Cities have the capability of providing something for everybody, only because, and only when, they are created by everybody.

-Jane Jacobs
We, the Stinson Neighbourhood Action Planning (SNAP) Team, developed this Neighbourhood Action Plan in 2011-2012.

The planning process was facilitated by Suzanne Brown and Anita Fabac, City of Hamilton, with the support of Julia Kollek, community development worker. We used the knowledge and expertise of the residents sitting around the table and sought input and guidance from the neighbourhood at large.

We engaged the Stinson Neighbourhood throughout this planning process in the following ways:

- Planning team members talked to their neighbours face to face, on their streets, in the parks, at schools, at Central Memorial Recreation Centre and during the Songs of the Bishop musical events held Thursday evenings in the summer months at Bishop’s Park
- Julia Kollek and Suzanne Brown held a consultation day at Queen Victoria School and talked to 70 students who reside in Stinson
- “Library News” advertised the April community meeting and was an insert in the Hamilton Spectator, distributed at Library branches and was posted on the Library website
- SNAP held a community meeting in April 2012 at Central Memorial Recreation Centre and 72 residents of Stinson attended
- SNAP ran a summer BBQ in Carter Park in July 2012 to show the completed Neighbourhood Action Plan to approximately 350 residents. All the feedback received from residents at the BBQ endorsed the Plan
- A survey of approximately 40 residents in assisted living homes
- 600 postcards and flyers were hand delivered to Stinson residences, informing people of the planning process
- Neighbourhood Survey delivered 313 flyers to residents informing them of the neighbourhood action planning process
- Stinson Community Association posted on Facebook and Twitter

This plan is more than words on paper; it is intended to drive clear and feasible action by the Stinson Community Association and the City of Hamilton. The goal is for the plan to be used to develop City of Hamilton work plans and funding priorities. However, we understand that not all our actions may be feasible due to funding or other limited resources, but we will explore each option to its fullest.
Welcome to the Stinson Neighbourhood!

Our Vision Statement

“To cultivate Stinson as a vibrant Escarpment community, celebrating its natural and historic character, championed by its diverse and engaged residents.”

Our community is comprised of hundreds of beautiful 19th and early 20th century homes and condominium/apartment buildings, and a handful of well-maintained residential care facilities. We also have a series of green spaces, including two small-but-inviting municipal parks, and one community recreation centre with a pool, gymnasium and 2 meeting rooms. There are also shops, convenience stores, manufacturing and research facilities along Main Street, and one adult education centre, located in a beautiful old separate school building.

As well, the neighbourhood boasts easy access to the Escarpment Rail Trail, Danny’s No Frills grocery store, and is minutes away from St. Joseph’s Hospital and the Downtown Hamilton BIA. All of these features help to make Stinson a vibrant, elegantly understated and active community nestled near the heart of the city.

Stinson Neighbourhood
This is your neighbourhood! Who better to decide what happens in it than you?

A great neighbourhood begins with a great action plan. A great action plan begins with you. Your Neighbourhood Action Plan will be written by people like you. People who care about their community. If you’ve never done anything like this before that means you’ve got amazing ideas that no one has heard. We really want to hear your ideas to make our neighbourhood a better place to live, work or raise a family.

Stinson Neighbourhood needs your voice!

Together this Neighbourhood Action Plan will make the difference.

Julia Kollisch
Community Development Worker
905-548-0600
movingisnotanoption@environmenthamilton.org

Stinson postcard, hand delivered to many Stinson residences
History of the Neighbourhood

The Stinson neighbourhood is named after Irishman Thomas Stinson and his family who settled here in 1830. Thomas, who married Margaret Zimmerman, daughter of a Loyalist from Beamsville, was an extensive landowner and merchant banker. He started a dry goods and hardware business on King Street East in what became known as the Stinson Block – the first brick business block in Hamilton.

In the early 1860s, before Confederation, the neighbourhood was newly-cleared pasture on the eastern frontier of Hamilton and was gradually developed in the decades that followed.
History of the Stinson Community Association
(by Brenda Mitchell)

The SCA was formed in 1991 by Helaine Ortmann and Brenda Mitchell. It was active until 2002. Individuals were attending meetings on behalf of the community from 2002 until its present reincarnation by Brian Goodman in 2005.

The residents are the volunteers who continue to make an investment in their neighbourhood. There were many who came to the meetings and were involved with the executive and the sub committees. There were many more who volunteered to deliver flyers, help at the annual Night out Festival, to flood the ice rink at Carter Park, help at the Neighbourhood Clean Up Days or to help out doing the abundant number of things that don’t involve meetings or large time commitments. The majority of the neighbourhood, although they did not actively participate, were always there when they were needed.

The inaugural meeting of the Association that filled the gym at Stinson Street School was one example of our willingness to be involved. There were other times when either the School gym or the Central Memorial Recreation Centre, where the majority of the meetings were held, were filled with residents when a serious issue or an event necessitated their attendance. The residents of this neighbourhood step up when there is a notice to attend a meeting of importance. The SCA had “Ensuring the quality of life in the Stinson Community” as its motto.

The Stinson Community Association was involved with issues that were important to its residents and reflected a balance of opinions. The variety of problems ranged from day to day quality of life to long term planning policy issues. The SCA began with policing issues and were introduced to many complex problems that involved many organizations.

The executive were active across the city of Hamilton volunteering to be on committees that would impact the residents of not only this neighbourhood but the city as well. They were leaders of sub committees that worked on various issues and were responsible for bringing the information not only back to the executive but the residents’ monthly meetings. The monthly meetings were used to educate the neighbourhood about the various departments at city hall and HPS often having departments that were in the news or about to “do” something in Stinson. The meetings were also a way for the executive to get direction as to the wishes and concerns of the residents. This feedback was vital to the continuity and their ability to represent the neighbourhood on the complex issues that often arise in a downtown neighbourhood.
The City of Hamilton sent representatives of the neighbourhood to national conferences of neighbourhoods to learn about and network with the different neighbourhoods across the country. The networking of the executive with other neighbourhood organizations often led to friendship. There were many shared issues which we were able to address together. The SCA recognized the importance of bringing together the varied and vast different groups and organizations that could impact resolution. The SCA held several Round Table discussions (in cooperation with other neighbourhood organizations) where there was a significant issue that impacted many residents of various neighbourhoods. There was a round table about Sex Workers & Johns’, High Risk Offenders, Residential Care Facilities and Corrections Canada. Invitees were the highest level of the organization that could speak on behalf of their group and could direct staff to address an issue.

Working with the City Planning Department, the residents undertook a Neighbourhood Plan in 1998, possibly one of the first communities in the city to be so forward-thinking. The Association and its members have been recognized by several awards over the years.

Today the Community Association meetings continue to be well-attended, a reflection of the sense of community and commitment felt by local residents.

**SNAP - Stinson Neighbourhood Action Plan (Planning Team)**

The Planning Team was formed in October 2011, with its first meeting hosted in the living room of a resident’s Victorian home. Members were drawn from the Community Association, with some new faces who were attracted to the idea of creating a Neighbourhood Action Plan.

The team came up with many creative and socially-aware ideas and through the process synthesized and prioritized their goals (as seen in the workplan).

In partnership with City resources, rejuvenating Carter Park - the neighbourhoods most popular green space - became the focus of a do-able Quick Win.
Neighbourhood Profile

The Social Planning and Research Council of Hamilton developed statistical profiles for all the neighbourhoods in the Neighbourhood Action Strategy. You can find the complete document on the SPRC website at [http://www.sprc.hamilton.on.ca/Reports.php](http://www.sprc.hamilton.on.ca/Reports.php). The following pages have been taken from the report.

**NEIGHBOURHOOD PROFILE STINSON**

**POPULATION CHARACTERISTICS**

**AGE GROUPS**

<table>
<thead>
<tr>
<th>Age Group</th>
<th>Stinson</th>
<th>City</th>
</tr>
</thead>
<tbody>
<tr>
<td>0-19 years old</td>
<td>25%</td>
<td>23%</td>
</tr>
<tr>
<td>20-34 years old</td>
<td>23%</td>
<td>19%</td>
</tr>
<tr>
<td>35-64 years old</td>
<td>44%</td>
<td>41%</td>
</tr>
<tr>
<td>65 years and older</td>
<td>15%</td>
<td>13%</td>
</tr>
</tbody>
</table>

**FAMILIES WITH CHILDREN UNDER 18**

<table>
<thead>
<tr>
<th>Family Type</th>
<th>Stinson</th>
<th>City</th>
</tr>
</thead>
<tbody>
<tr>
<td>Married parents</td>
<td>15%</td>
<td>13%</td>
</tr>
<tr>
<td>Common law parents</td>
<td>6%</td>
<td>6%</td>
</tr>
<tr>
<td>Female lone parent</td>
<td>23%</td>
<td>21%</td>
</tr>
<tr>
<td>Male lone parent</td>
<td>2%</td>
<td>3%</td>
</tr>
</tbody>
</table>

**POPULATION GROUPS**

<table>
<thead>
<tr>
<th>Group</th>
<th>Stinson</th>
<th>City</th>
</tr>
</thead>
<tbody>
<tr>
<td>Residents who have Aboriginal ancestry</td>
<td>1%</td>
<td>1%</td>
</tr>
<tr>
<td>Residents who identify with a visible minority group</td>
<td>16%</td>
<td>14%</td>
</tr>
<tr>
<td>Residents who immigrated to Canada between 1991 and 2000</td>
<td>3%</td>
<td>3%</td>
</tr>
<tr>
<td>Residents who immigrated to Canada between 2001 and 2005</td>
<td>3%</td>
<td>3%</td>
</tr>
<tr>
<td>Residents who immigrated to Canada between 2006 and 2015</td>
<td>2%</td>
<td>2%</td>
</tr>
</tbody>
</table>

**KEY FINDINGS**

There are higher rates of both young and middle-aged adults Stinson than in the city. Ten percent of Stinson residents are seniors compared to 15% of the city’s residents.

37% of Stinson families with children under 18 are headed by lone parents compared to 28% for the city as a whole.

Stinson has a slightly higher rate of residents with Aboriginal ancestry but lower rates of residents identifying with visible minorities groups or who have recently immigrated to Canada.

There is an almost equal proportion of persons of activity limitations in Stinson than the city (22% vs. 21%).
NEIGHBOURHOOD PROFILE STINSON

INCOME AND HOUSING

HOUSING AND MOBILITY

<table>
<thead>
<tr>
<th>Tenant Type of Housing</th>
<th>Rented</th>
<th>Owned</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>46%</td>
<td>54%</td>
</tr>
<tr>
<td></td>
<td>7%</td>
<td>93%</td>
</tr>
<tr>
<td>Apartment building with 5 or more stories</td>
<td>17%</td>
<td>83%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Affordability</th>
<th>Renters spending 30% or more on shelter costs</th>
<th>Owners spending 30% or more on shelter costs</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>45%</td>
<td>45%</td>
</tr>
<tr>
<td></td>
<td>10%</td>
<td>10%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Mobility</th>
<th>Changed address in last year</th>
<th>Changed address in last 5 years</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>14%</td>
<td>13%</td>
</tr>
<tr>
<td></td>
<td>48%</td>
<td>51%</td>
</tr>
</tbody>
</table>

KEY FINDINGS

There are almost equal proportions of owners and renters in Stinson.

There is a slightly lower proportion of renters living in unaffordable housing (spending more than 30% of their income on shelter costs) than in the city. On the other hand, there is a higher proportion of owners living in unaffordable housing than in the city.

Almost 3 in 10 Stinson residents (29%) are living on incomes below the poverty line compared to 18% for the city overall. Almost half of Stinson's young children are living in poverty.

POVERTY RATES

- Total population: 29% in Stinson, 18% in City
- Children under age 6: 48% in Stinson, 26% in City
- Seniors: 19% in Stinson, 17% in City
### NEIGHBOURHOOD PROFILE STINSON

#### EDUCATION

**HIGHEST EDUCATION COMPLETED, PERSONS AGED 25-64**

<table>
<thead>
<tr>
<th>Education Level</th>
<th>Stinson</th>
<th>City</th>
</tr>
</thead>
<tbody>
<tr>
<td>No certificate, diploma or degree</td>
<td>16%</td>
<td>15%</td>
</tr>
<tr>
<td>High school certificate or equivalent</td>
<td>23%</td>
<td>26%</td>
</tr>
<tr>
<td>Apprenticeship or trades certificate or diploma</td>
<td>12%</td>
<td>10%</td>
</tr>
<tr>
<td>College, CEGEP or other non-university certificate or diploma</td>
<td>28%</td>
<td>24%</td>
</tr>
<tr>
<td>University certificate, diploma or degree</td>
<td>22%</td>
<td>24%</td>
</tr>
</tbody>
</table>

#### KEY FINDINGS

The rates of the highest education completed in Stinson are very similar to the city, among persons aged 25-64. Half of Stinson residents have college or university diploma. 38% of Stinson residents have high school or less education, and 12% have an apprenticeship or trade diploma.

Currently, however, almost 24% of Stinson students are not completing high school.

#### HIGH SCHOOL NON-COMPLETION RATE PER 1,000 STUDENTS

<table>
<thead>
<tr>
<th>Age Group</th>
<th>Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Stinson</td>
<td>237.8</td>
</tr>
<tr>
<td>Median of lower city census tracts</td>
<td>105.6</td>
</tr>
<tr>
<td>Median of Hamilton's census tracts</td>
<td>59.6</td>
</tr>
</tbody>
</table>
### NEIGHBOURHOOD PROFILE  STINSON

#### HEALTH

**AVERAGE AGE OF DEATH**

<table>
<thead>
<tr>
<th></th>
<th>Stinson</th>
<th>Median of lower city census tracts</th>
<th>Median of Hamilton’s census tracts</th>
</tr>
</thead>
<tbody>
<tr>
<td>Age</td>
<td>72.5</td>
<td>74.2</td>
<td>75.2</td>
</tr>
</tbody>
</table>

**EMERGENCY ROOM VISITS PER 1,000 RESIDENTS PER YEAR**

<table>
<thead>
<tr>
<th></th>
<th>Stinson</th>
<th>Median of lower city census tracts</th>
<th>Median of Hamilton’s census tracts</th>
</tr>
</thead>
<tbody>
<tr>
<td>Visits</td>
<td>1,014.6</td>
<td>892.2</td>
<td>677.4</td>
</tr>
</tbody>
</table>

**PERCENTAGE OF ER VISITORS REPORTING NO FAMILY DOCTOR**

<table>
<thead>
<tr>
<th></th>
<th>Stinson</th>
<th>Median of lower city census tracts</th>
<th>Median of Hamilton’s census tracts</th>
</tr>
</thead>
<tbody>
<tr>
<td>Percentage</td>
<td>14.0%</td>
<td>9.3%</td>
<td>6.2%</td>
</tr>
</tbody>
</table>

### KEY FINDINGS

The average age of death in Stinson is 72.5 years old, which is 2.7 years younger than the city and 1.7 years younger than the lower city.

The rate of emergency room visits is higher in Stinson than in Hamilton. On average, there are more than 330 additional visits to the emergency room for every 1,000 Stinson residents per year than the city as a whole.

Compared to Hamilton’s overall population, more than double the proportion of Stinson residents who visit an emergency room do not have a regular doctor (6.2% vs. 14.0%).
Stories from Residents
Brenda Mitchell (Co-founder Stinson Community Association and Stinson resident for 26 years):
“There’s so many bad news stories, but we have a great good news story.

We have the rail trail running through our neighbourhood. Back in 1998 we identified this section in our plan as needing paving and it’s great to see how many people are using it as transit corridor or just for recreation.

“Last year we saw fireflies here for the first time. We have the best of both worlds: I live close to the centre of town but am in a rural setting.

“It’s also the access to all the wildlife here that I enjoy – the chipmunks, golden orioles – it’s a great natural space in an intensified downtown neighbourhood.”

In 2002 Brenda was awarded the prestigious The Queen’s Jubilee Medal for her commitment and contribution to her community.

Brian Goodman (Past Chair, Stinson Community Association - Resident for Seven Years)
Brian recounts how he became involved with the Community Association:

“It all started with the Bishop Park sign almost falling over on one of my neighbours.

“I moved into the Stinson neighbourhood because of its location to downtown, the closeness of the GO station, the greening effect of the escarpment with the rail trail, and the grand atmosphere exuding from the wonderful turn of the century architecture.

“My house is directly across from a small parkette called Bishop’s Park. It was overgrown and unkempt with broken benches and an original wood-carved park sign that was deteriorating. One day that sign simply fell over, almost on top of my neighbour walking her dog.”
“Well, I called the City to let them know and was disappointed that it took a week to get the sign taken away. Then months went by with no new sign appearing. During that waiting time I became a Bishop’s Park advocate and began looking to see if we had a community association and/or a neighbourhood watch.

“At the time, the community association was inactive and the Chair of the neighbourhood watch had just died.

“Bob Bratina was our councillor at the time and he suggested we formally revive our community association. Kitchen table meetings began with residents who’d been active in the past and with others who were interested in getting involved.

“I was appointed President and the first year was spent creating the mission statement, constitution, brochures, a website, meeting with other neighbourhood associations - and getting that little Bishop’s Park some new benches, landscape design and a new sign.

“We followed this with a neighbourhood Spring cleanup which led to a meeting, with new members enrolling. I was appointed as the rep for the Hamilton Police Service’s Superintendent’s Advisory Board, the downtown Cleanliness and Security subcommittee - and one of the adopted parents of Bishop’s Park.

“Our neighbourhood was bombed with graffiti vandalism at the time which led to many interesting and intense conversations with the City about how they handled graffiti cleanup. I believe that incident was partially responsible for how the City manages graffiti crimes today.

“I was President of our Community Association for 4 years and continue to promote Stinson as one the best places in Hamilton to live.”
Elisabeth Brown (Stinson Resident for 20 years)
Elisabeth lives on a quiet dead-end street, next to the railway line.

“For years the fence at the end of my road was too low. It was constantly getting ripped as kids and gangs would climb over it. Garbage and debris would constantly collect there.

“Finally one year the railroad put up a higher fence but also put high cement barriers in front – the kind you’d see used for road construction.

“I got a petition going with people in my street and with support from the community association, we got the ugly cement barriers removed. The next step was to deal with keeping the weeds down. I started to work the soil, put down compost and cleared the garbage.

“One day I was talking with my neighbor and he asked me what I was going to do there. I told him I wanted to plant trees. The timing was perfect: his brother-in-law was giving away cedar trees after an event: would I like some?

“He dug the holes and planted these lovely cedars. Across the street my other neighbour was digging out some orange lilies, so I asked if we could have them. And through Councillor Farr, we got mulch delivered from the city.

“This turned out to be a real community effort: we take turns watering: I still add compost and fertilizer spikes for the trees: my neighbour and I take turns doing the watering – and every Christmas another neighbour puts big red bows on the cedar trees so that’s what you see when you look down our street in the winter!”
Inventory of Assets and Needs Collected by Planning Team

Our community assets include a 2.4 sq. acre park with splash pad, children’s play area and basketball court, a 0.2 sq. acre parkette, and a Recreation Centre with an indoor pool, meeting rooms and a beautiful gymnasium saved from the Central Collegiate that stood where the Recreation Centre is now.

There’s also a portion of the Escarpment Rail Trail that runs along the entire south end of our community and connects to the Bruce Trail and various bicycle routes. And, of course, the 500 Wentworth stairs to climb from the south end of Wentworth up the escarpment.

The neighbourhoods’ heritage is a very important part of this community’s identity. There were several delinquent warehouses that had stood empty for decades that were converted into single family homes or lofts. One was identified in the 1998 Stinson Neighbourhood Plan update and a resident architect who was part of this team saw it and started advocating for the building to be re-developed and rescued.

The Fearman House (built by Hamilton’s pioneer pork packer in 1863) was also rescued. Provincial funding helped to restore this historically designated building and it’s now locally known as a hospice. A fountain in the front garden identifies it as a local landmark on Stinson Street.

In the 1990s, Len Bieksa, the City of Hamilton’s Recreation Centre supervisor identified the need for additional outdoor play space for youth. He approached Nike to sponsor their first outdoor basketball court outside the Toronto area. This is now the most popular and most-used feature in Carter Park for kids from all over the city.

Information the Planning Team has collected

- Stinson Neighbourhood Plan 1998
- Stinson Neighbourhood Profile 2002 (PHACT – Public Health & Community Together)
- SWOT Analysis (Strengths, Weaknesses, Opportunities & Threats) 2009
- Stinson: Young at Heart, Graceful with Age Information Package 2009
- Photovoice Report (St. Patrick’s School children)
Why we did this

“It was at Councillor Farr’s first Ward community council that I had the opportunity to listen to the passionate, interesting and entertaining Paul Johnson speak about the neighbourhood strategy concept.

“At that time, I was gung ho on a resident’s proposal to create Stinson Street as our neighbourhoods’ main boulevard with attractive curbside plantings, Victorian design lampposts with banners boldly identifying our neighbourhood and a renovation to the Central Memorial Recreation Centre to include a relaxing coffee house/ juice bar. Maybe Mr. Johnson could help.

“So, Paul was invited to speak to our residents at an Information Night on May 24, 2011. That night changed our community.

“The engaged citizens of Stinson who attended that Information Night were literally brought to their feet with the concept of formally developing a neighbourhood strategy.

“Everyone resoundly welcomed the opportunity to partner with the City and participate in neighbourhood planning, specifically with the office of Paul Johnson, Director of Neighbourhood Strategies. After all, he did tell tales of a giant troll under the bridge!

“I can’t believe what an exciting journey took place afterwards leading us to develop an inclusive, thoughtful, innovative neighbourhood plan; meeting our neighbours, making new friends, discovering the talents of our residents, and displaying such pride in our neighbourhood.

“Thank you Mr. Johnson and Suzanne Brown from the Neighbourhood Strategies office and all the support from the City of Hamilton staff.”

- Brian Goodman, past chair, Stinson Community Association
Stinson Neighbourhood Plan Development

Planning for the Stinson Neighbourhood Action Plan began in the fall of 2011. The first Planning Team meeting was held on October 27, 2011, the purpose of which was for Planning Team members to get to know each other, to review the plan development process, and to undertake an Asset Mapping exercise to identify the neighbourhoods’ physical, economic, institutional and individual assets.

The next meeting focused on a review of the assets identified, a presentation of the Stinson Neighbourhood SPRC Profile and the development of the Terms of Reference. The Terms of Reference established how the Planning Team would function and what its role would be in the development of the Action Plan.

Once the neighbourhood assets were identified, the Planning Team developed a vision for the Plan and began work on identifying goals and objectives that would help achieve this vision. The Stinson neighbourhood vision clearly articulates the desire to cultivate the neighbourhood as a vibrant, Escarpment community that celebrates in natural and historic character, and is championed by diverse and engaged residents.

A series of community engagement activities confirmed the Plan’s goals and objectives, and helped inform the development of actions. Subsequent Planning Team meetings focused on refining the goals and objectives, prioritizing them and identifying actions which are required to implement the Action Plan. In May, the focus was on prioritizing the Plan’s actions and finalizing the Action Plan details. Planning Team members were asked to sign-up for those actions which they felt passionate about championing. The purpose of the final meeting in August was to present the completed Action Plan for endorsement and prepare for the September, City of Hamilton General Issues Committee meeting.

In total, nine Planning Team meetings and three community engagement events were held between October 2011 and September 2012, in which the Vision, Goals, Objectives and Actions were identified, refined and prioritized. The end result is a Neighbourhood Action Plan that addresses the needs of the Stinson Neighbourhood and seeks to achieve the Vision of a community that celebrates its history and is focused on its future as a vibrant and diverse community. The Plan is built on the existing assets of the neighbourhood especially Carter Park and the Central Memorial Recreation Centre, and seeks to further empower residents to build connections and relationships and improve the neighbourhood by making it cleaner and safer.
Meetings and Community Engagement Events

- Meeting 1: October 27, 2011 (Purpose: Project Kick-off and Asset Mapping)
- Meeting 2: November 24, 2011 (Purpose: Review of Assets, Presentation of Neighbourhood Profile and Terms of Reference)
- Meeting 3: January 26, 2012 (Purpose: Finalization of Terms of Reference, Visioning Exercise and Quick Wins)
- Meeting 4: February 23, 2012 (Purpose: Finalization of Vision Statement and Discussion of Community Engagement)
- Wednesday February 29, 2012 (Purpose: Stinson Neighbourhood Strategy Workshop, Queen Victoria School)
- Meeting 5: March 22, 2012 (Purpose: Quick Wins and Development of Plan Goals and Objectives)
- April 14, 2012 (Community Engagement Day)
- Meeting 6: April 26, 2012 (Purpose: Discussion and Prioritization of Plan Goals)
- Meeting 7: May 24, 2012 (Purpose: Prioritization of Plan Objectives and Actions and Discussion of Community Engagement)
- Meeting 8: June 28, 2012 (Purpose: Recap of Plan Development Process and Next Steps, Plan Endorsement and Community Engagement)
- July 21, 2012 (Purpose: Community Engagement Day)
- Meeting 9: August 14, 2012 (Purpose: Endorsement of Final Plan and Preparation of Presentation to Hamilton’s General Issues Committee)

Two Quick Wins have been initiated, the Carter Park Makeover, which looks at ways to improve the use and function of the Park for the Stinson neighbourhood; and a summer camp for children run by the Boys and Girls Club at the Central Memorial Recreation Centre.
Terms of Reference
Stinson Neighbourhood Action Planning (SNAP)
Approved January 2012

Goals
The goal of this team is to create a Stinson Neighbourhood Action Plan
1. This will be based on what the SNAP Team & the community would like to see for their neighbourhood (a vision to be created together)
2. To regularly update the community on the Neighbourhood Action Plan’s progress

Objectives
1. The SNAP Team will complete a Neighbourhood Action Plan
2. To create the Neighbourhood Action Plan, the SNAP Team will work together with:
   • local residents
   • neighbourhood associations
   • businesses
   • other stakeholders (such as service providers, schools, other local institutions & service providers)
   • funders
   and engage everyone to help carry out the plan once it’s completed.
3. The SNAP Team will regularly communicate and update everyone involved through a variety of ways, which could include:
   • Door to door, face-to-face conversations
   • By phone
   • Newsletter articles
   • Website & Social media (Facebook, Twitter etc)
   • Mail drops
   • Posters
   • Town Hall-style meetings
4. The SNAP Team will consult and communicate with City of Hamilton staff and City of Hamilton resources will be available for this initiative.
Chair
Lucio Barcaroli will chair the Planning Team for the length of time necessary to complete the plan.

Membership
Members of the SNAP Team can include anyone who lives, works or plays in the neighbourhood. Members will commit to participate for the length of the planning process.

Meetings
The SNAP Team will meet:
• on the fourth Thursday of every month
• from 6.45 p.m. - 9 p.m.
• at (location TBD)
Minutes
Minute-taking will be provided by a City of Hamilton staff person. Meeting minutes will be sent out by email (or by regular mail if requested) and reviewed at meetings.

Decision-Making
The SNAP Team will make decisions by consensus, which allows input from everyone in the Team. The Team will come up with ideas together, identify any concerns raised, modify the plan and then do a round-table agreement or disagreement of the idea. The members at the table at that time are the quorum.

Finalizing a Decision
Once ideas have been discussed and input heard from team members and consensus cannot be reached, final decisions will be made by 75% agreement of voting (non-staff) members.
SNAP members and participants
Tessie Abugan
Lucio Barcaroli
Adam Bentley
  a resident of the Stinson community. I haven’t lived here as long as most, but have lived here longer than a few. Even with my short residency I rarely get lost finding my way home.
Paul Casey
Evelyn Chacinski
Frank Chacinski
Susan Cole
  resident for 8 years now and enjoy living nestled in our little Community by the Escarpment.
Katherine Dymkowski
  Home owner, business owner, mother & wife
Fivel Flavour
  “I’ve been a Stinson resident for 4 years having moved from Toronto. I love my neighbourhood and the City of Hamilton because Hamilton is like kryptonite to pretentious people.”
Yvette Foster
  resident for 12 years and wants to see Stinson to continue to grow to accommodate Renters, Home Owners and those living in Residential Care Facilities
Brian Goodman
Matt Grande
Adrienne Havercroft
Tim Havercroft
Joanna Millions
Brenda Mitchell  
20 + year resident, neighbourhood volunteer & advocate, empty nester couple with 2 sons

Devon Mordell

Percy Pacific  
resident for 8 years and enjoy living nestled in our little Community by the Escarpment.

Linda Quest  
grew up in Stinson remembering the ice man, milk man, rags man, and their horses being tied up on the iron rings attached to the curbs. So charming!!...but not as much as the Noonans living on Alanson!

Greg Reader  
“I’ve lived in Stinson with my wife and two children since January 2011. We love walking through the neighbourhood, chatting with old friends and making new ones.”

Natasha Murphy

Claudia Sputore

Maggie Day-Myron  
has lived all over Ontario but love Hamilton’s Stinson neighbourhood. Been our home now for nearly 10 years which is the longest we have lived anywhere!

Elisabeth Brown  
a twenty year resident of Stinson. I am proud to say I was an active participant in the development of the original Stinson Neighbourhood Plan in the late 1990’s, that brought about significant positive changes and look forward to even greater successes resulting from the 2012, Stinson Action Plan.

Lee McIlmoyle  
a graphic designer, novelist and musician, who has been a Stinson resident for 18 years. He wants Stinson to become a recognized center for art and music production, but more importantly, he would love to see Stinson regain its reputation for being a safe and respectable community.
Dawn McIlmoyle
Jody Mathewson
Deborah Grant
Erika Morton

with her cat Sati, has lived in Stinson for 1.5 years. She enjoys being a member of the Stinson Community Association and helping to build a more vibrant neighbourhood

Vern Zimmerman

cannot believe after 31 years in Stoney Creek I would ever be back at Stinson. Cannot imagine any where else I would like to live in this city now!! Love the friendships, a real community!!

Councillor Jason Farr and Mike Cameron, Ward 2 Office
City of Hamilton staff
Anita Fabac, Facilitator of the Neighbourhood Planning Process, Planning and Economic Development
Suzanne Brown, Facilitator of the Neighbourhood Planning Process, Neighbourhood Development Office
Rosalynne Sonier, Community Services – Ontario Works
Paul Lisson, Hamilton Public Library
Alice Sabourin, Planning and Economic Development – Culture
Marianne Vrbanic, Community Services – Recreation
Joanna Heerlein, Public Health – Office of the Medical Officer of Health
Kay Morden, Neighbourhood Development Office
Goals and Objectives

GOAL A: Create a Space where Neighbours Can Connect with Each Other, Be Safe and Engage in Physical and Social Activities
Objective 1: Quick Win: Carter Park Makeover
Objective 2: Create a “Civic Square” Space through the Redevelopment of Carter Park and Central Memorial Recreation Centre

GOAL B: Enhance Pride and Ownership of the Neighbourhood through Beautification and History
Objective 1: Address Garbage and Litter Issues
Objective 2: Improve Property Standards in Stinson Neighbourhood
Objective 3: Promote Perception of Stinson as a Great Cultural and Historical Neighbourhood

GOAL C: Enhance Livable and Walkable Communities
Objective 1: Improve Pedestrian Safety and Enjoyment through Design

GOAL D: Improve Social and Health Outcomes through Building Connections and Relationships in the Stinson Neighbourhood
Objective 1: Engage Neighbours in a Stinson Volunteer Network
Objective 2: Create and Enhance Neighbourhood Gathering Spaces
Objective 3: Enhance Recreation, Health and Social Opportunities in the Neighbourhood

Other goals developed by SNAP that were not prioritized in the 2012 – 2017 workplan

GOAL E: Strengthen Education and Skills Training
Objective 1: Provide Academic Support for Youth to Encourage High School Completion

GOAL F: Address Poverty and Housing Issues
Objective 1: Reduce Poverty and Support Residents of All Ages
Objective 2: Increase Access to Affordable Housing, Housing for Seniors and Supportive/Transitional Housing

GOAL G: Engaging RCF’s as Neighbours
Objective 1: Improve Standard of Housing of RCF’s for Residents and Neighbourhood

GOAL H: Connecting with Businesses
Objective 1: Build Relationships with Local Businesses
Evidence to support the Stinson Neighbourhood Action Plan

(Written by Yun Peng, August 2012)

GOAL A: Create a Space where Neighbours Can Connect with Each Other, Be Safe and Engage in Physical and Social Activities

Parks and open green spaces promote greater physical activity and wellbeing in residents (Robert Wood Johnson Foundation, 2010). Parks are associated with better mental and psychological health as they create opportunities for formal and informal socializing (Coen & Ross, 2006). Studies have consistently found that high quality recreational facilities (such as paved trails, playgrounds, tennis courts) are associated with higher level of park usage (Robert Wood Johnson Foundation, 2010). One study audited 28 features across 33 Ontario parks found those with more diverse features and facilities induced higher level of physical activity in users than parks with fewer features (Kaczynski, Potwarka and Saelens, 2008). However, research shows that perceived dangerousness of parks was associated with decreased usage. A population study found that fear of crime was a major barrier against residents using their local parks (Mowen, Payne and Scott, 2005). Another study found that parents who perceive signs of disorder in parks, such as graffiti, litter and unkempt grounds will be more likely to keep their children away from these spaces (Miles, 2008). Finally, one study found that living beside parks with higher visibility features, such as streetlights and floodlights, was associated with 20 minutes increase in moderate physical activities in school-aged children (Robert Wood Johnson Foundation, 2010).

Many writers have commented on the importance of community centers in fostering neighbourhood wellbeing. Community centers have been called “a vehicle for social integration” (Hassenfeld and Schmid, 1989), “a vital institutional link between government and people” (UN/ESCAP, 1992b) and “one of the most cost-effective ways of reducing poverty, promoting participation and social justice” (Estes, 1997). A growing body of literature suggests that children from low-income neighbourhoods are especially reliant upon after school programming offered through their local community centers. Participating in healthy, stimulating activities positively supports the development of youth identified as “at-risk” (Lee and Hawkins, 2008). Community centers with well-designed recreational facilities such as tennis courts, football fields, bowling greens “may not only create opportunities to develop cardiovascular fitness, but may also promote mental health via enhancing self-esteem, social contacts, and social participation” (Macintyre, Maciver & Sooman, 1993).
Goal B: Enhance pride and ownership in the neighbourhood through beautification and history

*Priority action areas: garbage and litter, property standards, park enhancement*

Garbage issues consistently rank the highest in all types of by-law complaints made in Hamilton. The presence of waste in public spaces is a reminder of soft crimes which heightens residents’ perception of risk and lowers their sense of control (Sampson and Raudenbush, 1999). Prolonged exposure to such daily stresses can lead to more permanent psychosocial decline, contributing to mental illness such as depression and anxiety (Lu, 1991). Household disrepair is also linked to significant health implications. Leaky structures, broken plumbing and windows and pest infestation elevate risk of accidents, respiratory illness and all-cause mortality (Burdette, Hill & Hale, 2011). Residents in such buildings are more likely to suffer from slips and falls, lead poisoning, bug bites, asthma and tuberculosis, as well as experience dramatic events such as fire, flooding and building collapse (Rosenstreich et al, 1997).

Goal C: Enhance liveable and walkable communities

*Priority action areas: walkability and road safety*

A literature review of land use and traffic design found that communities with a denser residential pattern, more connected road ways, slower traffic and more road safety features saw higher rates of walking and biking in their residents. One study showed that a 5% improvement in the walkability of a neighbourhood can provide up to 32% increase in the minutes people spend in active transportation (Frank et al, 2006b). Walkable neighbourhoods support better fitness, reduced obesity in its residents and fewer air pollutants per capita in the environment than communities that are more geographically dispersed and more automobile reliant (Frank et al, 2006b) (RWJF, 2009) (Papas et al., 2007).

Finally, residents who live in hazardous traffic environment experience “traffic stress”, which includes fear of accidents, fear of crossing street, and lack of quietness. One study found residents who report high level of traffic stress also have lower health status and greater incidence of depression (Gee and Takeuchi, 2004). Finally, the pollution related to high traffic areas is demonstrated to increase the incidence and severity of asthma in children (Chang et al, 2009).
Goal D: Improve Social and Health Outcomes through Building Connections and Relationships in the Stinson Neighbourhood

*Priority action areas: social capital, social connectedness*

Social capital, a concept that involves social cohesion, embeddedness, a sense of belonging at both the individual and community level, has been linked to positive health outcomes (Hawe and Shiel, 2000). Social capital is created through the interactions between family friends or neighbours resulting in active social networks and high levels of ‘neighbourliness’ (Bowling et al., 2006) (Kawachi, 2002). Having strong social relationships enables individuals to develop effective coping mechanisms, they act as a buffer against adverse life events like death of a loved one or job loss. Participating in community networks also heighten self-esteem, which is a component of mental health (Bowling et al., 2006). As a result, residents who are more involved tend to have better psychosocial outcomes than those who are less involved (Leslie & Cerin, 2008).

**Implementation Process**

The Stinson Neighbourhood Action Planning team will become a sub-committee of the Stinson Community Association in the fall of 2012. A new executive position will be created on the Stinson Community Association for the chair of the SNAP team. The SNAP sub-committee will be a standing agenda item on the Stinson Community Association agenda.
Evaluation
To ensure the ongoing success of the Neighbourhood Action Strategy, a comprehensive evaluation has been taking place alongside the implementation process. This evaluation identifies both the successes and challenges faced by Neighbourhood Action Planning, and will help us to learn from our experiences and build on them as we move forward.

The four components of this evaluation are:
1. A longitudinal survey conducted by McMaster University that will ask residents at regular intervals about the health and well-being of their neighbourhoods;
2. The use of quantitative neighbourhood-level indicators to measure other neighbourhood changes over time;
3. Outcome evaluation to assess the effectiveness of the implementation of community plans; and
4. A developmental evaluation that measures the impact generated by the community development workers supporting the neighbourhoods.

At this point, it is still too early in the process to provide results from most of this work. However, early results show that despite facing time constraints, workload pressures, and other challenges, community development workers are essential to building the capacities and relationships in neighbourhoods that will underpin the sustainable implementation of their Plans.

Acknowledgements
The Stinson Neighbourhood Action Plan Committee would like to thank these people for their tireless efforts on behalf of the Stinson neighbourhood:
Suzanne Brown, Manager, Neighbourhood Action Strategy
Julia Kollek, Community Development Worker
Anita Fabac, City Planner

Carter Park Make-over Working Group:
Marianne Vrbanic, Recreation Division, Community Services
Julie Matson, Recreation Division, Community Services
Alex Moroz, Operations & Waste Management Division, Public Works Department
Nello Violin, Operations and Waste Management, Public Works
Kelly Barnett, Municipal Law Enforcement, Planning and Economic
Ceira McKeown, Culture Division, Planning and Economic Development
Linda Godin, Healthy Living Division, Public Health Services
Paul Casey, President of the Stinson Community Association
Adam Bentley, Elizabeth Brown and Lee McIlmoyle

Lucio Barcaroli, Chair of Stinson Neighbourhood Action Plan, Presenter at General Issues Committee

The Stinson Community Association

The City of Hamilton

and our many neighbourhood clean up and information sharing event volunteers, who help to make Stinson great.

We would also like to thank the following for their generous financial contributions:
Benjamin Moore & Co., Canada
The Conserver Society of Hamilton & District, in collaboration with the Small Change Fund

And lastly, we thank the Central Memorial Recreation Centre and Queen Victoria Public School for the use of their facilities for our various meetings.
SNAP - Stinson Neighbourhood Action Planning Team Workplan 2012-2017

**GOAL A: Create a Space where Neighbours Can Connect with Each Other, Be Safe and Engage in Physical and Social Activities**

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<tbody>
<tr>
<td>Action A.1.1: Create a &quot;Carter Park Makeover Working Group&quot; of residents and staff to oversee park design by bringing the SNAP vision to the table</td>
<td>Paul Adam Elisabeth Lee Back-ups Katherine Linda</td>
<td>Planning and Economic Development Public Works Community Services City Manager's Office</td>
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<td>QW</td>
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<td>Action A.1.2: Undertake a Carter Park Extreme Makeover including, but not limited to:</td>
<td>Paul Adam Elisabeth Lee Back-ups Katherine Linda</td>
<td>Planning and Economic Development Public Works Community Services City Manager's Office</td>
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<td>• Public Art mural on Claremont Access</td>
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<td>• Plantings and naturalize areas</td>
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<td>• Lighting</td>
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<td>• Add &quot;no smoking: by-law signs to Carter Park</td>
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<td>• New surface for basketball court</td>
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<td>• Removal of old baseball fence</td>
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<td>• Removal of graffiti</td>
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</table>

**Objective 2: Create a “Civic Square” Space through the Redevelopment of Carter Park and Central Memorial Recreation Centre**

<table>
<thead>
<tr>
<th>Objective 2:</th>
<th>Responsible</th>
<th>City/Organization</th>
<th>2012</th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
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<tbody>
<tr>
<td>Action A.2.1: Create a working group of residents and staff to oversee the development of a &quot;Civic Square&quot; at Central Memorial Recreation Centre and Carter Park, including:</td>
<td>Paul Adam Elisabeth Lee Back-ups Katherine Linda</td>
<td>City of Hamilton</td>
<td>LT X</td>
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<tr>
<td>• Murals at the overpass at Stinson &amp; Central Memorial Recreation Centre &amp; under the Claremont Access</td>
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<tr>
<td>• Art, signage and lighting on façade of Central Memorial Recreation Centre along Stinson Street</td>
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<td>• Community Garden</td>
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<td>• Sunken Garden in Courtyard off Stinson St. at Recreation Centre</td>
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<td>• Furniture on deck above same courtyard [stockable chairs, bistro tables, etc.]</td>
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<td>• Street food/drink vendor (or snack shack in park)</td>
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<td>• Washrooms</td>
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<tr>
<td>• “Wayfaring” to connect Carter Park with Central Memorial Recreation Centre</td>
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<td>• BBQ's in Carter Park</td>
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<td>• Investigate increased parking near the park</td>
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<tr>
<td>• Redevelopment of former swimming pool court yard behind Recreation Centre</td>
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# SNAP - Stinson Neighbourhood Action Planning Team Workplan 2012-2017

## GOAL B: Enhance Pride and Ownership of the Neighbourhood Through Beautification and History

<table>
<thead>
<tr>
<th>Objective 1: Address Garbage and Litter Issues</th>
<th>Responsible</th>
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</thead>
<tbody>
<tr>
<td>Action B.1.1: Install garbage and recycling containers for people and pet waste in key locations throughout the neighbourhood including cigarette containers at bus stops</td>
<td>Brian City Of Hamilton</td>
</tr>
<tr>
<td>Action B.1.2: Annual neighbourhood garbage crawl in parks, streets, alleyways, escarpment and Recreation Centre</td>
<td>Paul, Brian City Of Hamilton</td>
</tr>
<tr>
<td>Action B.1.3: Undertake alleyway Project to transform from negative place to positive place in neighbourhood for people to gather including lighting</td>
<td>Lucio, Adam City Of Hamilton</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Objective 2: Improve Property Standards in Stinson Neighbourhood</th>
<th>Responsible</th>
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<tbody>
<tr>
<td>Action B.2.1: Improve relationships between landlords, renters and home owners</td>
<td>Katherine Housing/Help Centre</td>
</tr>
<tr>
<td>Action B.2.2: Hold a forum to educate tenants and homeowners on property standards and procedures for complaints</td>
<td>Adam, Brian</td>
</tr>
<tr>
<td>Action B.2.3: Investigate funding/grants available for community improvement</td>
<td>Adam, Brian</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Objective 3: Promote Perception of Stinson as a Great Cultural and Historical Neighbourhood</th>
<th>Responsible</th>
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<tbody>
<tr>
<td>Action B.3.1: Announce the Stinson neighbourhood through signage at key entry ways into the neighbourhood and rail trail</td>
<td>Joanna, Lucio, Linda City Of Hamilton</td>
</tr>
<tr>
<td>Action B.3.2: Promote the Wentworth Street stairs through improved directional signage and further consultation.</td>
<td>Elisabeth City Of Hamilton</td>
</tr>
<tr>
<td>Action B.3.3: Form a group to document the history of Stinson by researching the neighbourhood and the homes and mark the history of the Stinson neighbourhood through plaques, date plating homes, marking the boundaries of the neighbourhood, creating community flags or signage, establishing walking tours or installing period lighting and cobblestones in historic area</td>
<td>Percy, Maggie, Elisabeth City Of Hamilton Public Library</td>
</tr>
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</table>
**SNAP - Stinson Neighbourhood Action Planning Team Workplan 2012-2017**

<table>
<thead>
<tr>
<th>GOAL C: Enhance Liveable and Walkable Communities</th>
<th>Responsible</th>
<th>City/ Organization</th>
<th>2012</th>
<th>2013</th>
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<th>2017</th>
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<tbody>
<tr>
<td><strong>Objective 1: Improve Pedestrian Safety and Enjoyment through Design</strong></td>
<td>Joanna</td>
<td>City Of Hamilton</td>
<td>MT X</td>
<td>MT X</td>
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<tr>
<td>Action C.1.1: Advocate for and implement a Stinson Pedestrian and Vehicle Transportation Master Plan to result in</td>
<td>Joanna</td>
<td>City Of Hamilton</td>
<td>MT X</td>
<td>MT X</td>
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<td>1. greater walkability</td>
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<td>2. welcoming destinations</td>
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<td>3. people spending time together.</td>
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<td>• Traffic calming through landscaping and signage</td>
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<td>• Create pedestrian only streets</td>
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<td>• Install traffic lights, sidewalk repairs and improvements, pedestrian railings</td>
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<td>• Increase bike lanes</td>
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<td>• Improve police presence to enforce traffic rules</td>
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<tr>
<td>Action C.1.2: Review City of Hamilton Recreational Trails Master Plan (December 2007), identify recommendations that impact Stinson and advocate for implementation</td>
<td>Greg, Devon</td>
<td>City Of Hamilton</td>
<td>ST X</td>
<td>ST X</td>
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<tr>
<td>Action C.1.3: Plan for addressing parking shortages - introduce permit parking and remove permit parking where appropriate</td>
<td>City Of Hamilton</td>
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<td>ST X</td>
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<tr>
<td>Action C.1.4: Improve walking route to Queen Victoria School for Stinson Children</td>
<td>Greg, Fivel</td>
<td>City Of Hamilton</td>
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<td>Action C.1.5: Make Stinson a beautiful destination through Streetscaping i.e., Plant trees</td>
<td>Ben</td>
<td>City Of Hamilton</td>
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# SNAP - Stinson Neighbourhood Action Planning Team Workplan 2012-2017

**GOAL D: Improve Social and Health Outcomes Through Building Connections and Relationships in the Stinson Neighbourhood**

<table>
<thead>
<tr>
<th>Objective 1: Engage Neighbours in a Stinson Volunteer Network</th>
</tr>
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<tbody>
<tr>
<td>Action D.1.1: Revamp and Maintain Website, Facebook and Twitter presence.</td>
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<table>
<thead>
<tr>
<th>Objective 2: Create and Enhance Neighbourhood Gathering Spaces</th>
</tr>
</thead>
<tbody>
<tr>
<td>Action D.2.1: Co-ordinate with Recreation Centre Marketing Team to Expand Use of Recreational Facilities</td>
</tr>
<tr>
<td>Action D.2.2: Investigate creation of a year round social gathering location, i.e. Stinson Café/Bistro</td>
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<thead>
<tr>
<th>Objective 3: Enhance Recreation, Health and Social Opportunities in the Neighbourhood</th>
</tr>
</thead>
<tbody>
<tr>
<td>Action D.3.1: Engage Recreation Centre in Promoting and Enhancing Programs (Quick Win – Stinson Summer Camp for Kids)</td>
</tr>
<tr>
<td>Action D.3.3: Investigate Subsidized Child Care to Facilitate Parental Use of Recreation Centre/ Park Programs</td>
</tr>
</tbody>
</table>
## SNAP - Stinson Neighbourhood Action Planning Team Workplan 2012-2017

### GOAL E: Strengthen Education and Skills Training

**Objective 1: Provide Academic Support for Youth to Encourage High School Completion**
- Action E.1.1: Engage and support youth through sport, leisure, life skills and education
- Action E.1.2: Investigate and promote ways to improve/encourage High School completion
- Action E.1.3: Skills training for youth

### GOAL F: Address Poverty and Housing Issues

**Objective 1: Reduce Poverty and Support Residents of All Ages**
- Action F.1.1: Promote community programs that support residents with emergency food and utility coverage
- Action F.1.2: Engage renters/youth and connect with landlord/tenant board/association
- Action F.1.3: Promote better nutrition
- Action F.1.4: Increase social supports for residents living in poverty
- Action F.1.5: Educate people about poverty issues

**Objective 2: Increase Access to Affordable Housing, Housing for Seniors and Supportive/Transitional Housing**
- Action F.2.1: Create a list of contacts and programs available to improve access and support for residents
SNAP - Stinson Neighbourhood Action Planning Team Workplan 2012-2017

<table>
<thead>
<tr>
<th>GOAL G: Engaging RCFs as Neighbours</th>
<th>Objective 1: Improve Standard of Housing of RCFs for Residents and Neighbourhood</th>
</tr>
</thead>
<tbody>
<tr>
<td>Action G.1.1: Increase inspections of RCFs to make sure they are up to standards and livable for residents</td>
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<td>Action G.1.2: Encourage RCFs residents to be more involved in community</td>
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<td>Action G.1.3: Investigate Zoning restrictions for group homes in designated areas to reduce number of RCFs</td>
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<tr>
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<tr>
<th>GOAL H: Connecting with Businesses</th>
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<tbody>
<tr>
<td>Objective 1: Build Relationships with Local Businesses</td>
</tr>
<tr>
<td>Action H.1.1: Map businesses in area (dentists, doctors, etc.) to let people know what is great about Stinson</td>
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<tr>
<td>Action H.1.2: Investigate resident discount from local businesses</td>
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<tr>
<td>Action H.1.3: Investigate a fresh pie store in Stinson</td>
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<tr>
<td>Action H.1.4: Engage No Frills to be more involved in the community as the only major grocery store in the area</td>
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References


