WEST HARBOUR COMMUNITY CONVERSATION

Thursday July 28, 2016
294 James St N
<table>
<thead>
<tr>
<th>Start Time</th>
<th>Agenda item</th>
<th>Presenter / Facilitator</th>
<th>Participation Style</th>
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</thead>
<tbody>
<tr>
<td>7:00</td>
<td>Welcome &amp; Agenda Overview</td>
<td>Diedre Beintema</td>
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<tr>
<td>7:05</td>
<td>Community updates (if any)</td>
<td>Community members</td>
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<tr>
<td>7:20</td>
<td>Implementation of Public Space Projects</td>
<td>Ed English &amp; Chris Phillips</td>
<td>Inform</td>
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<td>7:40</td>
<td>Community Engagement Evaluation</td>
<td>Jay Carter &amp; Diedre Beintema</td>
<td>Inform</td>
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<td>8:00</td>
<td>Q &amp; A</td>
<td>Diedre Beintema</td>
<td>Inform</td>
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<td>8:20</td>
<td>Key Upcoming Dates</td>
<td>Diedre Beintema</td>
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<td>8:30</td>
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COMMUNITY UPDATES
IMPLEMENTATION OF
PUBLIC-SPACE
PROJECTS

Guidelines to Conceptual
Design to Construction
IMPLEMENTATION OF PUBLIC-SPACE PROJECTS

1. Framework for Implementing Public-Space Projects
   • General Framework
   • Framework for the Pier 7 Boardwalk & Public Dock Project

2. Where does Community Input fit into the Process?

3. Explanation of the Pier 7 Boardwalk & Public Dock Project
FRAMEWORK FOR WEST HARBOUR PROJECTS

1. **Policy Documents & Guidelines**
   - “Setting Sail” Sec. Plan
   - West Harbour Waterfront Rec. Master Plan
   - Pier 7&8 Urban Design study

2. **Conceptual Design**
   - The Plan takes shape from a vision to a scaled model
   - Priorities are established
   - Conceptual Design will lead to a high-level budget estimate

3. **Detailed Design**
   - Takes a Conceptual Plan and turns it into detailed construction drawings
   - Allows for the project to be tendered for construction
   - Requires technical expertise
   - Revisions at this stage normally impact construction timing and budget

WEST HARBOUR • HAMILTON
COMMUNITY INPUT AT EACH STAGE

- Policy Documents & Guidelines
  - Community Input
    - Consult-Style
    - Involve-Style

- Conceptual Design
  - Community Input
    - Consult-Style
    - Involve-Style

- Detailed Design
  - Community Input
    - Inform-Style
    - Consult-Style

- Construction
  - Community Input
    - Inform-Style
BALANCE OF INTEREST

Policies

Public Consultations

Technical Input

Concept Design

Detailed Design
PIER 7 BOARDWALK & DOCK PROJECT


- Capital Budget Approved: Jan. 2013
- Pier 7+8 UDS: Mar. 2015–May 2016
- Official Opening: June 20, 2016
CONCEPTUAL DESIGN

NOTES:
The proposed street layout and building massing shown are derived from the Setting Sail Secondary Plan and the Hamilton West Harbour Waterfront Recreation Master Plan. The buildings represent potential development and are subject to change.

OPTION 1: KEY ELEMENTS
- Entrance Plaza & Water Feature
- Limestone Retaining Wall
- Potential Bridge Connection to Shoreside
- Curvilinear Boardwalk connecting Fishing Docks
- Central Open Space
- Combined Pumping Station, Toilet Booth and Waterroom Building with Shade Structure and Plaza Paving
- Lower Dock System separate from Boardwalk

HAMILTON PIER 7 SHORELINE & PIER 8 PARK
PARK CONCEPT PLAN – PREFERRED OPTION (2014.07.28)
PIER 7+8 UDS

Proposed Community Structure
1. Waterfront Park (Future Corridor)
2. Waterfront Park (Existing)
3. Gateway Park
4. The Greenway (Storm Water Garden and pedestrian walkway)
5. Green Roofs ( Throughout as shown)
6. Marina Expansion
7. Institutional Building
8. Residential Building
9. Mixed-Use Building with Central Public Parking Structure
10. Mixed-use Building with Residential Above
11. Community Plaza
12. Continuous Waterfront Cycling and Pedestrian Trail
13. Mid-Block Connection
14. Pump Station and Park Pavilion

Future Programming Considerations
15. Sunset Amphitheatre
16. Sunrise Gathering Circle
17. View Terminal Plaza
18. Programmable Park Areas
19. Beach Area
20. Green Park
21. Retail Park Pavilions
22. Cultural Plaza
23. Splash Pad / Water Feature
24. Playground

Existing Area Features
25. Skating Rink
26. William's Coffee Pub
27. Hamilton Waterfront Trust Centre
QUESTIONS?

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COMMUNITY ENGAGEMENT EVALUATION
ENGAGEMENT STRATEGY WORKSHOP

• Key Recommendations:
  – West Harbour City of Hamilton Staff Directory
  – Central Contact Service
  – West Harbour Community Conversation Meetings
  – Pop Up Engagement Activities
  – Physical Community Engagement Hub
YEAR IN REVIEW

- Online staff directory
- Central Contact Service
- West Harbour Community Conversation Meetings
- 294 James St N
- Community Engagement staff person
- Pop-up activities
- Project branding

- Webpage improvements
- Events schedule & timeline
- Vision working group
- UDS and Pier 7 boardwalk
- Summer workshops

WEST HARBOUR - HAMILTON
KEY SURVEY RESULTS

• All tested tools identified as “Valuable” – some more than others

• Many great comments, suggestions for improvement & new tool ideas:
  o Open & transparent online discussion forum;
  o Inclusive stakeholder committee(s);
  o Collaboratively planned & delivered sessions;
  o Live-recording & live-streaming of meetings;
  o Consultant, Topic Specific, & Community Forums/Open Houses;
  o More frequent, early, & community-led engagement with City & decision-makers;
  o Traditional media – radio, posters, TV, etc.
KEY SURVEY RESULTS

- Desire for greater partnership, trust, & collaboration
- More awareness & understanding about West Harbour redevelopment & local planning issues
- Appreciation for City staff willingness to listen & provide opportunity for dialogue and conversation
- People noted that they have had mixed experiences (positive and negative) & would like a check-in to discuss and confirm next steps
- Many people noted a concern that they still feel that they have not had as much influence on decisions as they would like, or are unsure about what is on & off the table for impact & consultation
OBSERVATIONS

• City of Hamilton, hired consultants, developers, & community at large all have a **duty to engage**
• Without clearly communicated **goals** of engagement, participation can feel meaningless and endless
• Goals help to determine the **level of engagement required**, and clarity of **which** level of engagement we’re at in the process is critical – what decisions have been made and what is up for discussion?
• Investment in previous levels of engagement is **crucial** in order to move to through the spectrum – i.e. can’t consult without informing
OBSERVATIONS

• On-going & consistent opportunities for dialogue and information help reduce tension & mistrust
• Meaningful engagement requires a broad diversity of tools to ensure a broad diversity of participants
• There are lots of opportunities for testing of new approaches & learning by doing;
• Collective & regular check-ins / evaluation help to clarify where we are in the process & how it’s going
• Need to link between local engagement and broader city-wide engagement
• A small formalized group of residents and stakeholders can play an advisory role to City staff, act as a sounding board for new ideas and assist to bridge the gap between community priorities/concerns and City’s mandate
NEXT STEPS FOR CITY STAFF

1. Evaluate existing engagement tools using Evergreen framework
2. Do a “Stop, continue or start” review with the community
3. Establish a workplan for implementation
SAMPLE “STOP, CONTINUE, START” REVIEW

<table>
<thead>
<tr>
<th>STOP</th>
<th>CONTINUE</th>
<th>START</th>
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<tbody>
<tr>
<td>Which engagement methods...</td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Are not working?</td>
<td>• Work best for this community?</td>
<td>• Have been recommended by Evergreen?</td>
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<tr>
<td>• Are not having the desired outcome?</td>
<td>• Should we keep doing but with changes or improvements?</td>
<td>• Were suggested but currently aren’t being used?</td>
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<tr>
<td>• Have proven to be impractical?</td>
<td></td>
<td>• Haven’t been considered before?</td>
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THANK YOU!

QUESTIONS / COMMENTS?

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GENERAL Q & A
UPCOMING DATES

WEST HARBOUR SUB-COMMITTEE
• Thursday, August 4 (10:00 AM at City Hall)

CONVERSATION COUCH SESSIONS
• Thursday, August 4 and Thursday August 18 (3:30-5:30 PM at 294 James St N)

LAND SOLICITATION WORKSHOPS
• Thursday, August 11 (6:30 – 8:30 PM at New Beasley Community Centre, 145 Wilson St)
• Thursday, September 8 (6:30 – 8:30 PM at Good Shepherd Bishop Tonnos Apartments, 10 Pearl St)

COMMUNITY CONVERSATION MEETING
• Thursday, September 29 (7:00 – 9:30 PM at 294 James St N)
THANK YOU!