




COMMUNICATION UPDATE

TO:	Mayor and Members City Council
DATE:	May 18, 2023
SUBJECT:	Capital Projects Status Report as of December 31, 2022 (City Wide)
WARD(S) AFFECTED:	City Wide
SUBMITTED BY:	Kirk Weaver Acting Director, Financial Planning, Administration and Policy Corporate Services Department
SIGNATURE:	

BACKGROUND INFORMATION

The Capital Projects Status and Capital Project Closing reports are submitted to City Council three times a year as of June 30, September 30 and December 31.

On July 10, 2015, Council approved changes to the City's Capital Projects' Monitoring Policy (Report FCS14031). Previously, staff reported on the status of the Capital Work-in-Progress projects to their respective Standing Committees. The amended Policy had staff submit the status of the Capital Work-in-Progress projects to the Capital Projects Work-in-Progress Sub-Committee.

On July 8, 2022, Council approved the Governance Review Sub-Committee recommendation to disband the Capital Projects Work In-Progress Review Sub-Committee (Report FCS22056) and that future status updates on capital works in progress be communicated through Communication Updates to Council.

Capital Works-In-Progress Update

The purpose of the Capital Projects Status Report is to provide a framework to ensure clarity, transparency and accountability over capital projects by placing staff accountable for mitigating cost overruns, ensuring that capital projects are completed in a timely matter and encouraging detailed, accurate and consistent reporting on the status and timely closure of capital projects.

Table 1 represents the total Council approved capital budget, expenditures / commitments, available balance and percentage complete for each program area.

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Table 1
City of Hamilton
Expenditure Summary by Program Area
As of December 31, 2022

	Approved Budget	Expenditures/ Commitments	Available Balance	Percentage Complete (%)
Corporate Services	\$ 105,820,688.71	\$ 86,461,955.82	\$ 19,358,732.90	81.7%
City Manager	\$ 6,034,195.08	\$ 3,982,653.35	\$ 2,051,541.73	66.0%
Corporate Projects	\$ 8,289,712.63	\$ 2,462,050.88	\$ 5,827,661.75	29.7%
Outside Boards and Agencies	\$ 2,280,677.50	\$ 57,115.78	\$ 2,223,561.72	2.5%
Healthy and Safe Communities	\$ 170,224,240.82	\$ 89,312,217.21	\$ 80,912,023.61	52.5%
Planning and Economic Development	\$ 447,136,692.52	\$ 289,430,916.68	\$ 157,705,775.85	64.7%
Public Works	\$ 3,008,189,895.85	\$ 1,504,973,984.53	\$ 1,503,215,911.32	50.0%

Table 2 shows the trend over the last four years for project completion percentage by program area.

Table 2
City of Hamilton
Historical Comparison - Percentage of Completion
As of December 31, 2022

	2022	2021	2020	2019
Corporate Services	81.7%	27.8%	76.7%	82.7%
City Manager	66.0%	62.6%	49.4%	50.5%
Corporate Projects	29.7%	46.7%	50.7%	N/A
Outside Boards and Agencies	2.5%	57.1%	37.2%	58.5%
Healthy and Safe Communities	52.5%	66.9%	62.2%	75.8%
Planning and Economic Development	64.7%	56.4%	56.1%	55.5%
Public Works	50.0%	61.0%	68.6%	76.0%

Appendix “A” reflects the status of open tax supported capital projects as of December 31, 2022 by program within the following areas: Corporate Services, City Manager, Corporate Projects, Outside Boards and Agencies, Healthy and Safe Communities, Planning and Economic Development and Public Works.

Appendix “B” reflects the status of open rate supported capital projects as of December 31, 2022 by program within the following departments: Planning and Economic Development and Public Works.

All Capital Project managers have been requested to review and update the status of their projects, which have been provided in the attached appendices.

Specific questions about projects can be directed to the Project Manager identified within Appendix “A” and Appendix “B” to this Communication Update.

APPENDICES AND SCHEDULES ATTACHED

Appendix “A” to Communication Update – Capital Projects Status Report (Tax Supported) as of December 31, 2022

Appendix “B” to Communication Update – Capital Projects Status Report (Rate Supported) as of December 31, 2022

MZ/dt