

City of Hamilton Summary of Assets		Total City Asset Replacement Value \$39.4B			10-year Infrastructure Funding Gap \$5.2B or \$520M/yr		Overall Data Confidence Low to Medium		
		Replacement Value	Average Age (Years)	Average % Remaining Service Life	Average Condition	10-year Asset Renewal Funding Ratio	10-year Operation, Maintenance and Renewal Funding Ratio	Funding Gap/Year	Funding Gap Over 10 Years
Service Area Portfolios with Replacement Values > \$1 Billion (B)									
Wastewater		\$7.9B	40	63%	★	49%	74%	\$68.3M	\$683.0M
		Medium	Medium	Low	Low	Medium	Medium	Medium	Medium
Water		\$5.9B	46	56%	🟡	76%	86%	\$29.5M	\$294.8M
		Medium	Medium	Low	Medium	Medium	Medium	Medium	Medium
Transportation- Roads		\$5.9B	15	51%	🟡	34%	64%	\$112.5M	\$1.1B
		Low	Low	Medium	Medium	Low	Low	Low	Low
Stormwater		\$3.6B	21	34%	★	63%	79%	\$14.3M	\$143.4M
		Low	Low	High	Low	Low	Low	Low	Low
CityHousing Hamilton		\$3.1B	40	46%	🟡	4%	43%	\$120.9M	\$1.2B
		Medium	Medium	Medium	Medium	Medium	Medium	Medium	Medium
Recreation		\$3.0B	41	32%	★	39%	75%	\$28.3M	\$282.7M
		Medium	High	Medium	High	Low	Medium	Low	Low
Corporate Facilities and Energy Management*		\$1.6B	46	38%	★	23%	73%	\$11.2M	\$112.0M
		Medium	High	Medium	Medium	Medium	Medium	Medium	Medium
Transportation- Engineered Structures		\$1.6B	40	30%	★	97%	98%	\$690K	\$6.9M
		Medium	Medium	Medium	Medium	Medium	Medium	Medium	Medium
Service Area Portfolios with Replacement Values of \$100 Million (M) to \$1 Billion (B)									
Waste Management		\$805.6M	27	48%	★	42%	89%	\$8.4M	\$83.6M
		Low	Low	Medium	Low	Low	Low	Low	Low
Hamilton Police Service		\$765.3M	30	57%	🟡	15%	88%	\$37.3M	\$372.8M
		Medium	High	High	Medium	Medium	Medium	Medium	Medium
Parks and Recreational Trails		\$756.5M	39	64%	🟡	24%	61%	\$24.1M	\$240.9M
		Medium	Medium	Medium	Low	Medium	Medium	Medium	Medium
Hamilton Public Library		\$717.6M	32	52%	★	71%	77%	\$12.4M	\$123.9M
		Medium	High	Medium	Medium	Medium	Medium	Medium	Medium
Hamilton Street Railway		\$664.1M	16	37%	★	110%	93%	\$11.9M	\$119.0M
		Medium	Medium	Medium	Low	Medium	Medium	Medium	Medium
Long-term Care		\$531.8M	25	30%	★	106%	97%	\$2.2M	\$21.7M
		Medium	High	Medium	High	Medium	Medium	Medium	Medium
Hamilton Fire Department		\$460.0M	27	32%	★	100%	97%	\$5.1M	\$50.7M
		Medium	High	Low	Medium	Medium	Medium	Medium	Medium
Tourism and Culture		\$436.7M	144	Not Applicable	★	2%	46%	\$6.4M	\$63.7M
		Low	High	Not Applicable	Medium	Low	Low	Low	Low
Unallocated Assets		\$432.0M	No Data	No Data	✖	No Data	No Data	No Data	No Data
		Low	Very Low	Very Low	Very Low	Very Low	Very Low	Very Low	Very Low
Forestry and Horticulture		\$425.9M	23	57%	★	101%	95%	\$1.2M	\$11.6M
		High	High	High	Low	Low	Medium	Low	Low
Hamilton Municipal Parking System		\$324.4M	38	50%	🟡	30%	89%	\$2.2M	\$21.9M
		Low	Low	High	Low	Low	Low	Low	Low
Fleet Services*		\$168.3M	33	52%	🔴	45%	83%	\$14.5M	\$145.0M
		Medium	Medium	High	Medium	Low	Low	Low	Low
Hamilton Paramedic Service		\$109.0M	34	36%	★	89%	87%	\$14.5M	\$145.0M
		Medium	High	High	High	Medium	Medium	Medium	Medium
Service Area Portfolios with Replacement Values up to \$100 Million (M)									
Hamilton Municipal Cemeteries		\$69.2M	34	20%	🟡	28%	90%	\$900K	\$9.0M
		Low	Low	Medium	Low	Low	Low	Low	Low
Information Technology*		\$48.8M	3	57%	★	108%	101%	\$140K	\$1.4M
		Medium	High	High	Medium	Medium	Medium	Medium	Medium
Children's and Community Services		\$19.8M	100	69%	🟡	48%	100%	\$220K	\$2.2M
		Medium	High	Medium	Medium	Medium	Medium	Medium	Medium
Animal Services, Licensing and Municipal Law Enforcement		\$15.0M	28	28%	★	79%	93%	\$1.4M	\$13.9M
		Medium	Medium	Medium	Medium	Medium	Medium	Medium	Medium
Public Health Services		\$3.7M	5	49%	🟡	86%	100%	\$64K	\$641K
		Medium	Medium	Medium	Low	Medium	Medium	Medium	Medium
Corporate Real Estate		\$33K	3	43%	🟡	100%	100%	\$0	\$0
		Medium	High	Medium	High	Medium	Medium	Medium	Low

◆ Very good
★ Good
🟡 Fair
🟡 Poor
🔴 Very poor
✖ No data

*These service areas are both asset owners and internal service providers across the City. The asset management plans for these areas include only the assets needed to deliver the respective services.