250	-	-	-	-	-	-	-	250	-	-	250	
	10	4032119102	150	-	-	-	-	-	-	-	150	-	-	150	
	13	4032119104	150	-	-	-	-	-	-	-	150	-	-	150	
	4	4032119105	150	-	-	-	-	-	-	-	150	-	-	150	
	6	4032119108	150	-	-	-	-	-	-	-	150	-	-	150	
	14	4032119109	150	-	-	-	-	-	-	-	150	-	-	150	
	13	4032119111	1,800	-	-	-	-	-	830	-	970	-	-	970	
	4	4032119112	150	-	-	-	-	-	-	-	150	-	-	150	
	10	4032119114	150	-	-	-	-	-	-	-	150	-	-	150	
	4	4032119115	150	-	-	-	-	-	-	-	150	-	-	150	
	3	4032119122	150	-	-	-	-	-	-	-	150	-	-	150	
	City Wide	4032149555	150	-	-	-	-	-	-	-	150	150	-	-	
<i>Replacement Program Total:</i>			9,650	-	-	-	-	-	2,960	-	6,690	1,140	-	5,550	
<i>Retaining Wall</i>															
	10	4032011024	150	-	-	-	-	-	-	-	150	-	-	150	

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 Tax Capital Budget  
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 (000's)

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												From Operating	Debt	Federal Gas Tax	Other: Reserves Future Fund Dividends
13	4032110011	Highway 8 Escarpment Access Retaining Wall Replacements (Dundas) - Woodleys Lane to Bridge 248	1,500	-	-	-	-	-	-	-	1,500	-	-	1,500	-
<i>Retaining Wall Total:</i>			1,650	-	-	-	-	-	-	-	1,650	-	-	1,650	-
<i>Road OPS Growth</i>															
City Wide	4032121350	Fleet Additions - Roads O&M	500	-	-	129	-	-	-	-	371	371	-	-	-
<i>Road OPS Growth Total:</i>			500	-	-	129	-	-	-	-	371	371	-	-	-
<i>Rural Rehabilitation Program</i>															
13	4032111021	Brock - Concession 4 W to Safari	3,800	-	-	-	-	-	-	-	3,800	-	-	3,800	-
12	4032111024	Southcote - Book to Garner	830	-	-	-	-	-	-	-	830	-	-	830	-
City Wide	4032117677	Pavement Preventative Maintenance Program	2,000	-	-	-	-	-	560	-	1,440	600	-	-	840
<i>Rural Rehabilitation Program Total:</i>			6,630	-	-	-	-	-	560	-	6,070	600	-	4,630	840
<i>Sidewalks</i>															
City Wide	4032111222	New Sidewalk Program	450	-	-	428	-	-	-	-	22	22	-	-	-
<i>Sidewalks Total:</i>			450	-	-	428	-	-	-	-	22	22	-	-	-
<i>Street Lights</i>															
13	4662110018	Cootes Drive: Spencer Creek to East St N / Dundas St - Street Lighting System Rehabilitation	280	-	-	-	-	-	-	-	280	280	-	-	-
<i>Street Lights Total:</i>			280	-	-	-	-	-	-	-	280	280	-	-	-
<i>Technical Studies &amp; Reporting</i>															
City Wide	4031955916	Complete Liveable Better Streets Manual	50	-	-	-	-	-	-	-	50	50	-	-	-
City Wide	4032055588	O.Reg. 588/17 Compliance - Asset Management Plan Development	50	-	-	-	-	-	-	-	50	50	-	-	-
City Wide	4032118218	OSIM Bridge and Culvert Inspections	310	-	-	-	-	-	-	-	310	310	-	-	-
City Wide	4032118219	Structural Investigations and Reports	360	-	-	-	-	-	-	-	360	360	-	-	-
11	4032155140	Dickenson EA - Upper James to Upper Centennial	450	-	-	270	-	-	-	-	180	180	-	-	-
8	4032155141	West 5th EA - Rymal to Stone Church (SMA)	250	-	-	150	-	-	-	-	100	100	-	-	-
City Wide	4032155522	State of the Infrastructure - Asset Management	50	-	-	-	-	-	-	-	50	50	-	-	-
City Wide	4032155556	Mapping Update Program	40	-	-	-	-	-	-	-	40	40	-	-	-
City Wide	4032155744	TMP Modelling & Monitoring	50	-	-	-	-	-	-	-	50	50	-	-	-
12	4032180180	Smith Rd Class EA - (Garner to Dickenson Extension)	690	-	-	590	-	-	-	-	100	100	-	-	-
<i>Technical Studies &amp; Reporting Total:</i>			2,300	-	-	1,010	-	-	-	-	1,290	1,290	-	-	-
<i>Traffic - APS</i>															
City Wide	4662120531	APS - Accessible Pedestrian Signals	100	-	-	-	-	-	-	-	100	100	-	-	-
<i>Traffic - APS Total:</i>			100	-	-	-	-	-	-	-	100	100	-	-	-
<i>Traffic - Pedestrian Signals</i>															
3	4662120526	New Intersection Pedestrian Signal (IPS) - Barton St and Milton Ave	170	-	-	-	-	-	-	-	170	170	-	-	-
3	4662120527	New Intersection Pedestrian Signal (IPS) - Sherman Ave and Dunsmore Road	170	-	-	-	-	-	-	-	170	170	-	-	-
3	4662120528	New Intersection Pedestrian Signal (IPS) - Wentworth & King William (near Cathedral High School)	170	-	-	-	-	-	-	-	170	170	-	-	-
8	4662120529	Upper James - Pedestrian Improvements	600	-	-	-	-	-	-	-	600	-	-	-	600
<i>Traffic - Pedestrian Signals Total:</i>			1,110	-	-	-	-	-	-	-	1,110	510	-	-	600
<i>Traffic Operations</i>															
City Wide	4031710715	Railway Crossings Upgrades	500	-	-	-	-	-	-	-	500	-	-	500	-
City Wide	4661920930	Neighbourhood Speed Reduction Initiative	450	-	-	-	-	-	-	-	450	-	-	-	450
City Wide	4662110012	Railway Roadway Crossings Rehabilitation Program	150	-	-	-	-	-	-	-	150	150	-	-	-

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 Tax Capital Budget  
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												From Operating	Debt	Federal Gas Tax	Other: Reserves Future Fund Dividends	
City Wide	4662115820	Traffic Counts Program	300	-	-	-	-	-	180	-	120	120	-	-	-	
City Wide	4662116102	Traffic Calming	300	-	-	-	-	-	-	-	300	300	-	-	-	
City Wide	4662120019	Traffic Controller Replacement Program	200	-	-	-	-	-	-	-	200	200	-	-	-	
3	4662120132	Wentworth St Modifications	100	-	-	-	-	-	-	-	100	100	-	-	-	
3	4662120140	New bump-outs at Barton & Lottridge and Barton & Barnesdale	60	-	-	-	-	-	-	-	60	60	-	-	-	
City Wide	4662120720	Durable Plastic Pavement Marking Rehabilitation	500	-	-	-	-	-	-	-	500	500	-	-	-	
City Wide	4662120722	Overhead Sign Structure	500	-	-	-	-	-	-	-	500	500	-	-	-	
<i>Traffic Operations Total:</i>			<b>3,060</b>	-	-	-	-	-	<b>180</b>	-	<b>2,880</b>	<b>1,930</b>	-	<b>500</b>	<b>450</b>	
<i>Traffic Signals</i>																
City Wide	4662120011	Traffic Signal Upgrades	300	-	-	-	-	-	-	-	300	300	-	-	-	
11	4662120013	Traffic Signal Modernization - Nebo @ Rymal	200	-	-	-	-	-	-	-	200	-	-	-	200	
City Wide	4662120017	Traffic Signal LED Lighting Upgrade Program	200	-	-	-	-	-	150	-	50	-	-	50	-	
11	4662120126	New Traffic Signal - Nebo @ Twenty Rd	250	-	-	238	-	-	-	-	12	12	-	-	-	
City Wide	4662120522	Traffic Engineering - Signal Design & Contract Administration	250	-	-	-	-	-	200	-	50	50	-	-	-	
15	4662120540	Traffic Signal Modernization Coordinated with Construction	360	-	-	-	-	-	-	-	360	360	-	-	-	
<i>Traffic Signals Total:</i>			<b>1,560</b>	-	-	<b>238</b>	-	-	<b>350</b>	-	<b>972</b>	<b>722</b>	-	<b>50</b>	<b>200</b>	
<i>Traffic Study/Master Plan</i>																
City Wide	4032155820	Sustainable Mobility Program	250	-	-	-	-	-	-	-	250	250	-	-	-	
City Wide	4032155940	Transportation Tomorrow Survey	150	-	-	-	-	-	-	-	150	150	-	-	-	
<i>Traffic Study/Master Plan Total:</i>			<b>400</b>	-	-	-	-	-	-	-	<b>400</b>	<b>400</b>	-	-	-	
<i>Transportation Operations &amp; Maintenance</i>																
3	4032041065	Snow Disposal Site - Yard Improvements	100	-	-	-	-	-	-	-	100	-	-	-	100	
City Wide	4032110005	Major Road Maintenance Program	1,000	-	-	-	-	-	-	-	1,000	-	-	-	1,000	
City Wide	4032111224	Sidewalk Rehabilitation Program	750	-	-	-	-	-	-	-	750	-	-	750	-	
City Wide	4032117241	Fencing/Sound Barrier Rehabilitation/Replacement within the Road Allowance	470	-	-	-	-	-	220	-	250	250	-	-	-	
City Wide	4032141762	Yard Facility Maintenance and Improvement Program	150	-	-	-	-	-	90	-	60	60	-	-	-	
City Wide	4032151410	Roads - Small Equipment Replacement	50	-	-	-	50	-	-	-	-	-	-	-	-	
City Wide	4042111351	Roads - Alleyway Rehabilitation	120	-	-	-	-	20	100	-	-	-	-	-	-	
City Wide	4042117384	Guide Rail Replacement Program	400	-	-	-	-	-	-	-	400	400	-	-	-	
City Wide	4662120048	Durable Pavement Markings (New Installations)	250	-	-	-	-	-	-	-	250	250	-	-	-	
City Wide	4662120050	Engagement Priorities - Vision Zero	50	-	-	-	50	-	-	-	-	-	-	-	-	
City Wide	4662120051	Education Priorities - Vision Zero	400	-	-	-	400	-	-	-	-	-	-	-	-	
City Wide	4662120052	Evaluation Priorities - Vision Zero	50	-	-	-	50	-	-	-	-	-	-	-	-	
City Wide	4662120053	Engineering Priorities - Vision Zero	300	-	-	-	300	-	-	-	-	-	-	-	-	
<i>Transportation Operations &amp; Maintenance Total:</i>			<b>4,090</b>	-	-	-	<b>850</b>	<b>20</b>	<b>410</b>	-	<b>2,810</b>	<b>960</b>	-	<b>750</b>	<b>1,100</b>	
<i>Transportation Systems</i>																
1, 3, 5, 8, 14	4032017050	Bicycle Infrastructure Upgrades	170	-	-	-	-	-	-	-	170	-	-	170	-	
15	4032017051	Waterdown Traffic Management Implementation	80	-	-	-	-	-	-	-	80	80	-	-	-	
1, 2, 3, 4, 5, 8, 15	4032117053	Bicycle Boulevard (Neighbourhood Greenways) Program	200	-	-	-	-	-	-	-	200	-	-	200	-	
13	4032117054	Hatt Street Bikeway	100	-	-	90	-	-	-	-	10	10	-	-	-	
City Wide	4662117124	On Street Bike Facilities	600	-	-	-	-	-	-	-	600	-	-	600	-	
2	4662117125	Hunter St Cycle Track	1,083	-	-	-	-	500	583	-	-	-	-	-	-	

\* Anomalies in amounts due to rounding.

City of Hamilton  
Tax Capital Budget  
Approved - 2021 Capital Budget Project List  
(000's)

City Ward	Project Number	Project Description	Gross Costs	Grants And Subsidies	Other External Revenue	Dev Charges (Inc Debt)	Reserves	WIP Reserves	WIP Other / Other Internal	WIP Debt	Net Cost	Financing Sources			
												From Operating	Debt	Federal Gas Tax	Other: Reserves Future Fund Dividends
<i>Transportation Systems Total:</i>			2,233	-	-	90	-	500	583	-	1,060	90	-	970	-
<i>Urban Rehabilitation Program</i>															
9	4032011026	Mud - Paramount to Upper Centennial Parkway	800	-	-	-	-	-	-	-	800	300	-	500	-
12	4032011028	Southcote - Garner to Highway 403 Bridge	540	-	-	324	-	-	-	-	216	216	-	-	-
6, 7, 8, 12, 14	4032011045	LINC Rehabilitation - Asphalt Repair	1,200	-	-	-	-	-	-	-	1,200	-	-	1,200	-
9	4032111020	Paramount - Atlas to Old Mud	3,500	-	-	-	-	-	600	-	2,900	-	-	2,900	-
4	4032111022	Kenilworth - Barton to Roxborough	1,400	-	-	-	-	-	-	-	1,400	-	-	1,400	-
3	4032111025	Charlton - Sherman Access to Wentworth	510	-	-	-	-	-	-	-	510	-	-	510	-
8	4032111026	Stone Church - Upper James to Upper Wellington	1,200	-	-	-	-	-	1,200	-	-	-	-	-	-
12, 14	4032111028	Stone Church - Golf Links to Omni	1,600	-	-	-	-	-	1,600	-	-	-	-	-	-
12	4032111029	Wilson - Rousseaux to Filman	4,000	-	-	-	-	-	2,930	-	1,070	-	-	1,070	-
<i>Urban Rehabilitation Program Total:</i>			14,750	-	-	324	-	-	6,330	-	8,096	516	-	7,580	-
<b>Roads Total:</b>			<b>113,662</b>	<b>-</b>	<b>-</b>	<b>29,260</b>	<b>5,620</b>	<b>520</b>	<b>12,503</b>	<b>-</b>	<b>65,759</b>	<b>25,642</b>	<b>-</b>	<b>36,927</b>	<b>3,190</b>
<b>Transit Services</b>															
3, City Wide	5301785701	Transit Maintenance and Storage Facility (Cash Flow Project)	140,000	102,662	-	20,462	-	-	-	-	16,876	-	16,876	-	-
City Wide	5302184102	Real-Time Operations Management	2,250	1,650	-	-	-	-	-	-	600	-	600	-	-
City Wide	5302184101	Real-Time Information Infrastructure	2,000	1,467	-	-	-	-	-	-	533	-	533	-	-
City Wide	5302184103	A-Line Priority Bus Corridor	2,000	1,467	-	-	-	-	-	-	533	-	533	-	-
City Wide	5302184109	Ranger Equipment Replacement	2,000	1,467	-	-	-	-	-	-	533	-	533	-	-
City Wide	5302185803	Operator Washroom Conveniences and End of Line Rehab	150	-	-	-	-	-	-	-	150	150	-	-	-
City Wide	5302185804	Bus Stop Shelter Rehabilitation	125	-	-	-	-	-	-	-	125	125	-	-	-
City Wide	5302185902	Transit Shelter Expansion Program	150	-	-	-	150	-	-	-	-	-	-	-	-
City Wide	5301783700	HSR Bus Expansion Program - 10 Year Plan	4,080	2,992	-	330	758	-	-	-	-	-	-	-	-
City Wide	5302083001	HSR Expansion Buses - Modal Split	7,344	5,386	-	594	1,364	-	-	-	-	-	-	-	-
City Wide	5302183100	HSR Bus Replacement Program	31,524	22,237	-	-	9,287	-	-	-	-	-	-	-	-
City Wide	5302183101	Active Transportation Connections	1,200	880	-	-	320	-	-	-	-	-	-	-	-
City Wide	5302183503	Nonrevenue Vehicle Replace Program	69	-	-	-	69	-	-	-	-	-	-	-	-
<b>Transit Services Total:</b>			<b>192,892</b>	<b>140,208</b>	<b>-</b>	<b>21,386</b>	<b>11,948</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>19,350</b>	<b>275</b>	<b>19,075</b>	<b>-</b>	<b>-</b>
<b>Waste Management</b>															
City Wide	5122151101	Waste Collection Packer DriveCam Camera Upgrade	45	-	-	-	-	-	-	-	45	45	-	-	-
City Wide	5122191000	Glanbrook Landfill Capital Improvement Program	318	-	-	-	-	-	-	-	318	318	-	-	-
City Wide	5122192000	Closed Landfill Maintenance & Capital Improvement Program	384	-	-	-	-	-	-	-	384	384	-	-	-
City Wide	5122155137	Waste Management R & D Program	140	-	-	-	-	-	140	-	-	-	-	-	-
City Wide	5122194029	SWMMP - Recommendation 6: Alternative Disposal Facility	200	-	-	-	-	-	-	-	200	200	-	-	-
City Wide	5122195525	SWMMP Approvals	150	-	-	-	-	-	150	-	-	-	-	-	-
City Wide	5122194920	Environmental Services Legislative Compliance Program	185	-	-	-	-	-	-	-	185	185	-	-	-
City Wide	5121594511	Transfer Station/CRC Expansion & Capital Replacement	3,487	-	-	1,255	-	-	-	-	2,232	2,232	-	-	-
City Wide	5122193000	Maintenance & Capital Improvements to the Resource Recovery Centre (RRC) Program	295	-	-	93	-	-	-	-	202	202	-	-	-
City Wide	5122194000	Transfer Station/CRC Maintenance & Capital Improvement Program	217	-	-	-	-	-	-	-	217	217	-	-	-
City Wide	5122151102	Waste Collection Packers Reversing Safety Sensors	24	-	-	-	-	-	-	-	24	24	-	-	-
City Wide	5122190200	Diversion Container Replacement Program	950	-	-	86	-	-	637	-	227	227	-	-	-
City Wide	5122190700	Public Space & Special Event Containers	120	-	-	-	-	-	120	-	-	-	-	-	-
<b>Waste Management Total:</b>			<b>6,515</b>	<b>-</b>	<b>-</b>	<b>1,434</b>	<b>-</b>	<b>-</b>	<b>1,047</b>	<b>-</b>	<b>4,034</b>	<b>4,034</b>	<b>-</b>	<b>-</b>	<b>-</b>

\* Anomalies in amounts due to rounding.

City of Hamilton  
 Tax Capital Budget  
 Approved - 2021 Capital Budget Project List  
 (000's)

City Ward	Project Number	Project Description	Gross Costs	Grants And Subsidies	Other External Revenue	Dev Charges (Inc Debt)	Reserves	WIP Reserves	WIP Other / Other Internal	WIP Debt	Net Cost	Financing Sources			
												From Operating	Debt	Federal Gas Tax	Other: Reserves Future Fund Dividends
<b>West Harbour &amp; Waterfront Strategic Initiatives</b>															
2	4412106102	Bayfront Park Upgrades Ph 2 (Washrooms)	1,260	-	-	-	-	-	-	-	1,260	1,260	-	-	-
2	4412106103	Pier 8 - Streetscaping	1,000	-	-	-	-	-	-	-	1,000	1,000	-	-	-
2	4411506107	Pier 5-7 Marina Shoreline Rehab	1,200	-	-	-	-	-	-	-	1,200	1,200	-	-	-
2	4411606102	Pier 5-7 Boardwalk	4,800	-	-	-	-	-	-	-	4,800	4,800	-	-	-
2	4411606103	Pier 6 Artisan Village - CASH FLOW	600	-	-	-	-	-	-	-	600	600	-	-	-
2	4411806104	West Harbour Public Art	160	-	-	-	-	-	-	-	160	160	-	-	-
<b>West Harbour &amp; Waterfront Strategic Initiatives Total:</b>			<b>9,020</b>	-	-	-	-	-	-	-	<b>9,020</b>	<b>9,020</b>	-	-	-
<b>Public Works Tax Funded Total:</b>			<b>391,257</b>	<b>140,208</b>	-	<b>69,337</b>	<b>38,913</b>	<b>520</b>	<b>21,762</b>	-	<b>120,516</b>	<b>58,183</b>	<b>19,075</b>	<b>39,543</b>	<b>3,715</b>
<b>Total All Projects:</b>			<b>474,328</b>	<b>153,899</b>	<b>25</b>	<b>78,287</b>	<b>46,323</b>	<b>520</b>	<b>22,388</b>	-	<b>172,885</b>	<b>86,652</b>	<b>29,075</b>	<b>39,543</b>	<b>17,615</b>
Previously Approved 2021 Capital Program Projects			10,064	495	-	8,000	251	-	1,318	-	-	-	-	-	-
<b>TOTAL 2021 CAPITAL PROGRAM</b>			<b>484,392</b>	<b>154,394</b>	<b>25</b>	<b>86,287</b>	<b>46,574</b>	<b>520</b>	<b>23,706</b>	-	<b>172,885</b>	<b>86,652</b>	<b>29,075</b>	<b>39,543</b>	<b>17,615</b>

\* Anomalies in amounts due to rounding.

City of Hamilton  
 Tax Capital Budget  
 Previously Approved - 2021 Capital Budget Project List  
 (000's)

City Ward	Project Number	Project Description	Gross Costs	Grants And Subsidies	Other External Revenue	Dev Charges (Inc Debt)	Reserves	WIP Reserves	WIP Other / Other Internal	WIP Debt	Net Cost	Financing Sources			
												From Operating	Debt	Federal Gas Tax	Other: Reserves Future Fund Dividends
<b><u>Outside Boards &amp; Agencies</u></b>															
<b>Police Services</b>															
	11, 12, 13, 14, 15	3762041002 Police Station 40 (New Division 4)	8,000	-	-	8,000	-	-	-	-	-	-	-	-	
<b>Police Services Total:</b>			<b>8,000</b>	<b>-</b>	<b>-</b>	<b>8,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b><u>Outside Boards &amp; Agencies Total:</u></b>			<b>8,000</b>	<b>-</b>	<b>-</b>	<b>8,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b><u>Confidential Projects</u></b>															
<b>Confidential Report FCS19080(a)</b>															
	Various	Various	713	495	-	-	-	-	218	-	-	-	-	-	
<b>Confidential Report FCS19080(a) Total:</b>			<b>713</b>	<b>495</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>218</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b><u>Confidential Projects Total:</u></b>			<b>713</b>	<b>495</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>218</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b><u>Public Works Tax Funded</u></b>															
<b>Entertainment Facilities</b>															
	City Wide	3722051100 Tim Horton's Field End Guards	1,100	-	-	-	-	-	1,100	-	-	-	-	-	
<b>Entertainment Facilities Total:</b>			<b>1,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>Open Space Development</b>															
	7, 8	4401656603 Sam Lawrence Park	251	-	-	-	251	-	-	-	-	-	-	-	
<b>Open Space Development Total:</b>			<b>251</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>251</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b><u>Public Works Tax Funded Total:</u></b>			<b>1,351</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>251</b>	<b>-</b>	<b>1,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>Total All Projects:</b>			<b>10,064</b>	<b>495</b>	<b>-</b>	<b>8,000</b>	<b>251</b>	<b>-</b>	<b>1,318</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
Recommended 2021 Capital Program Projects			474,328	153,899	25	78,287	46,323	520	22,388	-	172,885	86,652	29,075	39,543	17,615
<b>TOTAL 2021 CAPITAL PROGRAM</b>			<b>484,392</b>	<b>154,394</b>	<b>25</b>	<b>86,287</b>	<b>46,574</b>	<b>520</b>	<b>23,706</b>	<b>-</b>	<b>172,885</b>	<b>86,652</b>	<b>29,075</b>	<b>39,543</b>	<b>17,615</b>

\* Anomalies in amounts due to rounding.

**2021  
Approved Rate  
Capital Budget  
Project List and  
Funding Sources:  
Water System  
Management**

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City of Hamilton  
Water System  
2021 Capital Budget Project List  
(000's)

City Ward	Project Number	Project Description	DC Debt	Gross Costs	Grants And Subsidies	Other External Revenue	Dev Charges (Inc Debt)	Reserves	WIP Reserves	WIP Other / Other Internal	WIP Debt	Net Cost	Financing Sources		
													From Operating	Debt	
<b>Annual Projects</b>															
City Wide	4032114405	Contaminated Soil & Rock Disposal Program		250	-	-	-	-	-	-	-	-	250	250	-
City Wide	4032158001	Consultation and Accommodation		30	-	-	-	-	-	-	-	-	30	30	-
City Wide	5142101099	Engineering Services Staffing Costs - Water		4,700	-	-	-	-	-	-	-	-	4,700	4,700	-
City Wide	5142160711	PW Capital Water Consumption Program		250	-	-	-	-	-	-	-	-	250	250	-
<i>Sub-Total Annual Projects</i>				<b>5,230</b>	-	-	-	-	-	-	-	-	<b>5,230</b>	<b>5,230</b>	-
<b>Coordinated - Network Extension Projects</b>															
15	5142171308	East-West Road Corridor (Waterdown By-Pass)	*	1,200	-	-	1,140	-	-	-	-	-	60	60	-
12	5142171328	Southcote - Garner to Highway 403 Bridge		160	-	-	80	-	-	-	-	-	80	80	-
11	5142171352	Airport Lands - Dickenson Rd - Upper James to Upper centennial PKWY		1,800	-	-	-	-	-	-	-	-	1,800	1,800	-
11	5142180183	Binbrook - Royal Winter/Binhaven to Fletcher	*	630	-	-	630	-	-	-	-	-	-	-	-
<i>Sub-Total Coordinated - Network Extension Projects</i>				<b>3,790</b>	-	-	<b>1,850</b>	-	-	-	-	-	<b>1,940</b>	<b>1,940</b>	-
<b>Coordinated - Replacement Projects</b>															
2	5141970012	Sheaffe / Park / Mulberry (Central Neighbourhood (North)) - Coordinated Road Restoration		200	-	-	-	-	-	-	-	-	200	200	-
2	5141971312	Sheaffe / Park / Mulberry (Central Neighbourhood (North))		1,240	-	-	-	-	-	-	-	-	1,240	1,240	-
4	5142071315	Delena / Beland / Dunsmore		1,140	-	-	-	-	-	-	-	-	1,140	1,140	-
2	5142170004	Strachan - James to east end - Coordinated Road Restoration		430	-	-	-	-	-	-	-	-	430	430	-
13	5142170011	Highway 8 - Bond to Woodleys Lane - Coordinated Road Restoration		830	-	-	-	-	-	-	-	-	830	830	-
4	5142170015	Delena / Beland / Dunsmore - Coordinated Road Restoration		930	-	-	-	-	-	-	-	-	930	930	-
1	5142171303	Marion - Longwood to Dromore		50	-	-	-	-	-	-	-	-	50	50	-
2	5142171304	Strachan - James to east end		600	-	-	-	-	-	-	-	-	600	600	-
8	5142171309	Inverness Court & Arcade Crescent (within Southam Neighbourhood)		150	-	-	-	-	-	-	-	-	150	150	-
4	5142171310	Barton - Parkdale to Talbot		1,080	-	-	-	-	-	-	-	-	1,080	1,080	-
13	5142171311	Highway 8 - Bond to Woodleys Lane		800	-	-	-	-	-	-	-	-	800	800	-
<i>Sub-Total Coordinated - Replacement Projects</i>				<b>7,450</b>	-	-	-	-	-	-	-	-	<b>7,450</b>	<b>7,450</b>	-
<b>Coordinated Projects</b>															
City Wide	5141855777	Water infrastructure Analysis - Growth and Economic Opportunities		350	-	200	-	-	-	-	-	-	150	150	-
City Wide	5142160501	Watermain Rehabilitation/Replacement Coordinated with Development		1,000	-	-	-	-	-	-	-	-	1,000	1,000	-
<i>Sub-Total Coordinated Projects</i>				<b>1,350</b>	-	<b>200</b>	-	-	-	-	-	-	<b>1,150</b>	<b>1,150</b>	-
<b>Demolition</b>															
2	5142067420	St. Joseph's Tank Pulsation Dampener (HD002STK)		110	-	-	-	-	-	-	-	-	110	110	-
<i>Sub-Total Demolition</i>				<b>110</b>	-	-	-	-	-	-	-	-	<b>110</b>	<b>110</b>	-
<b>Equipment Replacement</b>															
City Wide	5141966151	SCADA Maintenance Program		150	-	-	-	-	-	-	-	-	150	150	-
<i>Sub-Total Equipment Replacement</i>				<b>150</b>	-	-	-	-	-	-	-	-	<b>150</b>	<b>150</b>	-
<b>Information Management Development</b>															
City Wide	5142257000	Vertical Asset Management Program		280	-	-	-	-	-	-	-	-	280	280	-
<i>Sub-Total Information Management Development</i>				<b>280</b>	-	-	-	-	-	-	-	-	<b>280</b>	<b>280</b>	-
<b>Master Plan - Horizontal Assets</b>															
13, 15	5141796752	PD16 (Waterdown) Trunk Feedermain - PS HD016 to Hwy 5 at Algonquin (W-25) (CASH FLOW)	*	430	-	-	322	-	-	-	-	-	108	108	-
11	5141996951	Binbrook Feedermain via Fletcher (W-30)	*	3,870	-	-	3,870	-	-	-	-	-	-	-	-
11	5142096250	Airport Lands External Water Servicing (Feedermain) (W-27)	*	7,170	-	1,481	5,689	-	-	-	-	-	-	-	-
<i>Sub-Total Master Plan - Horizontal Assets</i>				<b>11,470</b>	-	<b>1,481</b>	<b>9,881</b>	-	-	-	-	-	<b>108</b>	<b>108</b>	-
<b>Master Plan - Vertical Assets</b>															

\* Anomalies in amounts due to rounding.

City of Hamilton  
Water System  
2021 Capital Budget Project List  
(000's)

City Ward	Project Number	Project Description	DC Debt	Gross Costs	Grants And Subsidies	Other External Revenue	Dev Charges (Inc Debt)	Reserves	WIP Reserves	WIP Other / Other Internal	WIP Debt	Net Cost	Financing Sources	
													From Operating	Debt
	12	5141395354 PD18 (Ancaster) Water Servicing Strategy (W-14) (CASH FLOWED)	*	800	-	-	400	-	-	-	-	400	400	-
	13	5141595553 PS HD12A (Governors @ Huntingwood) Rebuild with Capacity Upgrade & Standby Power Installation (M.O.M)	*	390	-	-	292	-	-	-	-	98	98	-
	13	5141695883 PS HD016 (York and Valley) Capacity Upgrade, Standby Power & Building Expansion (W-28) (CASH FLOWED)	*	1,400	-	-	1,260	-	-	-	-	140	140	-
	5	5141795850 Greenhill PS HD04B & HD05A Upgrades (W-28) (CASH FLOWED)	*	14,080	-	-	10,560	-	-	-	-	3,520	20	3,500
		<i>Sub-Total Master Plan - Vertical Assets</i>		<b>16,670</b>	-	-	<b>12,512</b>	-	-	-	-	<b>4,158</b>	<b>658</b>	<b>3,500</b>
		<b>Outstations-Sustainable Asset Mgt (SAM)</b>												
	1	5141567273 Main / Whitney Pumping Station Replacement and Decommissioning		250	-	-	-	-	-	-	-	250	250	-
	8	5141567520 Stone Church/Garth Water (HDR05) Reservoir		2,975	-	-	-	-	-	-	-	2,975	75	2,900
	12	5141667421 Glancaster Rd & Hwy 53 Pumping Station (HD018) Upgrades (CASH FLOWED)		5,900	-	-	-	-	-	-	-	5,900	-	5,900
	14	5141767650 New Greensville Communal Well		170	-	-	-	-	-	-	-	170	170	-
	15	5141895852 Carlisle Water Supply System - Additional Water Storage (CASH FLOWED)		440	-	-	-	-	-	-	-	440	440	-
	4, 10	5141967375 HDR01 Kenilworth and HDR1C Ben Nevis Reservoir Upgrades		1,610	-	-	-	-	-	-	-	1,610	1,610	-
	12	5142067450 Lee Smith Reservoir (HDR00) Upgrades		830	-	-	-	-	-	-	-	830	830	-
	15	5142166608 Lynden Water System - Phase 2 Treatment		610	-	-	-	-	-	-	-	610	610	-
	12	5142167420 HDR18 Glancaster Reservoir Upgrades		440	-	-	-	-	-	-	-	440	440	-
	13	5142167421 HDR11 Woodley Lane Reservoir Upgrades		1,600	-	-	-	-	-	-	-	1,600	1,600	-
City Wide		5142167752 Water Outstation Inspections - Asset Management		500	-	-	-	-	-	-	-	500	500	-
		<i>Sub-Total Outstations-Sustainable Asset Mgt (SAM)</i>		<b>15,325</b>	-	-	-	-	-	-	-	<b>15,325</b>	<b>6,525</b>	<b>8,800</b>
		<b>Plans/Studies</b>												
City Wide		5142155247 Alterations to the Drinking Water System		150	-	-	-	-	-	-	-	150	150	-
		<i>Sub-Total Plans/Studies</i>		<b>150</b>	-	-	-	-	-	-	-	<b>150</b>	<b>150</b>	-
		<b>Plant - Sustainable Asset Mgt (SAM)</b>												
	4	5141567575 High Lift Pumping Station (HLPS) Improvements - Phase 2 (CASH FLOWED)		2,470	-	-	-	-	-	-	-	2,470	370	2,100
City Wide		5142066310 WTP Pre-Treatment Isolation Valves		1,650	-	-	-	-	-	-	-	1,650	1,650	-
	4	5142166110 Water Treatment Plant - Process Upgrades Phase 2 (CASH FLOWED)		1,378	-	-	671	-	-	-	-	707	707	-
		<i>Sub-Total Plant - Sustainable Asset Mgt (SAM)</i>		<b>5,498</b>	-	-	<b>671</b>	-	-	-	-	<b>4,827</b>	<b>2,727</b>	<b>2,100</b>
		<b>Plant - Water Quality Initiatives (WQI)</b>												
City Wide		5142169075 City Environmental Lab Improvements Program		275	-	-	-	-	-	275	-	-	-	-
		<i>Sub-Total Plant - Water Quality Initiatives (WQI)</i>		<b>275</b>	-	-	-	-	-	<b>275</b>	-	-	-	-
		<b>Pumping Station</b>												
	10	5142167840 PD9 & PD10 East Stoney Creek Booster Pumping Station		720	-	-	-	-	-	-	-	720	720	-
		<i>Sub-Total Pumping Station</i>		<b>720</b>	-	-	-	-	-	-	-	<b>720</b>	<b>720</b>	-
		<b>Rehabilitation Project</b>												
City Wide		5142157626 Critical Watermain Inspection Program		600	-	-	-	-	-	-	-	600	600	-
City Wide		5142157627 Pipeline 38/28 Trunkmain Inspection		500	-	-	-	-	-	-	-	500	500	-
	1, 2	5142160073 Structural Watermain Lining - Charlton Ave 750mm		150	-	-	-	-	-	-	-	150	150	-
City Wide		5142160074 Watermain CIPP Urgent and Sensitive Crossings		800	-	-	-	-	-	-	-	800	800	-
City Wide		5142160750 Unscheduled Valve, Hydrant, Watermain & Misc Water Replace Program		3,000	-	-	-	-	-	-	-	3,000	3,000	-
City Wide		5142161502 Water Meter - Installation/Replacement/Repair - General Maintenance		3,400	-	-	-	640	-	550	-	2,210	2,210	-
		<i>Sub-Total Rehabilitation Project</i>		<b>8,450</b>	-	-	-	<b>640</b>	-	<b>550</b>	-	<b>7,260</b>	<b>7,260</b>	-
		<b>Replacement Project</b>												
City Wide		5142160080 Valve Replacement Program		1,200	-	-	-	-	-	-	-	1,200	1,200	-
	7	5142161301 Edwina - Lawson to Berko & Berko - Edwina to Lawfield		330	-	-	-	-	-	-	-	330	330	-
	3	5142161304 Robert - Victoria to Emerald		430	-	-	-	-	-	-	-	430	430	-

\* Anomalies in amounts due to rounding.

City of Hamilton  
Water System  
2021 Capital Budget Project List  
(000's)

City Ward	Project Number	Project Description	DC Debt	Gross Costs	Grants And Subsidies	Other External Revenue	Dev Charges (Inc Debt)	Reserves	WIP Reserves	WIP Other / Other Internal	WIP Debt	Net Cost	Financing Sources		
													From Operating	Debt	
3	5142161305	Fraser - Edinburgh to Campbell		160	-	-	-	-	-	-	-	160	160	-	
3	5142161306	Afton - Cedar to Balsam		160	-	-	-	-	-	-	-	160	160	-	
2	5142161307	Mulberry - Bay to James		990	-	-	-	-	-	70	-	920	920	-	
City Wide	5142171074	Contingency for Unscheduled Works Program		180	-	-	-	-	-	-	-	180	180	-	
		<i>Sub-Total Replacement Project</i>		<b>3,450</b>	-	-	-	-	-	<b>70</b>	-	<b>3,380</b>	<b>3,380</b>	-	
<b>Restorations</b>															
City Wide	5142111101	Road Cut Restoration Program		5,400	-	-	-	-	-	2,110	-	3,290	3,290	-	
		<i>Sub-Total Restorations</i>		<b>5,400</b>	-	-	-	-	-	<b>2,110</b>	-	<b>3,290</b>	<b>3,290</b>	-	
<b>Technical Services Projects</b>															
City Wide	4031957944	PW Asset Management (PW-AM) System Implementation - CASH FLOW		1,420	-	-	-	-	-	-	-	1,420	1,420	-	
City Wide	4032055588	O.Reg. 588/17 Compliance - Asset Management Plan Development		50	-	-	-	-	-	-	-	50	50	-	
City Wide	4032155522	State of the Infrastructure - Asset Management		50	-	-	-	-	-	-	-	50	50	-	
City Wide	5141555555	City Wide Groundwater Model		450	-	-	-	-	-	-	-	450	450	-	
City Wide	5142149555	QA-QC Service Contract Program		150	-	-	-	-	-	-	-	150	150	-	
City Wide	5142155022	Engineering Consultant Watermain Projects		300	-	-	-	-	-	-	-	300	300	-	
4, 5	5142155122	Woodward-Greenhill Transmission Main Inspection		800	-	-	-	-	-	-	-	800	800	-	
City Wide	5142155556	Mapping Update Program		40	-	-	-	-	-	-	-	40	40	-	
City Wide	5142157545	Water - Computer Model		170	-	-	-	-	-	-	-	170	170	-	
City Wide	5142160577	Metallic Watermain Condition Assessment Program		630	-	-	-	-	-	-	-	630	630	-	
		<i>Sub-Total Technical Services Projects</i>		<b>4,060</b>	-	-	-	-	-	-	-	<b>4,060</b>	<b>4,060</b>	-	
<b>Upgrade Projects</b>															
2	5142161302	Jackson - Catherine to Walnut		210	-	-	-	-	-	-	-	210	210	-	
City Wide	5142162073	Field Data Systems Program		110	-	-	-	-	-	-	-	110	110	-	
City Wide	5142162078	Substandard Water Service Replacement Program		2,750	-	-	-	-	-	-	-	2,750	2,750	-	
		<i>Sub-Total Upgrade Projects</i>		<b>3,070</b>	-	-	-	-	-	-	-	<b>3,070</b>	<b>3,070</b>	-	
<b>Vehicles-New</b>															
City Wide	5142151110	Fleet Additions		1,760	-	-	-	-	-	600	-	1,160	1,160	-	
		<i>Sub-Total Vehicles-New</i>		<b>1,760</b>	-	-	-	-	-	<b>600</b>	-	<b>1,160</b>	<b>1,160</b>	-	
<b>Water Quality Initiatives (WQI)</b>															
City Wide	5162168777	Chedoke Creek Water Quality Improvements		1,050	-	-	-	-	-	-	-	1,050	1,050	-	
		<i>Sub-Total Water Quality Initiatives (WQI)</i>		<b>1,050</b>	-	-	-	-	-	-	-	<b>1,050</b>	<b>1,050</b>	-	
<b>Watermain Lining</b>															
City Wide	5142160072	Watermain Structural Lining		7,700	-	-	-	-	-	2,770	-	4,930	30	4,900	
		<i>Sub-Total Watermain Lining</i>		<b>7,700</b>	-	-	-	-	-	<b>2,770</b>	-	<b>4,930</b>	<b>30</b>	<b>4,900</b>	
<b>Total All Projects</b>				<b>103,408</b>	-	<b>1,681</b>	<b>24,914</b>	<b>640</b>	-	<b>6,375</b>	-	<b>69,798</b>	<b>50,498</b>	<b>19,300</b>	

\*DC Debt

\* Anomalies in amounts due to rounding.

**2021  
Approved Rate  
Capital Budget  
Project List and  
Funding Sources:  
Waterwater System  
Management**

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City of Hamilton  
Wastewater System  
2021 Capital Budget Project List  
(000's)

City Ward	Project Number	Project Description	DC Debt	Gross Costs	Grants And Subsidies	Other External Revenue	Dev Charges (Inc Debt)	Reserves	WIP Reserves	WIP Other / Other Internal	WIP Debt	Net Cost	Financing Sources	
													From Operating	Debt
<b>Annual Projects</b>														
City Wide	4032114405	Contaminated Soil & Rock Disposal Program		250	-	-	-	-	-	-	-	250	250	-
City Wide	4032158001	Consultation and Accommodation		30	-	-	-	-	-	-	-	30	30	-
City Wide	5162101099	Engineering Services Staffing Costs - Wastewater		4,700	-	-	-	-	-	-	-	4,700	4,700	-
City Wide	5162160711	PW Capital Water Consumption Program		250	-	-	-	-	-	-	-	250	250	-
<i>Sub-Total Annual Projects</i>				<b>5,230</b>	-	-	-	-	-	-	-	<b>5,230</b>	<b>5,230</b>	-
<b>Building - New Construction</b>														
City Wide	5161667421	New Haulage Receiving Station		250	-	-	-	-	-	-	-	250	250	-
<i>Sub-Total Building - New Construction</i>				<b>250</b>	-	-	-	-	-	-	-	<b>250</b>	<b>250</b>	-
<b>Computer Software Purchases</b>														
City Wide	5162157545	Wastewater Computer Model Update & Maintenance		150	-	-	-	145	-	-	-	5	5	-
<i>Sub-Total Computer Software Purchases</i>				<b>150</b>	-	-	-	<b>145</b>	-	-	-	<b>5</b>	<b>5</b>	-
<b>Coordinated - Network Extension Projects</b>														
6, 11	5162180584	RHBP - Nebo - Rymal to Twenty	*	750	-	-	750	-	-	-	-	-	-	-
<i>Sub-Total Coordinated - Network Extension Projects</i>				<b>750</b>	-	-	<b>750</b>	-	-	-	-	-	-	-
<b>Coordinated - Replacement Projects</b>														
2	5161971945	Sheaffe / Park / Mulberry (Central Neighbourhood (North))		70	-	-	-	-	-	-	-	70	70	-
10	5162171025	Dewitt - Highway 8 to Barton		660	-	-	-	-	-	-	-	660	660	-
13	5162171311	Highway 8 - Bond to Woodleys Lane		1,650	-	-	-	-	-	-	-	1,650	1,650	-
<i>Sub-Total Coordinated - Replacement Projects</i>				<b>2,380</b>	-	-	-	-	-	-	-	<b>2,380</b>	<b>2,380</b>	-
<b>Coordinated Projects</b>														
City Wide	5161855777	Wastewater infrastructure Analysis - Growth and Economic Opportunities		350	-	200	-	-	-	-	-	150	150	-
<i>Sub-Total Coordinated Projects</i>				<b>350</b>	-	<b>200</b>	-	-	-	-	-	<b>150</b>	<b>150</b>	-
<b>Development Projects</b>														
7	5162180281	Rymal - 150m e/o Massina to 140m easterly		30	-	-	-	-	-	-	-	30	30	-
<i>Sub-Total Development Projects</i>				<b>30</b>	-	-	-	-	-	-	-	<b>30</b>	<b>30</b>	-
<b>Equipment Replacement</b>														
City Wide	5161966151	SCADA Maintenance Program		150	-	-	-	-	-	-	-	150	150	-
<i>Sub-Total Equipment Replacement</i>				<b>150</b>	-	-	-	-	-	-	-	<b>150</b>	<b>150</b>	-
<b>Maintenance Projects</b>														
5, 6	5161968920	Fennell/Greenhill Drop Shaft		350	-	-	-	-	-	-	-	350	350	-
4	5162068851	Pier 25 Dredging - Windermere Basin		280	-	-	-	-	-	-	-	280	280	-
4	5162161142	Eastern Sanitary Interceptor (ESI) at Battlefield Creek Trunk		260	-	-	-	-	-	-	-	260	260	-
<i>Sub-Total Maintenance Projects</i>				<b>890</b>	-	-	-	-	-	-	-	<b>890</b>	<b>890</b>	-
<b>Master Plan - Horizontal Assets</b>														
5, 9	5161695747	Battlefield Trunk Sewer Twinning (WW-33) (CASH FLOWED)	*	10,500	-	-	10,500	-	-	-	-	-	-	-
11	5161696452	Airport Lands Dickenson Rd Trunk Sewer (WW-27, WW-26, WW-28) (CASH FLOWED)	*	20,300	-	-	20,300	-	-	-	-	-	-	-
<i>Sub-Total Master Plan - Horizontal Assets</i>				<b>30,800</b>	-	-	<b>30,800</b>	-	-	-	-	-	-	-
<b>Network Extension Projects</b>														
12	5162180187	Garner Road West - Raymond Road to Hwy 6 - CASH FLOW	*	4,000	-	-	4,000	-	-	-	-	-	-	-
<i>Sub-Total Network Extension Projects</i>				<b>4,000</b>	-	-	<b>4,000</b>	-	-	-	-	-	-	-
<b>Outstations-Sustainable Asset Mgt (SAM)</b>														
13	5161267273	Dundas Wastewater Outstations Upgrades		3,470	-	-	-	-	-	-	-	3,470	3,470	-

\* Anomalies in amounts due to rounding.

City of Hamilton  
Wastewater System  
2021 Capital Budget Project List  
(000's)

City Ward	Project Number	Project Description	DC Debt	Gross Costs	Grants And Subsidies	Other External Revenue	Dev Charges (Inc Debt)	Reserves	WIP Reserves	WIP Other / Other Internal	WIP Debt	Net Cost	Financing Sources	
													From Operating	Debt
12, 13, 15	5161667622	FC001, DC009 & HC011 Wastewater Pumping Stations Upgrades		660	-	-	330	-	-	-	-	330	330	-
4	5161767420	Parkdale Avenue HC001 Wastewater Pumping Station Upgrades		250	-	-	-	-	-	-	-	250	250	-
5	5162067065	Eastport Drive SPS (HC017) Upgrades		2,480	-	-	-	-	-	-	-	2,480	2,480	-
15	5162067275	FC001 Elgin Street Sewage Pumping Station		1,700	-	-	-	-	-	-	-	1,700	1,700	-
12	5162067425	Hillside SPS (DC006) Upgrades		1,100	-	-	-	-	-	-	-	1,100	1,100	-
13	5162167420	DC007 McMaster Sewage Pumping Station Upgrades		770	-	-	-	-	-	-	-	770	770	-
City Wide	5162167752	Wastewater Outstation Inspections - Asset Management Program		200	-	-	-	-	-	-	-	200	200	-
<i>Sub-Total Outstations-Sustainable Asset Mgt (SAM)</i>				<b>10,630</b>	-	-	<b>330</b>	-	-	-	-	<b>10,300</b>	<b>10,300</b>	-
<b>Plant - Sustainable Asset Mgt (SAM)</b>														
13	5161266213	Dundas WWTP Improvements (CASH FLOWED)		1,650	-	-	-	-	-	-	-	1,650	1,650	-
City Wide	5161966102	Woodward WWTP - Expansion (CASH FLOWED)	*	1,750	-	-	1,750	-	-	-	-	-	-	-
City Wide	5161966511	Woodward WWTP - Digesters 3 & 5 (CASH FLOWED)		5,750	-	-	-	-	-	-	-	5,750	5,750	-
City Wide	5162067420	Main & King CSO Rehabilitation		1,000	-	-	-	-	-	-	-	1,000	1,000	-
City Wide	5162166713	Wastewater Maintenance Capital Program		1,500	-	-	-	-	-	-	-	1,500	1,500	-
<i>Sub-Total Plant - Sustainable Asset Mgt (SAM)</i>				<b>11,650</b>	-	-	<b>1,750</b>	-	-	-	-	<b>9,900</b>	<b>9,900</b>	-
<b>Plant - Wastewater Investment Needs (WINS)</b>														
City Wide	5160866801	Woodward WWTP - Clean Harbour (CASH FLOWED)	*	69,363	21,892	-	5,480	12,220	-	-	-	29,771	1,071	28,700
City Wide	5160966910	Woodward WWTP - Biosolids Management Facility	*	2,770	-	-	527	-	-	-	-	2,243	2,243	-
City Wide	5162169075	City Environmental Lab Improvements Program		410	-	-	-	-	-	410	-	-	-	-
City Wide	5162169076	City Environmental Lab - HVAC		120	-	-	-	-	-	120	-	-	-	-
<i>Sub-Total Plant - Wastewater Investment Needs (WINS)</i>				<b>72,663</b>	<b>21,892</b>	-	<b>6,007</b>	<b>12,220</b>	-	<b>530</b>	-	<b>32,014</b>	<b>3,314</b>	<b>28,700</b>
<b>Rehabilitation Project</b>														
8	5162061006	Inverness Ave E - Combined Major Trunk Rehabilitation		770	-	-	-	-	-	-	-	770	770	-
City Wide	5162160302	Emergency Repairs - Cross Connections Program		500	-	-	-	-	-	500	-	-	-	-
City Wide	5162160390	Wastewater System Lining Program		4,050	-	-	-	-	-	960	-	3,090	3,090	-
11	5162160391	AEGD Upper James Force Main Downstream Lining		3,500	-	-	-	-	-	-	-	3,500	3,500	-
City Wide	5162160522	Sewer Lateral Management Program (WWC)		4,250	-	-	-	-	-	-	-	4,250	4,250	-
City Wide	5162160533	Trenchless Manhole Rehabilitation		70	-	-	-	-	-	-	-	70	70	-
City Wide	5162160574	Capital Programming Sewer Inspection & Assessment		500	-	-	-	-	-	-	-	500	500	-
City Wide	5162160575	Mainline Sewer Condition Assessment Program		1,140	-	-	-	-	-	-	-	1,140	1,140	-
City Wide	5162160576	Sewer Lateral Condition Assessment Program		540	-	-	-	-	-	-	-	540	540	-
City Wide	5162160577	Mainline Sewer Condition Assessment for Compliance & Regulations		100	-	-	-	-	-	-	-	100	100	-
<i>Sub-Total Rehabilitation Project</i>				<b>15,420</b>	-	-	-	-	-	<b>1,460</b>	-	<b>13,960</b>	<b>13,960</b>	-
<b>Repairs</b>														
City Wide	5162160820	Open Cut Repairs for CIPP Program		500	-	-	-	-	-	-	-	500	500	-
<i>Sub-Total Repairs</i>				<b>500</b>	-	-	-	-	-	-	-	<b>500</b>	<b>500</b>	-
<b>Replacement Project</b>														
City Wide	5162161444	Sewer Lateral Replace/Rehab Program		3,600	-	-	-	-	-	-	-	3,600	3,600	-
City Wide	5162161740	Unscheduled Manhole and Sewermain Replacement Program		610	-	-	-	-	-	110	-	500	500	-
City Wide	5162171015	Sewer Lateral Replacement for Co-ordinated Projects		270	-	-	-	-	-	-	-	270	270	-
<i>Sub-Total Replacement Project</i>				<b>4,480</b>	-	-	-	-	-	<b>110</b>	-	<b>4,370</b>	<b>4,370</b>	-
<b>Restorations</b>														
City Wide	5162111101	Road Cut Restoration Program		1,800	-	-	-	-	-	-	-	1,800	1,800	-
<i>Sub-Total Restorations</i>				<b>1,800</b>	-	-	-	-	-	-	-	<b>1,800</b>	<b>1,800</b>	-

\* Anomalies in amounts due to rounding.

City of Hamilton  
Wastewater System  
2021 Capital Budget Project List  
(000's)

City Ward	Project Number	Project Description	DC Debt	Gross Costs	Grants And Subsidies	Other External Revenue	Dev Charges (Inc Debt)	Reserves	WIP Reserves	WIP Other / Other Internal	WIP Debt	Net Cost	Financing Sources		
													From Operating	Debt	
<b>Technical Services Projects</b>															
City Wide	4032055588	O.Reg. 588/17 Compliance - Asset Management Plan Development		50	-	-	-	-	-	-	-	-	50	50	-
City Wide	4032155522	State of the Infrastructure - Asset Management		50	-	-	-	-	-	-	-	-	50	50	-
City Wide	5162149555	QA-QC Service Contract Program		150	-	-	-	-	-	-	-	-	150	150	-
City Wide	5162155022	Engineering Consultant Sewermain Projects		300	-	-	-	-	-	-	-	-	300	300	-
City Wide	5162155556	Mapping Update Program		40	-	-	-	-	-	-	-	-	40	40	-
City Wide	5162155878	Forcemain Condition Assessment Program		270	-	-	-	-	-	270	-	-	-	-	-
City Wide	5162155880	Inflow & Infiltration Studies and Flow Monitoring Program	*	450	-	-	226	-	-	-	-	-	224	224	-
<i>Sub-Total Technical Services Projects</i>				<b>1,310</b>	-	-	<b>226</b>	-	-	<b>270</b>	-	-	<b>814</b>	<b>814</b>	-
<b>Upgrade Projects</b>															
6, 7	5161655351	Lawfield / Berrisfield Neighbourhoods		170	-	-	-	-	-	-	-	-	170	170	-
City Wide	5162162073	Field Data Systems Program		110	-	-	-	-	-	-	-	-	110	110	-
City Wide	5162167501	Odour Control Program & Media Replacement		500	-	-	-	-	-	-	-	-	500	500	-
<i>Sub-Total Upgrade Projects</i>				<b>780</b>	-	-	-	-	-	-	-	-	<b>780</b>	<b>780</b>	-
<b>Wastewater Investment Needs Strategy (WINS)</b>															
15	5162167275	DC014 First Street (Waterdown) SPS New Swab Launch Chamber		1,540	-	-	-	-	-	-	-	-	1,540	1,540	-
<i>Sub-Total Wastewater Investment Needs Strategy (WINS)</i>				<b>1,540</b>	-	-	-	-	-	-	-	-	<b>1,540</b>	<b>1,540</b>	-
<b>Water Quality Initiatives (WQI)</b>															
City Wide	5161468422	Randle Reef Sediment Remediation (CASH FLOWED)		375	-	-	-	-	-	-	-	-	375	375	-
<i>Sub-Total Water Quality Initiatives (WQI)</i>				<b>375</b>	-	-	-	-	-	-	-	-	<b>375</b>	<b>375</b>	-
<b>Waterfront Initiatives</b>															
City Wide	5162055800	Sewer Outfall Monitoring Study		500	-	-	-	-	-	-	-	-	500	500	-
<i>Sub-Total Waterfront Initiatives</i>				<b>500</b>	-	-	-	-	-	-	-	-	<b>500</b>	<b>500</b>	-
<b>Total All Projects</b>				<b>166,628</b>	<b>21,892</b>	<b>200</b>	<b>43,863</b>	<b>12,365</b>	-	<b>2,370</b>	-	-	<b>85,938</b>	<b>57,238</b>	<b>28,700</b>

\*DC Debt

\* Anomalies in amounts due to rounding.

**2021  
Approved Rate  
Capital Budget  
Project List and  
Funding Sources:  
Storm Water  
System Management**

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City of Hamilton  
Storm Water Management  
2021 Capital Budget Project List  
(000's)

City Ward	Project Number	Project Description	DC Debt	Gross Costs	Grants And Subsidies	Other External Revenue	Dev Charges (Inc Debt)	Reserves	WIP Reserves	WIP Other / Other Internal	WIP Debt	Net Cost	Financing Sources	
													From Operating	Debt
<b>Annual Projects</b>														
City Wide	4032114405	Contaminated Soil & Rock Disposal Program		250	-	-	-	-	-	-	-	250	250	-
City Wide	4032158001	Consultation and Accommodation		30	-	-	-	-	-	-	-	30	30	-
City Wide	5182101099	Engineering Services Staffing Costs - Storm		1,100	-	-	-	-	-	-	-	1,100	1,100	-
<i>Sub-Total Annual Projects</i>				<b>1,380</b>	-	-	-	-	-	-	-	<b>1,380</b>	<b>1,380</b>	-
<b>Coordinated - Network Extension Projects</b>														
6, 11	5182180584	RHBP - Nebo - Rymal to Twenty	*	2,000	-	-	1,700	-	-	-	-	300	300	-
<i>Sub-Total Coordinated - Network Extension Projects</i>				<b>2,000</b>	-	-	<b>1,700</b>	-	-	-	-	<b>300</b>	<b>300</b>	-
<b>Coordinated - Replacement Projects</b>														
4	5182170010	Barton - Parkdale to Talbot - Coordinated Road Restoration		1,700	-	-	-	-	-	-	-	1,700	1,700	-
13	5182172011	Highway 8 - Bond to Woodleys Lane		2,150	-	-	-	-	-	500	-	1,650	1,650	-
13	5182172205	Glenmorris / Underhill / Sleepy Hollow / Wilmar (York Heights / Hunter NBHD)		30	-	-	-	-	-	-	-	30	30	-
4	5182172210	Barton - Parkdale to Talbot		1,530	-	-	-	-	-	-	-	1,530	1,530	-
City Wide	5182174840	Stormwater Analysis for Bridge, Culvert and Ditch Replacement Projects		500	-	-	-	-	-	-	-	500	500	-
<i>Sub-Total Coordinated - Replacement Projects</i>				<b>5,910</b>	-	-	-	-	-	<b>500</b>	-	<b>5,410</b>	<b>5,410</b>	-
<b>Coordinated - Upgrade Projects</b>														
City Wide	5182174680	Storm Sewer Network Planning - Transportation Program		660	-	-	-	-	-	-	-	660	660	-
<i>Sub-Total Coordinated - Upgrade Projects</i>				<b>660</b>	-	-	-	-	-	-	-	<b>660</b>	<b>660</b>	-
<b>Development Projects</b>														
City Wide	5182180090	Storm Water Management Program		4,000	-	-	4,000	-	-	-	-	-	-	-
11	5182180280	Airport Road Storm Sewer - Homestead to Mountaingate		1,360	-	-	1,360	-	-	-	-	-	-	-
7	5182180281	Rymal - 150m e/o Massina to 140m easterly		70	-	-	-	-	-	-	-	70	70	-
9	5182180285	SWMP - SM20		1,125	-	-	1,125	-	-	-	-	-	-	-
<i>Sub-Total Development Projects</i>				<b>6,555</b>	-	-	<b>6,485</b>	-	-	-	-	<b>70</b>	<b>70</b>	-
<b>Maintenance Projects</b>														
City Wide	5182168651	Windermere Basin Shoreline Rehabilitation		170	-	-	-	-	-	-	-	170	170	-
City Wide	5182174951	Shoreline Protection Program		1,320	-	-	-	-	-	1,320	-	-	-	-
<i>Sub-Total Maintenance Projects</i>				<b>1,490</b>	-	-	-	-	-	<b>1,320</b>	-	<b>170</b>	<b>170</b>	-
<b>Operations &amp; Maintenance</b>														
15	5181972940	Evans Road Culvert Twinning		500	-	-	-	-	-	-	-	500	500	-
15	5182017040	Highway 97 - Culvert Improvement Project		580	-	-	-	-	-	-	-	580	580	-
City Wide	5182160622	SWM Facility Maintenance Program		2,000	-	-	-	1,654	-	-	-	346	346	-
10, 11, 12, 13, 14,	5182160722	Municipal Drain Program		700	-	473	-	-	-	-	-	227	227	-
<i>Sub-Total Operations &amp; Maintenance</i>				<b>3,780</b>	-	<b>473</b>	-	<b>1,654</b>	-	-	-	<b>1,653</b>	<b>1,653</b>	-
<b>Outstations-Sustainable Asset Mgt (SAM)</b>														
City Wide	5182167751	Stormwater Infrastructure Criticality Assessment		280	-	-	-	-	-	-	-	280	280	-
<i>Sub-Total Outstations-Sustainable Asset Mgt (SAM)</i>				<b>280</b>	-	-	-	-	-	-	-	<b>280</b>	<b>280</b>	-
<b>Programs &amp; Contracts T.O.M.</b>														
City Wide	5182117152	Right of Way Drainage Program		1,500	-	-	-	-	-	-	-	1,500	1,500	-
City Wide	5182117458	Catch Basin Replacement/Rehabilitation Program		500	-	-	-	-	-	-	-	500	500	-
<i>Sub-Total Programs &amp; Contracts T.O.M.</i>				<b>2,000</b>	-	-	-	-	-	-	-	<b>2,000</b>	<b>2,000</b>	-
<b>Rehabilitation Project</b>														
13	5182061046	Osler Dr Outfall @ Grant Blvd		490	-	-	-	-	-	110	-	380	380	-

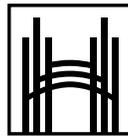
\* Anomalies in amounts due to rounding.

City of Hamilton  
Storm Water Management  
2021 Capital Budget Project List  
(000's)

City Ward	Project Number	Project Description	DC Debt	Gross Costs	Grants And Subsidies	Other External Revenue	Dev Charges (Inc Debt)	Reserves	WIP Reserves	WIP Other / Other Internal	WIP Debt	Net Cost	Financing Sources		
													From Operating	Debt	
City Wide	5182160129	Residential Drainage Assistance Program		100	-	-	-	-	-	-	-	100	100	-	
City Wide	5182160533	Trenchless Manhole Rehabilitation		70	-	-	-	-	-	-	-	70	70	-	
14	5182180150	Chedmac - Southridge Court to 80m easterly		230	-	-	-	-	-	-	-	230	230	-	
<i>Sub-Total Rehabilitation Project</i>				<b>890</b>	-	-	-	-	-	<b>110</b>	-	<b>780</b>	<b>780</b>	-	
<b>Replacement Project</b>															
City Wide	5181767723	Pumping Stations		1,350	-	-	-	-	-	-	-	1,350	1,350	-	
13	5182018101	Old Guelph Rd - Culvert Replacement		350	-	-	-	-	-	-	-	350	350	-	
City Wide	5182117549	Concrete Box Culvert Rehab/Repair - T.O.M.		250	-	-	-	-	-	-	-	250	250	-	
City Wide	5182117550	Concrete Box Culvert Rehab/Repair - Engineering Services		250	-	-	-	-	-	-	-	250	250	-	
City Wide	5182161740	Unscheduled Manhole and Sewermain Replacement Program		50	-	-	-	-	-	-	-	50	50	-	
<i>Sub-Total Replacement Project</i>				<b>2,250</b>	-	-	-	-	-	-	-	<b>2,250</b>	<b>2,250</b>	-	
<b>SERG</b>															
1	5181260214	SERG - Parkside and Kipling Flood Solutions		1,000	-	-	-	-	-	-	-	1,000	1,000	-	
City Wide	5182155347	Watercourse Erosion Sites Rehabilitation and Mitigation		280	-	-	-	-	-	-	-	280	280	-	
City Wide	5182174275	Stormwater Management Facility Improvements		1,000	-	-	-	-	-	-	-	1,000	1,000	-	
<i>Sub-Total SERG</i>				<b>2,280</b>	-	-	-	-	-	-	-	<b>2,280</b>	<b>2,280</b>	-	
<b>Technical Services Projects</b>															
City Wide	4032055588	O.Reg. 588/17 Compliance - Asset Management Plan Development		50	-	-	-	-	-	-	-	50	50	-	
City Wide	4032155522	State of the Infrastructure - Asset Management		50	-	-	-	-	-	-	-	50	50	-	
City Wide	5182149555	QA-QC Service Contract Program		150	-	-	-	-	-	-	-	150	150	-	
City Wide	5182155556	Mapping Update Program		40	-	-	-	-	-	-	-	40	40	-	
<i>Sub-Total Technical Services Projects</i>				<b>290</b>	-	-	-	-	-	-	-	<b>290</b>	<b>290</b>	-	
<b>Upgrade Projects</b>															
City Wide	5182162073	Field Data Systems Program		110	-	-	-	-	-	-	-	110	110	-	
<i>Sub-Total Upgrade Projects</i>				<b>110</b>	-	-	-	-	-	-	-	<b>110</b>	<b>110</b>	-	
<b>Total All Projects</b>				<b>29,875</b>	-	<b>473</b>	<b>8,185</b>	<b>1,654</b>	-	<b>1,930</b>	-	<b>17,633</b>	<b>17,633</b>	-	

\*DC Debt

\* Anomalies in amounts due to rounding.



Hamilton