


# COMMUNICATION UPDATE

<b>TO:</b>	Mayor and Members City Council
<b>DATE:</b>	January 30, 2023
<b>SUBJECT:</b>	Capital Projects Status Report as of September 30, 2022 (City Wide)
<b>WARD(S) AFFECTED:</b>	City Wide
<b>SUBMITTED BY:</b>	Brian McMullen Director, Financial Planning, Administration and Policy Corporate Services Department
<b>SIGNATURE:</b>	

## BACKGROUND INFORMATION

The Capital Projects Status and Capital Project Closing reports are submitted to City Council three times a year as of June 30, September 30 and December 31.

On July 10, 2015, Council approved changes to the City's Capital Projects' Monitoring Policy (Report FCS14031). Previously, staff reported on the status of the Capital Work-in-Progress projects to their respective Standing Committees. The amended Policy had staff submit the status of the Capital Work-in-Progress projects to the Capital Projects Work-in-Progress Sub-Committee.

On July 8, 2022, Council approved the Governance Review Sub-Committee recommendation to disband the Capital Projects Work In-Progress Review Sub-Committee (Report FCS22056) and that future status updates on capital works in progress be communicated through Communication Updates to Council.

## Capital Works-In-Progress Update

The purpose of the Capital Projects Status Report is to provide a framework to ensure clarity, transparency and accountability over capital projects by placing staff accountable for mitigating cost overruns, ensuring that capital projects are completed in a timely matter and encouraging detailed, accurate and consistent reporting on the status and timely closure of capital projects.

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Table 1 represents the total Council approved capital budget, expenditures / commitments, available balance and percentage complete for each program area

Table 1  
City of Hamilton  
Expenditure Summary by Program Area  
As of September 30, 2022

	Approved Budget	Expenditures/ Commitments	Available Balance	Percentage Complete (%)
Corporate Services	\$ 103,751,256.87	\$ 81,290,111.38	\$ 22,461,145.50	78.4%
City Manager	\$ 6,034,195.08	\$ 4,480,905.39	\$ 1,553,289.69	74.3%
Corporate Projects	\$ 9,891,011.74	\$ 4,084,178.02	\$ 5,806,833.72	41.3%
Outside Boards and Agencies	\$ 3,130,290.00	\$ -	\$ 3,130,290.00	0.0%
Healthy and Safe Communities	\$ 183,237,422.82	\$ 128,830,863.04	\$ 54,406,559.78	70.3%
Planning and Economic Development	\$ 435,079,485.24	\$ 202,907,496.65	\$ 232,171,988.59	46.6%
Public Works	\$ 3,130,471,000.79	\$ 1,950,028,094.20	\$ 1,180,442,906.59	62.3%

Table 2 shows the trend over the last four years for project completion percentage by program area.

City of Hamilton  
Historical Comparison - Percentage of Completion  
As of September 30, 2022

	2022	2021	2020	2019
Corporate Services	78.4%	27.8%	76.7%	82.7%
City Manager	74.3%	62.6%	49.4%	50.5%
Corporate Projects	41.3%	46.7%	50.7%	N/A
Outside Boards and Agencies	0.0%	57.1%	37.2%	58.5%
Healthy and Safe Communities	70.3%	66.9%	62.2%	75.8%
Planning and Economic Development	46.6%	56.4%	56.1%	55.5%
Public Works	62.3%	61.0%	68.6%	76.0%

Appendix “A” reflects the status of open tax supported capital projects as of September 30, 2022 by program within the following areas: Corporate Services, City Manager, Corporate Projects, Outside Boards and Agencies, Healthy and Safe Communities, Planning and Economic Development and Public Works.

Appendix “B” reflects the status of open rate supported capital projects as of September 30, 2022 by program within the following departments: Planning and Economic Development and Public Works.

All Capital Project managers have been requested to review and update the status of their projects, which have been provided in the attached appendices.

**APPENDICES AND SCHEDULES ATTACHED**

Appendix “A” to Communication Update – Capital Projects Status Report (Tax Supported) as of September 30, 2022

Appendix “B” to Communication Update – Capital Projects Status Report (Rate Supported) as of September 30, 2022

MZ/dt